

EUROPEAN NEWS DIGEST

Sicilian snub for Berlusconi

The Forza Italia movement of Mr Silvio Berlusconi suffered a big loss of support in Sunday's poll to elect a new regional government for Sicily.

Only two months after Italy's general election, Forza Italia's share of the vote among the 4.6m Sicilian electorate was halved to 17 per cent. Mr Gianfranco Micciche, the regional organiser of Forza Italia, resigned after the result was announced.

Support switched to the two moderate parties in Mr Berlusconi's right-wing alliance, formed from part of the now defunct Christian Democrats - the Christian Democrat Union (CDU) and the Christian Democratic Centre (CCD).

The switch in voter allegiance did not affect the overall result: the Berlusconi-led rightwing alliance gained a clear majority, with the four main parties in the alliance winning more than 50 per cent of the vote and 49 of the 90 seats in the parliament.

The parties stood separately to take advantage of Sicily's electoral laws using proportional representation. None of the 51 groups representing autonomy platforms for Sicily did well, the best being Noi Siciliani (We Sicilians) with 1.5 per cent. Support for the reformist anti-Mafia party, La Rete (The Network), which had established a strong presence in Sicily since the last regional vote in 1991, was more than halved to 3.5 per cent.

Robert Graham, Rome

VW recalls 950,000 vehicles

Volkswagen yesterday announced the recall of 950,000 of its cars to test for potential faults in the engine cooling system.

The German carmaker said the recalls affected Golf and Jetta models built between 1988 and 1989 with a 1.3 litre engine, and Passat and four-cylinder Corrado models built in 1988 and 1989. About 500,000 of the cars affected are in Germany itself.

Volkswagen last year announced a recall of about 1.2m Golf and Jetta models in Germany and another 700,000 cars in western Europe, also because of suspected faults in the cooling and heating systems.

The costs are paid for by Volkswagen, which has built up special reserves to cover recalls. The company yesterday gave no precise cost details, but indicated that the costs could run to about DM100 (\$65) per car or slightly less, which would suggest a total of up to DM95m. The stock market reacted to the news, by marking VW shares down DM8.25, or 1.5 per cent, to DM53.50.

Wolfgang Munchau, Frankfurt

Nastase fails in mayoral race

Mr Ilie Nastase, the former tennis star, has failed to become Mayor of Bucharest, his home town, winning just 43 per cent of the vote in a two-way run-off, according to final results for the capital released yesterday.

Mr Victor Corbes, a former trade union leader and the candidate of the Democratic Convention (CDR), Romania's main opposition group, extended his 10-point first-round lead over Mr Nastase, winning 57 per cent of the vote in Sunday's poll.

The CDR also beat the governing Party of Social Democracy (PDSR), which Mr Nastase represented, in five out of six of the run-offs for district mayors in the capital, where 11 per cent of the population lives. Partial results from the rest of the country suggested the governing party had also been defeated by the CDR and other opposition parties in most of the few cities or large towns.

Virginia Marsh, Bucharest

Swiss money laundering moves

The Swiss cabinet yesterday approved a draft law to combat money laundering, including a controversial provision requiring financial managers to report suspicious transactions. The legislation, if adopted by parliament, would force all money managers to keep a paper trail on accounts and allow assets to be frozen pending an investigation. A key change under the legislation would be in the law on reporting of suspicious accounts.

Switzerland in 1994 curtailed the country's banking secrecy for the first time with a law allowing banks to report suspicious customers to police. But the new law would go further by requiring bankers, asset managers and lawyers to report money coming from the drugs trade or other crimes.

The draft bill would also put legal responsibility on any person or company whose business is managing or looking after money. This provision includes investment funds, life assurance companies and asset managers who are presently outside the range of money laundering laws.

Reuter, Bern

Ruling party wins Albania re-run

Albania's ruling Democratic party has won a partial re-run of the earlier disputed general election, officials said yesterday. The fresh round of voting in 17 electoral districts confirmed a landslide victory for the government. However, most opposition parties, including the main opposition Socialist party, boycotted the polling, which was organised after the first ballot was plagued by irregularities.

The country's electoral commission announced yesterday the ruling party had won in all the 17 districts contested on Sunday. International observers and the European Union backed opposition claims of manipulation and had urged a partial re-run. But it is still unclear whether Sunday's vote will satisfy their request.

Marianne Sullivan, Tirana

Brussels seat belt rules for buses

The European Commission adopted rules yesterday requiring manufacturers to fit all new coaches and minibuses with seat belts for all passengers.

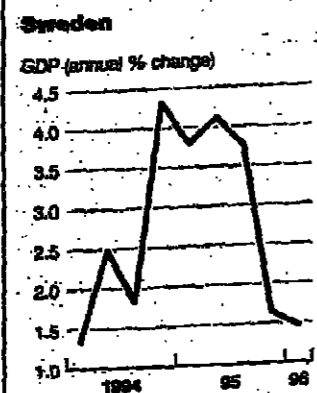
The rules, which will be phased in by the year 2001, require three-point belts for minibuses and two-point belts and energy-absorbing seats for large coaches, the Commission said.

The legislation - which amends existing EU rules on seat belts - implements a deal hammered out by EU government officials in April in the wake of a series of fatal crashes. It also requires manufacturers to fit labels on cars warning that rear-facing baby chairs should not be used in seats protected by air bags.

Reuter, Brussels

ECONOMIC WATCH

Sweden's GDP up 1.4 per cent



Sweden's gross domestic product rose 1.4 per cent in the first quarter of 1996 on a year earlier, Sweden's central statistical bureau reported. In the first quarter of 1996 private consumption of goods increased by 0.9 per cent on the first quarter of 1995, due mainly to an upturn in consumption of food and energy. Gross fixed capital formation rose by 11.2 per cent, with industries increasing their capital formation by 14.9 per cent on a year earlier. The upturn in GDP is also explained by a growth of net exports by SKR6bn (\$936m) at current prices, it said. Production in the industry increased by 1.9 per cent and total hours worked rose by 1.5 per cent, the bureau said.

Finland's industrial output in April was up 0.9 per cent from a year earlier, adjusted for the number of working days. Industrial output in the first four months was up 0.5 per cent from a year earlier.

Spanish exports, especially to non-EU countries, picked up in April with an increase of more than 17 per cent.

Cyprus moves up international agenda

President Clerides has been encouraged by a recent flurry of world interest. Edward Mortimer reports

Yesterday the White House, tomorrow No 10 Downing Street, later this week the European Union summit in Florence.

President Glafcos Clerides of Cyprus is covering all bases in his effort to move the Cyprus problem back up the international agenda - encouraged by a recent flurry of interest, as the US, United Nations, the EU presidency, and the UK (Cyprus's former colonial master and a guarantor of its independence) have all appointed special representatives to deal with the issue.

Mr Clerides is the fourth Greek Cypriot leader to wrestle with the problem since 1974, when Turkish troops landed on the island and created an ethnically homogeneous Turkish zone in the north. Even before that, as negotiator for the island's first president, Archbishop Makarios, he had many meetings with his Turkish Cypriot opposite number, Mr Rauf Denktaş, now president of the self-proclaimed "Turkish Republic of Northern Cyprus".

But Mr Clerides believes, as do many international observers, that a new turning point is approaching.

Last year the EU agreed to open membership negotiations with Cyprus six months after

the end of the current inter-governmental conference - probably in early 1998.

EU member states have made it clear, as has the Commission, that they would much prefer to negotiate with a reunited Cyprus. But they all recognise Mr Clerides's government, elected by the Greek Cypriot majority, as the only legitimate one on the island; and they hope the fear of negotiations going ahead with a purely Greek Cypriot government will encourage the Turks to make a serious effort to settle the conflict within the next 18 months.

So far there is little sign of that happening. Mr Boutros Boutros Ghali, the UN secretary general, has had talks with both Mr Denktaş and Mr Clerides within the last two weeks, but has not found enough common ground to justify bringing them together for a new round of negotiations.

Mr Clerides himself says he expects no immediate results from his present trip, because there is no stable government in Turkey.

"Even if I credit Denktaş with willingness to be flexible," he asks rhetorically, "without a Turkish government to cover him, is he likely to make any concessions? My



President Clerides: believes new turning point is approaching

philosophy is that Ankara has to decide, not Denktaş - though Denktaş can be a nuisance if they try to force him to go further than he wants."

In 1979, both sides agreed on the main lines of a solution: the island should remain "bizonal" and bi-communal, with a federal constitution based on the political equality of the two communities. But they remain divided on powers and composition of central government, the size and shape of the two zones, the right of Greek Cypri-

ots to return to homes in the Turkish zone, and security arrangements.

Mr Denktaş insists Turkey retain the right to intervene if Turkish Cypriot rights are not respected, while Mr Clerides prefers a multinational force stationed on the island, with a UN mandate to intervene if either side reneges on the agreement.

Mr Denktaş now blames the EU for accepting a membership application from a government he says is illegitimate, because

it is composed exclusively of Greek Cypriots. He has rejected Mr Clerides's offer to include Turkish Cypriots in the negotiating team, and threatens to hold a referendum in the north on the proposition that Cyprus should not be allowed to join the EU before Turkey - which will be well into the next century, if at all.

Turkey for its part has threatened to annex the north outright if the EU admits the south - a threat most diplomats discount, given the high financial and political costs Turkey would incur.

The EU meanwhile, through its ambassador on the island, Mr Gilles Anouh, has mounted a campaign to convince Turkish Cypriots of the benefits they would reap from EU membership, both in economic terms and by having their rights and political status entrenched in EU law.

This cuts no ice with Mr Denktaş but many Turkish Cypriots seem interested. They blame Turkey for allowing their economy to stagnate and driving down their living standards by importing cheap labour from the mainland.

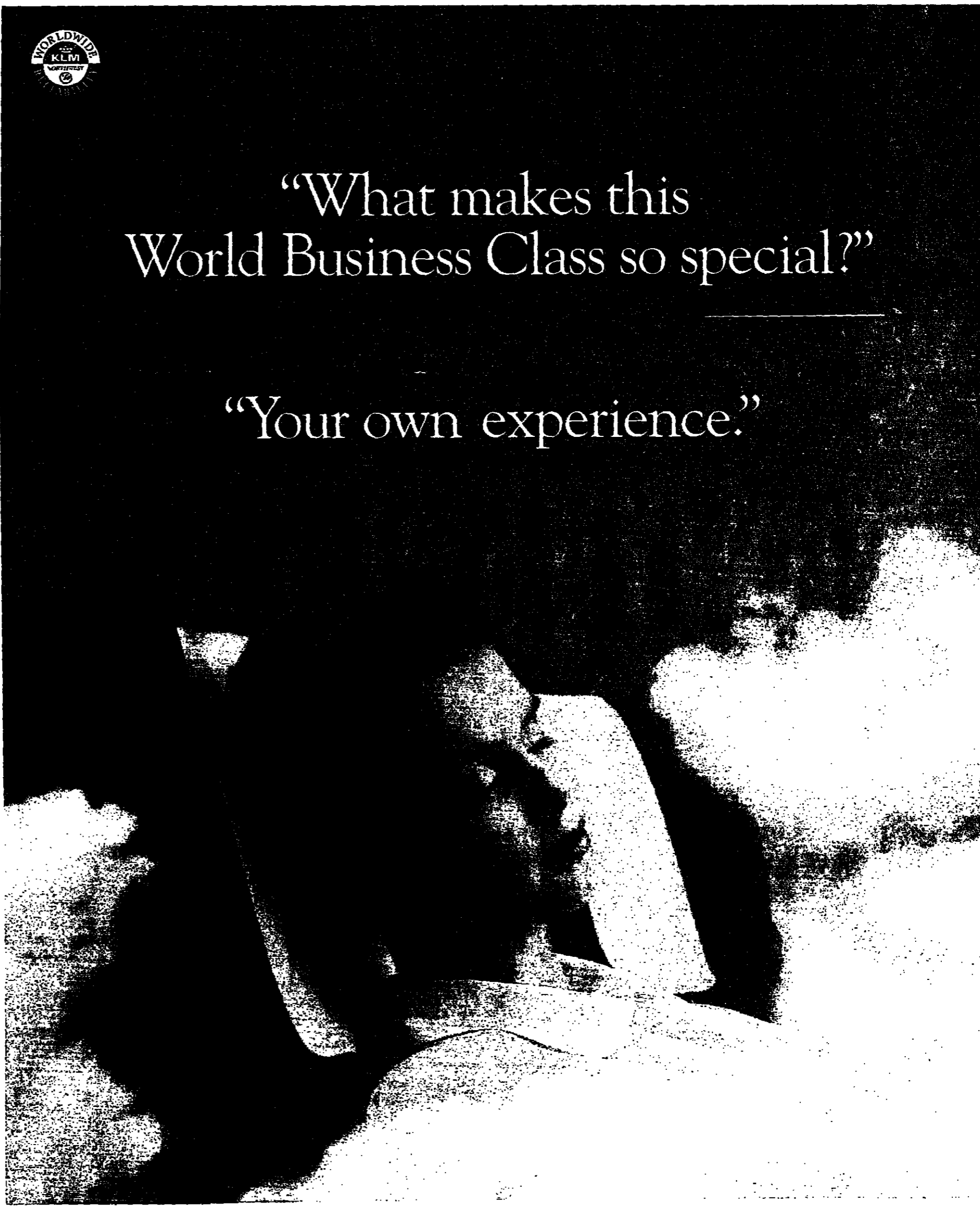
Many have left, and some of those who remain say they are now outnumbered by Anatolian settlers. Mr Ozker Ozgur, a

former minister in Mr Denktaş's government, says he fears that if Cyprus joins the EU without a political settlement there will soon be no indigenous Turkish Cypriots left. Once entitled to EU citizenship, he says, most would seize the chance to emigrate to western Europe.

Twenty per cent of northern Cyprus is set aside for military purposes, and there is one soldier for every four civilians. The UN, which maintains a peacekeeping force in the narrow strip separating the two zones, believes both these figures are world records.

In the south Mr Clerides is trying to redress the balance by spending \$2m a day on arms. US President Bill Clinton is likely to have told him, at their meeting in Washington yesterday, that this policy only raises tension and the risk that Turkey would take pre-emptive action there in the event of a clash with Greece.

Mr Clerides will counter by reminding Mr Clinton of his promise to Greek American voters four years ago he would do something to help solve the Cyprus problem. Mr Clinton will hardly need reminding, since his energies are already focused on getting himself re-elected in November.



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COMPANIES AND FINANCE: ASIA-PACIFIC

Japan Tobacco share offering priced

By Eniko Terazono in Tokyo

The price for the second offering in shares of Japan Tobacco, the country's sole tobacco company, has been set at ¥815,000 a share, representing a 3.1 per cent discount on yesterday's closing price of ¥841,000 a share.

day, it could prompt further selling on the Tokyo stock market. The government conducted its first "bookbuilding" for the JT offer, setting the price after canvassing investors for potential demand.

The announcement comes as the government seeks to release stocks of other state-owned companies to increase its revenue. The ministry of finance still owns two-thirds of Nippon Telegraph and Telephone, the telecommunications group, while the ministry of transport wants to list the railway companies created in 1987 when Japan National Railways was broken up.



Market. In 1995, JR West was unable to meet listing criteria because its earnings were hit by damage caused by the Kobe earthquake.

land of the former JNR has been shifted, holds all 2m shares in JR West. It says it plans to list the company later this year, but a date has not been set.

Sony set to introduce high-end home PCs in US

By Michio Nakamoto in Tokyo and Louise Kehoe in San Francisco

Sony, the Japanese consumer electronics manufacturer, was poised to announce its entry to the US home computer market yesterday evening in New York, with the introduction of two personal computers.

NEWS DIGEST

Reshuffle at Dairy Farm International

Dairy Farm International, the food retailing arm of a Singapore-listed Jardine Matheson, yesterday unveiled a management reshuffle in which Mr Chris Neilson will step down from the top post in Asia.

Mr Neilson will move to Europe as regional director (Europe), a new position, and assume responsibility for the loss-making Spanish chain, Sinsago, which was acquired by the company in May 1990.

Excise dispute forces dividend cut at ITC

By Kunal Bose in Calcutta

ITC, India's largest tobacco group in which BAT, of the UK, has a stake of almost 32 per cent, yesterday announced an increase in pre-tax profits but a sharp cut in its dividend.

pushed net profits down from Rs2,620bn to Rs2,610bn, while sales rose from Rs47,000bn to Rs51,900bn. Many analysts had forecast net profits of more than Rs3,500bn, and ITC shares closed Rs24 lower at Rs301.

appeal against the order. The authorities, however, have directed the company to deposit, in instalments, Rs8.5bn of excise duty by January 1 1997.

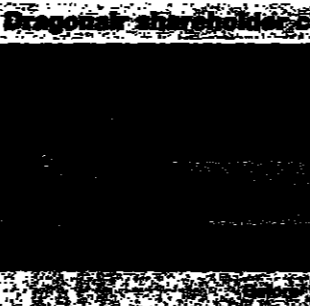
Mr Yogesh Chander Deveshwar, who became chairman in January despite strong opposition from BAT - but with the backing of Indian financial institutions which own 38 per cent of ITC - has been able to win BAT's confidence, according to company sources.

Beijing pilots Dragonair to clearer skies

CNAC's involvement, plus freedom from Cathay Pacific, should benefit the carrier

Proof that expansion at Dragonair, Hong Kong's ambitious second carrier, would gather momentum after it came under mainland control has not taken long to materialise.

For Dragonair, long the preferred carrier for flights into the mainland, having CNAC on board is seen as a big plus. Dragonair now flies to 14 cities in China, and last week's agreement increases the likelihood that further destinations will follow now that the mainland aviation regulator is a shareholder.



Dragonair analyst at Lehman Brothers in Hong Kong, points out, the heavily regulated environment means most routes within Asia are high-yielding and profitable.

that is probably what's going to be happening here. It will definitely help consumers, and it will push for airlines to become more efficient.

HK\$912m this year, up from last year's HK\$725m. The obvious benchmark for pricing is Cathay Pacific, now trading on a p/e multiple of 14 times historic earnings.

As part of a landmark Hong Kong-Taiwan air services pact, it secured an agreement to operate 21 flights a week on the route between Hong Kong and Taiwan's southern port city of Kaohsiung.

Moreover, analysts see growth opportunities across the fast-growing Asia-Pacific region, now Dragonair is out of Cathay Pacific's pockets.

Even based on Dragonair's existing routes, the company's forthcoming share issue has its fans. "We're unlikely to see the investment bankers price this one too low. It has a lot of potential to expand its business in China," says Mr Francis Wong, a fund manager at IDS Fund Management, a wholly owned subsidiary of American Express.

The market is looking at a prospective price earnings ratio of 12-15 times, which could value the airline at HK\$1.3bn-HK\$1.4bn. CNAC obtained its stake for only 72 times historic earnings, on Mr Magee's calculations, he is forecasting net profits of

Toshiba sets PC sales targets

Toshiba, the Japanese electronics group, expects personal computer worldwide sales of 2.6m units for the year to March 1997.

Australian casino group in loss

The slowdown in Australia's expanding casino industry was confirmed yesterday. The listed Reef Casino Trust, which developed the new casino in Cairns, Queensland, announced it had suffered a loss after interest, but before depreciation and amortisation, of A\$2.2m (US\$1.7m) in February and March, its first two full months of operation.

Intel will supply motherboards, the main circuit boards, for the Sony PCs, which will be sold through consumer electronics stores in the US. Sony has yet to decide whether to offer the PCs in Japan and Europe.

The trust said that, as far as general gaming was concerned, visitor numbers had "considerably exceeded" forecasts made in its prospectus, but that the spend per person had been less than forecast.

With dark-coloured cases, in the style of consumer electronics products, the Sony PCs are designed to compete at the high end of the consumer PC market.

A similar pattern had been seen in the food and beverage areas. It added it was confident that, as Cairns moved into its "high tourist season", improvements would follow. However, there will be no distribution to unitholders for the period to the end of June.

Although the machines are more expensive than most home PCs, industry analysts said the Sony brand name and design would give the new PCs a broad appeal. In particular, analysts expect them to compete with the top end of Apple Computer's range of home PCs.

Analysts in Japan said the PCs were unlikely to become core profit-earners for Sony, but would enable it to gauge where it should focus its energies in developing a cheaper, mass-market PC.

"This is likely to be the first step in a long process of moving the PC from the office to the home," said Mr Hideki Watanabe, industry analyst at Nikko Research Center in Tokyo. He said Sony's success in making that transfer would depend on what innovations it made.

The company has a good record of providing new, attractive features, reflected in the success of its PlayStation, the 32-bit video games machine. Mr Rainer Döbelmann, industry analyst at SBC Warburg in Tokyo, said Sony was quite likely to bring features to the PC that would sufficiently differentiate its products from those offered by computer makers.

Petronas chief targets Africa for expansion

By James Kyngie in Kuala Lumpur

Petronas, Malaysia's state-owned oil company, plans to use its proposed purchase of a 30 per cent stake in Engen, a South African oil refining and marketing concern, as a "beachhead" for expansion into the African continent.

"We have been interested in the African continent. Engen, being close to Africa, will know the business," Mr Hassan said. "South Africa will provide us with a beachhead into the African continent."

The planned purchase, estimated to cost US\$400m, is ground breaking in many senses. It is the biggest foreign investment in South African history and the largest yet by the Malaysian company.

Engen, which was courted by Mobil Oil of the US and France's Elf Aquitaine, chose Petronas as its partner because the highly profitable Malaysian company is wealthy enough to finance ambitious growth, but not so big as to subsume the South African company, according to Petronas.

wishes to project itself further afield. Engen owns the second-largest crude oil refinery in South Africa with a capacity of 105,000 barrels a day, and has a network of 1,350 service stations.

ING Australian unit in bid for Pacific Mutual

By Niklil Tait in Sydney

Mercantile Mutual, the Australian insurer owned by the Netherlands-based ING group, is making a A\$30m (US\$7.8m) bid for Pacific Mutual, the listed Sydney-based financial services group.

takeover candidate after MMI, another quoted Australian insurer, said in January that it no longer wished to remain a strategic shareholder. MMI holds more than 30 per cent of Pacific Mutual's shares.

Directors of Pacific Mutual said that they would be accepting the Mercantile Mutual offer in respect of their own holdings, unless a higher offer were forthcoming. However, MMI said only that it would wait to see the formal offer documents before making a decision on its 30.2 per cent holding.

State Super, which handles civil servants' pension funds, has about A\$1.7bn under management, while CFM controls about A\$50m.

both Commonwealth Funds Management, the fund management unit owned by the federal government but a likely privatisation candidate, and the New South Wales State Super operation, which the state government has said is for sale.

Advertisement for FT Discovery featuring a fisherman and the text: 'Fed up with fishing for business information? FT Discovery. The instant way to hook the information you need.' Includes contact details for FT Discovery.

Mediaset chief says float will fund growth

By Andrew Hill in Milan

The chairman of Mediaset, Mr Silvio Berlusconi's media company, claimed yesterday the group's forthcoming flotation would help "democratise" the Milan stock exchange, and fund further expansion in new markets and sectors.

Up to 56m Mediaset shares - about 8 per cent of the company - will be sold to the Italian public, which is being wooed by advertisements in the press, by posters, and on Mediaset's own television channels. A further 8m of the 253m shares available will be

reserved for employees, and the rest for institutional investors. The operation will value the group at between L7,000m and L8,300m (\$4.5bn-\$5.4bn), making it one of Italy's largest quoted companies.

Fininvest, Mr Berlusconi's family holding company, will reduce its stake in Mediaset from 71 per cent to just under 50 per cent, if minority shareholders' options to buy more shares are exercised. The price will be set on June 29 at between L6,000 and L7,200 a share. Trading should start in Milan and on London's Seaq International on July 15.

About half the shares for the flotation will come from a capital increase. At yesterday's launch of the investment roadshow, Mr Paolo Confalonieri, chairman of Mediaset, said the group could use part of the proceeds to expand its television interests in Spain and Latin America. Mediaset has an option to buy Fininvest's 26 per cent stake in Telecinco, the Spanish TV network, and related media activities at a favourable price.

Mr Confalonieri also pointed to the potential of Mediaset's alliance with British Telecommunications and Banca Naz-

ionale del Lavoro. He confirmed they would be part of a consortium to bid for Italy's third mobile phone licence later this year.

Mediaset management and advisers have spent the last few weeks insulating the company from the deepening judicial inquiry into Fininvest's affairs.

Yesterday, the chairman also reassured potential investors Mediaset would not lose one of its three commercial television channels. The Italian parliament is supposed to present a new plan on media ownership by late August - if it interprets

a 1994 constitutional court ruling strictly. Mediaset and RAI, the state broadcaster, might each have to give up one of their three channels.

However, Mr Confalonieri reminded journalists yesterday that Mr Massimo D'Almeida, leader of the former communist PDS, had told Mediaset employees at a meeting before the April election that they had nothing to fear. PDS and its allies won the election. "I think that now Mediaset, and the group's television networks, are considered by everyone as part of the country's heritage," he said.

Deutsche Telekom supervisory head quits

By Michael Lindemann in Bonn

Deutsche Telekom, which is due to engineer Germany's biggest stock exchange listing later this year with a DM15bn (\$9.8bn) share issue, is losing the long-standing head of its non-executive supervisory board.

Company executives and industry insiders admitted yesterday they were "surprised" by the decision of Mr Eolf-Dieter Leister to leave. The company announced yesterday he would step down on July 1, citing personal reasons.

However, the repercussions of his departure are expected to be short-lived. Officials in Bonn said a successor had already been appointed and was likely to be announced later this week.

Mr Leister, 55, a former head of the German operations of International Business Machines, has been advising the state-owned company since 1983. Deutsche Telekom said a further five-year term as head of the Aufsichtsrat, or supervisory board, "did not fit in with his personal and professional plans".

Before Deutsche Telekom became a joint stock - or public limited - company early last year, special legislation covering the German postal and telecoms services meant Mr Leister's position as head of the supervisory board made him more powerful than his counterparts at other companies. He had more influence on strategic decisions and the appointment of top executives.

However, since 1995 his job has been a more passive supervisory role, with management control now in the hand of Mr Ron Sommer, chief executive, who came from Sony, the Japanese electronics group.

Mr Leister, meanwhile, holds a number of other advisory positions across the German telecoms industry and is likely to move into consultancy work. "He may have been wondering whether his job at Deutsche Telekom was worth all the bother," one industry executive said.

NEWS DIGEST

KPN lifts holding in GD Net to 54%

KPN, the privatised Dutch posts and telecoms utility, is expanding its interests in the international courier and express delivery market by becoming the largest shareholder in GD Net, which co-owns TNT Express Worldwide with TNT of Australia. Amsterdam-based TNT Express Worldwide claims European market leadership in express delivery services.

KPN said its PTT Post division would hold 54 per cent of GD Net, up from 18 per cent, while the remainder would be owned by Sweden Post, which previously had 15 per cent. This ends a four-year arrangement under which control was shared among five national mail utilities. La Poste of France, Deutsche Post and Canada Post are to sell out at an undisclosed price, but will retain operational links with TNT Express Worldwide.

KPN said it and Sweden Post wanted to create a much more decisive ownership structure for GD Net. "The move shows that PTT Post is one of the most entrepreneurial and dynamic of European postal businesses," said Mr Jonathan Lee of James Capel in London.

Gordon Cramb, Amsterdam

Renault to sell valve plants

Renault, the French motor vehicle manufacturer, plans to sell two valve plants to TRW, the US automotive parts and aerospace group which is reported to be interested in a strategic stake in Volvo, the French components company.

Under the proposal, Renault would convert the plants, which employ about 500 people, into subsidiaries by the middle of next year, with TRW acquiring a 49 per cent interest. Renault will retain a majority stake in the ventures for an initial transition period, but the company said yesterday they could be completely divested within two years.

Renault explained the move by referring to heavy research and development costs and the need to shorten design time cycles. US and European vehicle makers are handing the development and manufacturing of complete sub-assemblies to specialists. TRW said the two companies were "still negotiating".

David Owen, Paris

Volvo drugs stake plan filed

Pharmacia & Upjohn Inc, the US subsidiary of the London-based drugs group, has filed a registration statement notifying the US Securities and Exchange Commission of Volvo's intention to sell most of its 13.8 per cent stake in Pharmacia & Upjohn, the Swedish automotive group said.

Volvo has appointed Goldman Sachs and Merrill Lynch in connection with the registration.

AFX News, Stockholm

Berry keeps Danzas fight alive

Mr Nicholas Berry, chairman of the Stancroft Trust investment company, said yesterday he would continue to fight for shareholder interests in Danzas, the Swiss freight forwarder, despite his failure to be elected to the board at last Friday's annual shareholders' meeting. Mr Berry, who plans to keep his 2.5 per cent stake in the company, has campaigned for policy changes to boost shareholder value. On Friday, despite the opposition of the Danzas board, nearly a fifth of shareholders voted for the candidacies of Mr Berry and Sir Michael Edwardes, former chairman of British Leyland.

Frances Williams, Geneva

Metas-Seria, the Finnish forestry group, says it may sell its chemicals division. The division accounts for around 4 per cent of company sales.

AFX News, Helsinki

Deutsche Babcock warns of heavy operating losses

By Michael Lindemann

Deutsche Babcock, the German engineering group struggling to restructure many of its loss-making activities, yesterday warned it expected operating losses of up to DM300m (\$197m) for the current year, which ends on September 30.

The company announced restructuring plans, involving the disposal of businesses with combined sales of DM1.5bn, in February. However, it had declined to specify the cost of the overhaul.

Deutsche Babcock said it was still too early to say whether it would report a net profit or loss for the year. This was because a number of units

were due to be sold and several other measures had been taken to streamline operations.

The group reported a net loss of DM46m last year, and sent a letter to shareholders with its recent six-month results which analysts described as "very depressing".

The Oberhausen-based group said it was looking for buyers for Magdeburger Armaturenwerke, a unit making industrial fittings, and for Kugelhahn, a Berlin-based company specialising in valves for heavy pipes.

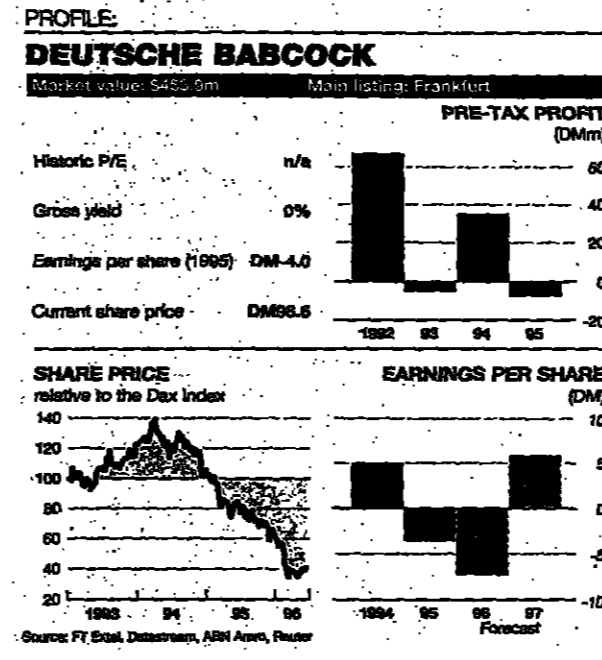
The electro-engine business of Flender, another subsidiary, is also for sale.

As part of efforts to cut costs, Mr Heyo Schmedek-

nacht, chief executive, said the size of the group's Vorstand, or management board, would be reduced from six to "three or four", and the number of people working at the holding company which oversees Deutsche Babcock's myriad businesses, from 130 to 90.

The remaining members of the management board would no longer be involved in the operations of the group's subsidiaries, enabling them to make clearer decisions, Mr Schmedeknacht said. "With the new management structure we will be able to resolve conflicts more cleanly," he told the Frankfurter Allgemeine newspaper.

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Czech energy group loses chief financial officer

By Vincent Boland in Prague

Mr Gabriel Eichler, chief financial officer of CEZ, the Czech energy utility, is to step down shortly to pursue other business interests. Mr Eichler said yesterday his resignation had been accepted by the CEZ supervisory board effective from June 30, but he may remain longer to ensure a smooth transition. "My aim is to leave, but it is a question of when," he said.

Mr Eichler, finance chief since April 1994, has been closely identified with a financial restructuring at CEZ that won it post-communist eastern Europe's first

investment grade rating for an industrial company. The revamp and the rating combined to reduce the cost of its heavy borrowings.

The market shrugged off news of Mr Eichler's move, with CEZ shares rising sharply in a generally strong market. But analysts were disappointed, saying CEZ might have difficulty finding a replacement. "It's definitely a pity - he was one of the most capable people at CEZ. It will be quite difficult to find a replacement," said Mr Miroslav Nosal of the investment bank, Patria Finance. No successor was immediately announced.

Mr Eichler, who is also CEZ deputy chairman, was the main link between the company and its bank lenders and investors. CEZ, the biggest Czech borrower, is undertaking a Kc130bn (\$4.8bn) investment programme to cut pollution at coal-burning plants and complete a nuclear power plant with Westinghouse, the US group.

Some analysts said Mr Eichler's decision may reflect frustration at the slow pace of electricity price liberalisation, a sensitive political issue and one which may be delayed further following the inconclusive outcome of general elections earlier this month.

Mr Eichler, a former chief international economist at Bank of America, said he had declined an offer to remain at CEZ for another four years because he wanted to pursue other interests. He is a co-founder of Benson Oak, a private investment advisory firm in Prague that recently hired several executives from the investment bank J. P. Morgan.

Standard & Poor's, the credit rating agency, on Friday raised its rating on CEZ and its \$150m eurobond from BBB to BBB+, reflecting the success of its investment programme and its negotiation of long-term power supply agreements with regional distributors.

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Sales	US\$ 2.27 billion	+ 11%
Net Profit	US\$ 380 million	+ 23%
Earnings Per Share - EPS	US 81 cents	+ 19%
Net Worth	US\$ 2.45 billion	+ 17%

Consistent performance for last 5 years
Compounded Annual Rate of Growth - CARG

Sales	30%
Net Profit	60%
Earnings Per Share - EPS	28%
Net Worth	49%

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 - Fibre Intermediates
 - Petrochemicals
 - Polymers
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THE GERMAN PFANDBRIEF

Progress Report for Investors

Evolution and revolution for the German Pfandbrief

Growing acceptance among international investors worldwide

1995 was a year of evolution and revolution for the German Pfandbrief market, which with a total of DM 1.258 trillion outstanding at the end of 1995 constitutes the largest individual segment of the German fixed income market of over DM 3.6 trillion.

In terms of the evolution of the Pfandbrief market, 1995 was a record breaking year for the gross sales of the bonds, with a total of DM 325 billion issued, a 28% increase over 1994's total of DM 253 billion, and a 5% increase over the previous record of DM 309 billion established in 1993.

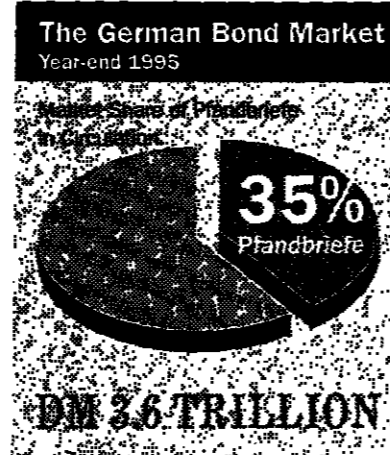
While the increase in issuing volumes in 1995 testified to the ever-expanding importance of the Pfandbrief market, more significant than the absolute growth was the revolutionary change in the structure of the market. This came in the form of the emergence of the new "Jumbo" Pfandbrief, which at a stroke offered local and international investors greatly enhanced liquidity and transparency.

The new "Jumbo" Pfandbriefe differ from their traditional predecessors in a number of important ways. First and foremost, while the typical size of traditional Pfandbrief issues ranges from between DM 50 million and DM 500 million (with some issues even as small as DM 10 million), the minimum size for a Jumbo issue has been set at DM 1 billion. Between May 1995, when Frankfurter Hypothekenbank kick-started the new Jumbo market with a DM 1 billion issue, and mid-May 1996, a total of DM 86.5 billion of Jumbo issues had been launched with an average size of DM 1.52 billion. The largest individual issue by mid-May 1996 was the DM 5 billion Pfandbrief launched in January by DePa-Bank in Wiesbaden. By the end of 1996, the total volume of Jumbo Pfandbriefe outstanding is expected to have reached the DM 110-120 billion level.

A second important feature of the new Jumbo market is that in order to be eligible for the "Jumbo" definition, new issues must have at least three market makers permanently quoting two-way prices, with bid-ask spreads varying from between five and 10 Pfennigs depending on the maturity of the individual issue.

A third important by-product of the development of the Jumbo Pfandbrief market has been that it has helped to emphasize the very clear differences between the German Pfandbrief sector and the mortgage-backed markets of several other economies with which the instrument is frequently (but mistakenly) compared. Because of the size of each issue, the vast majority of transactions in the Jumbo sector of the market have been Public Pfandbriefe (bonds collateral-

ized against loans to the public sector, rather than Mortgage Pfandbriefe (which are collateralized against a pool



of residential mortgages). This is because German law dictates that each and every new Pfandbrief issue must be matched by new lending.

By mid-May 1996, almost 95% of the DM 86.5 billion Jumbo Pfandbrief market was accounted for by Public Pfandbriefe, and of the 58 Jumbo bonds to have been issued by that date, only four were classified as Mortgage Pfandbriefe. In other words, the new Jumbo Pfandbrief market has had very little to do with the German mortgage market. More than nine times out of 10, an investor buying Jumbo Pfandbriefe will be gaining exposure to the equivalent of German government risk, while still benefiting from a pick-up in yields over federal government bonds (Bunds).

Jumbo Pfandbriefe enrich the scope of the German bond market

A significant by-product of the development of the new Jumbo sector has

been the considerable enrichment of the scope and diversity of the German fixed income market. Historically, Pfandbrief investors demanded (and were given) a substantial pick-up in yields over German government bonds in order to compensate for the perceived absence of liquidity in the Pfandbrief market - a pick-up which in some periods rose to 50 basis points and more.

The emergence of the Jumbo Pfandbrief market has meant that for eligible issues of DM 1 billion and more, this liquidity premium has become an anachronism. As a result, the yield differential between traditional Pfandbrief issues and the new Jumbo deals became especially pronounced during the first quarter of 1996, during which time the spread between Jumbo Pfandbriefe and Bunds narrowed sharply, from 25.6 basis points at the beginning of January to 12 basis points by the end of March. In spite of the reduction in the pick-up over Bunds which is now available in the Jumbo market, this double-digit spread over government securities still represents outstandingly good value, given that there is little (if anything) to choose between the two in terms of credit quality.

Given the unrivalled track record of the Pfandbrief in terms of security, however, many yield-hungry investors are already indicating that they would prefer to maintain their tried and tested exposure to traditional Pfandbriefe rather than surrender the extra basis points through buying Jumbo bonds. Either way, it is clear that investors now have a much greater choice in the German fixed income market than ever before.

Trading systems enhance transparency

While the emergence and rapid development of the new Jumbo sector of the Pfandbrief market has inevitably generated substantial levels of interest both within Germany and internationally, it is a mistake to interpret the advent of the Jumbo Pfandbrief as the only critical breakthrough in the expansion of the market as a whole. A number of other important initiatives have either been made or are now in the pipeline which are also aimed at improving the transparency and liquidity of the market, and, in turn, its acceptability among international investors.

Early examples of this was the introduction in April 1995 of the

Pfandbrief Price Index PEX and the Performance Index PEXP. The PEX Index is calculated daily and can be called up at any time via the Bloomberg system. Since summer 1995, the Bloomberg GDO (German Domestic Offerings) system has been operating for domestic and international investors and traders not authorized to trade on German stock exchanges.

A more recent initiative which will support the expansion of the Pfandbrief market came at the end of 1995, when the Deutsche Börse AG (German Stock Exchange) introduced the IBIS-R bond quotation and trading system, an extension of the tried and tested IBIS equity trading mechanism.

IBIS-R, which supports both the primary and secondary markets for Pfandbriefe as well as other German fixed interest instruments, replaces the old trading system under which the vast majority of trades took place by telephone between the banks, and therefore offers substantially enhanced market transparency - and hence liquidity - for all market participants. With bid and ask quotes pooled within a single system, transactions can now be conducted on-screen at market prices in real time.

Ownership structure of Pfandbriefe

Historically the German Pfandbrief has predominantly been a domestic investment vehicle, with local insurance companies, banks and private individuals accounting for the lion's share of ownership. Foreign investors, by contrast, have traditionally held no more than about 10% of the market - which compares with their much more active participation in the German government bond market, of which non-German investors account for ownership of between 40% and 50%.

The development of the Jumbo Pfandbrief sector has led to the beginnings of a revolution in the ownership structure of the Pfandbrief market for two clear reasons. First, the enhanced liquidity and transparency in the market have removed the two traditional stumbling blocks to active participation by foreign investors. Second, since the launch of the Jumbo market last May, a number of non-German investment banks have become lead or co-lead bookrunners for a series of Jumbo Pfandbrief transactions. In the first quarter of 1996, bookrunning of Pfandbrief issues by foreign banks accounted for 29.8% of the total raised in the Jumbo Pfandbrief market, compared with a share of just 15.8% in the whole of 1995.

As a direct result of these two developments, foreign ownership in the Jumbo Pfandbrief sector of the market is now far higher than in the traditional sector. Speaking at a recent conference in Düsseldorf, Dr. Walter Dieck, President of the Association of German Mortgage Banks, estimated that foreign investors' share of the Jumbo market now stands at between 20% and 25%, compared with just 10% in the traditional sector.

The German Pfandbrief in a nutshell

The Pfandbrief - for which there is no meaningful English translation - is a German bond issued by a select group of specially authorized banks under a strict legal framework dating back almost 100 years. Germany's Mortgage Bank Act (enacted in 1900) and its Public Sector Pfandbrief Act (of 1927) limits the issuance of Pfandbriefe to 24 pure private mortgage banks, three mixed private mortgage banks, 12 regional Landesbanks and six institutions officially classified as "public sector banks with special tasks". As of the end of 1995, 59.7% of Pfandbriefe outstanding was accounted for by private mortgage banks, with the remaining 40.3% the domain of public-sector issuers.

An illuminating measure of the security offered by the Pfandbrief market is that in its entire history, no Pfandbrief issuer has ever defaulted on its obligations. The collateral backing

1995 - The year of the Pfandbrief

A strong year for Germany's private mortgage banks

While the strength and increased popularity of the Pfandbrief in 1995 and the early months of 1996 were helped by the emergence of the Jumbo sector and a benign interest rate environment, the underlying resilience of the market is for the most part a reflection of the robust state of the German private mortgage banking industry. German law dictates that the volume of new funds raised through the Pfandbrief market by mortgage banks must at all times match the demand for new lending - either to the public sector or to individual or commercial mortgage borrowers. Though demand for mortgages slipped slightly in 1995, by 6%, this

small decline was more than compensated for by a sharp expansion in the demand for public sector loans, which rose by 70%. This left the overall increase in total commitments in 1995 up by 34.4%, following a decline in 1994 of 14%.

As a result, a total of DM 241.6 billion in new bearer and registered bonds were sold by Germany's private mortgage banks in 1995, which helped the sector to raise its share of the total domestic bond market to 35% - a sharp increase over the share of just 21% which was recorded in 1992 following German reunification and the surge in issuing activities of the public sector.

Germany's Mortgage Banks in Perspective

Year-end 1995	Total Germany DM billion	Mortgage Banks DM billion	Market Share %
ISSUING			
Domestic bonds outstanding	3,213.4	824.1	25.6
Domestic bank bonds outstanding	1,949.6	824.1	42.3
Pfandbriefe outstanding	1,257.5	751.0	59.7
LENDING			
Residential property	1,303.8	288.1	22.1
Commercial real estate Federal, state, municipal governments	311.2	158.1	50.2
	759.6	323.6	42.6

GERMANY'S MORTGAGE BANKS

- DEFA-BANK, WIESBADEN
- BAYERISCHE VEREINSBANK AG, MÜNCHEN
- HYPO-BANK, MÜNCHEN
- FRANKFURTER HYPOTHEKENBANK
- CENTRALBODEN AG, FRANKFURT
- DEUTSCHE HYPOTHEKENBANK FRANKFURT AG, FRANKFURT
- RHEINHYF, FRANKFURT
- DEUTSCHE GENOSSENSCHAFTS HYPOTHEKENBANK AG, HAMBURG
- BAYERISCHE HANDELSBANK AG, MÜNCHEN
- WESTHYF, DORTMUND
- HAMBURGER HYPOTHEKENBANK AG, HAMBURG
- MÜNCHENER HYPOTHEKENBANK AG, MÜNCHEN
- SÜDDEUTSCHE BODENKREDITBANK AG, MÜNCHEN
- WÜRTEMBERGER HYPO, STUTTGART
- BERLIN-HANNOVERSCHE HYPOTHEKENBANK AG, HANNOVER
- HYPOTHEKENBANK IN ESSEN AG, ESSEN
- BERLIN HYF, BERLIN
- ALLGEMEINE HYPOTHEKENBANK AG, FRANKFURT
- NÜRNBERGER HYPOTHEKENBANK, NÜRNBERG
- DEUTSCHE HYPOTHEKENBANK (ACT.-GES.), HANNOVER
- RHEINBODEN HYPOTHEKENBANK AG, KÖLN
- LÜBECKER HYPOTHEKENBANK AG, LÜBECK
- NORDHYPO BANK, HAMBURG
- CLF HYPOTHEKENBANK BERLIN AG, BERLIN
- BRG HYPOTHEKENBANK AG, FRANKFURT
- WL-BANK, MÜNSTER
- M.M. WARBURG & CO HYPOTHEKENBANK AG, HAMBURG
- WÜSTENROT HYPOTHEKENBANK AKTIENGESELLSCHAFT, LUDWIGSBURG

For further information about German Pfandbriefe please contact:
Verband deutscher Hypothekenbanken, Bonn, Fax (228) 9 59 02 44.

COMPANIES AND FINANCE: UK

Forte's finance chief to join WH Smith

By David Blackwell

Mr Keith Hamill, who was widely admired for his part in Forte's defence against Granada's £3.9bn (\$5.96bn) hostile bid, is to become finance director of WH Smith.

Mr Hamill, 43, graphically described the state of the Forte camp when news of the bid broke as like "being on the Titanic when the iceberg struck". But he rapidly became a key aide to Sir Rocco Forte in the struggle to survive, leading the finance team through a month of 14-hour days for six or seven days a week.

As the final hope of survival faded, Mr Hamill continued the nautical metaphor, telling staff: "Our company is going down. However, I am proud to report that it has gone down with every gun blazing."

He is joining WH Smith at a critical point in its fortunes. Last week the group announced the outcome of its long-awaited strategic review,

launching plans to revitalise its position in the high street through a sweeping overhaul of its retail stores.

Mr Hamill - a stocky, bespectacled man with a keen sense of humour and down-to-earth manner - joins the WH Smith board next month and takes up the finance director's duties from September 1 when Mr John Napier, 58, retires.

Analysts welcomed the appointment. "A shot of sterner financial disciplines would not be a bad thing," said one. Another described him as "very upbeat and proactive - he brought a burst of fresh energy to Forte during his couple of years there."

A former colleague said Mr Hamill's great skill was solving problems, adding: "This was the job he wanted rather than the job he needed."

Mr Jeremy Hardie, chairman of WH Smith, said Mr Hamill's "experience and success in restructuring businesses and

the development of financial and IT process, coupled with his strategic and investor relations skills" would be of great benefit to the group.

Mr Hardie added that Mr Napier was "retiring on a high note" after the recent disposals of WH Smith Business Supplies and Do It All.

Mr Hamill joined accountants Price Waterhouse on leaving Nottingham University, where he read politics, rose to partner, and worked as an auditor on the Guinness account at the time of its 1986 bid for Distillers.

He was called as a witness in the subsequent trial of Mr Ernest Saunders, the former Guinness chairman, over the conduct of the bid.

He was recruited to Guinness itself in 1989 by Sir Anthony Tennant, then chairman of the drinks company, and rose to be finance director of United Distillers, its spirits subsidiary, before joining Forte as in September 1993.

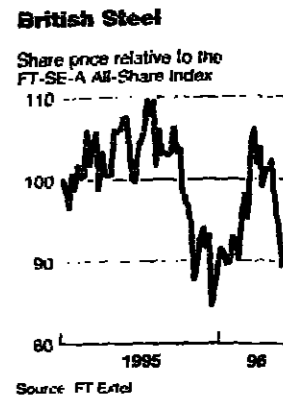
LEX COMMENT

British Steel

Sir Brian Moffat, British Steel chairman, rather gave the game away yesterday when he compared last year's £1.1bn profits to those of the previous peak in 1988-90. The only question now is how rapidly profits will decline this time round.

The industry background is mixed at best. British Steel expects prices to firm after nearly a year of weakness, pointing to an end to UK destocking and buoyant underlying demand in Europe and Asia. But the steel industry's problem, particularly in Europe, has always been oversupply rather than lack of demand. German and French steel producers are still on short-time working in an effort to clear excess stocks. The experience in the US - which tends to be six months ahead of Europe - suggests any bounce in steel prices will be modest if it comes. Moreover, British Steel is facing higher raw material costs and a strengthening British pound.

Nor is British Steel that different a company from when it entered the last downturn. Despite all the cost cutting, last year's profits were not very different from the £733m in 1989-90, once one adjusts for inflation and acquisitions. The group is still highly cyclical and makes four-fifths of its sales in Europe. It has some promising US investments, but has found it difficult to break into Asia. British Steel does have £800m of net cash. But with its management facing a 40 per cent decline in earnings per share this year and only expecting cash flow to be neutral, a share buy back or another dividend increase look highly unlikely. That leaves the shares with few attractions.



Acquisitions and strong demand lift British Steel

By Stefan Wegstl, Industrial Editor

British Steel yesterday posted record full-year profits of £1.1bn (\$1.68bn), buoyed by acquisitions and strong demand in the first half of the year.

Turnover rose 47 per cent to £7.05bn, thanks mainly to the purchase of a controlling stake in Avista Sheffield, the stainless steel maker, which was consolidated in the second half of the year, and the first full-year contribution from United Engineering Steels, the Sheffield-based company. Excluding acquisitions, turnover rose 10 per cent.

The acquisitions also

affected operating costs, which rose 41 per cent to \$6.1bn. However, the underlying increase was just 4 per cent.

Setting aside the acquisitions, the payroll fell by 850, reflecting the company's continuing determination to cut costs. Overall staff numbers increased from 46,300 to 53,900.

The company made capital investments of £364m, including in Trico, its steelmaking joint venture in the US, and in modernisation at Avesta. It also boosted its net cash position by \$561m to \$690m in the current year, as spending on Trico peaks.

The increased final dividend

of 7p, makes a total payout of 10p, up 33 per cent from 7.5p. Earnings per share were 38.28p (33.21p).

UK deliveries totalled 7.3m tonnes as the company increased its market share to 58 per cent at the expense of importers which were suffering from the effects of sterling's weakness.

In continental Europe, deliveries rose to 4.1m tonnes from 3.5m tonnes, due to the acquisitions. Outside Europe, deliveries were 2.7m tonnes (2.3m tonnes), again thanks to acquisitions. Average revenues per tonne, rose 33 per cent to £418. Without the acquisitions, revenues per tonne rose 10 per cent to £348.

Zeneca in US deal

By Daniel Green

Zeneca, the UK's third largest pharmaceuticals company, has made a rare foray into the world of biotechnology by signing an agreement with US company Incyte Pharmaceuticals.

The deal, a set of subscriptions to huge databases in genetics, will cost Zeneca between £5m and £7m (\$10.7m) a year indefinitely.

Unlike most other large pharmaceutical companies, Zeneca rarely joins forces with biotechnology companies. It has signed only three deals in the past two years - with Sugen and Boston Life Sci-

ences of the US and Celltech in the UK.

Rivals, such as SmithKline Beecham of the UK, typically conclude dozens of biotechnology company each year. Zeneca's top management has been seeking to do more in the area.

Mr David U'Pritchard, research director for Zeneca pharmaceuticals, said the Incyte deal would help Zeneca build up its in-house research in genomics - the use of genetic information.

Mr U'Pritchard said that the information would help the company "identify and validate new research targets"

FIDELITY FAR EAST FUND
Société d'Investissement à Capital Variable
Kansallis House - Place de l'Etoile
L-1021 Luxembourg
R.C. 16926

NOTICE OF ANNUAL GENERAL MEETING

NOTICE is hereby given that the Annual General Meeting of the Shareholders of the Fidelity Far East Fund, a société d'investissement à capital variable organised under the laws of the Grand Duchy of Luxembourg (the "Company"), will be held at the registered office of the Company, Kansallis House, Place de l'Etoile, Luxembourg, at 11.00 am on June 25, 1996, specifically, but without limitation, for the following purposes:

1. Presentation of the Report of the Board of Directors.
2. Presentation of the Report of the Auditor.
3. Approval of the balance sheet and income statement for the fiscal year ended February 29, 1996.
4. Discharge of the Board of Directors and the Auditor.
5. Election of six (6) Directors, specifically the re-election of Messrs Edward C Johnson 3rd, Barry R J Bateman, Charles T M Collis, Charles A Fraser, Jean Hamilius and H F Van den Hoven, being all of the present Directors.
6. Election of the Auditor, specifically the election of Coopers & Lybrand, Luxembourg.
7. Declaration of a cash dividend in respect of the fiscal year ended February 29, 1996.
8. Consideration of such other business as may properly come before the Meeting.

Approval of items 1 through 8 of the agenda will require the affirmative vote of a majority of the shares present or represented at the Meeting with no minimum number of shares present or represented in order for a quorum to be present.

Subject to the limitations imposed by the Articles of Incorporation of the Company with regard to ownership of shares which constitute in the aggregate more than three percent (3%) of the outstanding shares, each share is entitled to one vote. A shareholder may act at any meeting by proxy.

BY ORDER OF THE BOARD OF DIRECTORS
April 16, 1996

RPS
Residential Property Securities No. 3 PLC

1995,000,000
Class A2 Notes
Mortgage Backed Housing
Rate Notes due 2025

RPS
Residential Property Securities No. 3 PLC

1995,000,000
Class A1 Notes
Mortgage Backed Housing
Rate Notes due 2025

Capital One Master Trust
U.S. \$300,000,000

Floating Rate Class A Certificates, Series 1995-2

For the interest period 17th June, 1996 to 15th July, 1996 the Certificates will carry an interest rate of 5.60609% per annum with an amount of U.S. \$43.50 payable per U.S. \$10,000 denomination and U.S. \$436.03 per U.S. \$100,000 denomination, payable on 15th July, 1996.

London Branch Agent Bank
15th June, 1996

ODEBRECHT HIGHLIGHTS - 1995

ECONOMIC WEALTH PRODUCED

In millions of US\$

Payment of Third Parties . . . \$ 2,538
Suppliers and Independent Contractors

Compensation for Work . . . \$ 671
Odebrecht Members

Government Revenue . . . \$ 414
Taxes, Tariffs and Contributions

Return on Equity . . . \$ 197
Shareholders

Performance results from the high-quality, productive work of the Odebrecht Group's Members, who thereby fulfill their Social Responsibility.

INVESTMENTS

Commitment to the future

Creating job and development opportunities for people and society.

Investment commitments during the year:

Year	In millions of US\$	Amount Realized
1985	11	11
1990	31	31
1995	499	499

GLOBALIZATION

Odebrecht is a Confederation of Entrepreneur-Partners who work in a variety of businesses and locations with globally competitive vision, alliances and standards.

Engineering Companies: operation in 22 countries:
Angola, Argentina, Bolivia, Botswana, Brazil, Chile, China, Colombia, Ecuador, Germany, Laos, Malaysia, Mexico, Mozambique, Peru, Portugal, Singapore, South Africa, the United Kingdom, the United States, Uruguay and Venezuela.

Chemicals and Petrochemicals companies: exportation of products to 55 countries.

COMPETITIVENESS

REVENUES - US\$ 3,820 million	
Service	1,990
Manufacturing	1,830
Brazil	2,376
USA and Europe	721
Other Countries	723

PROFIT AND NET WORTH	
Net Profit*	203
Net Worth**	2,784

*After tax and before deducting minority shareholders' equity and statutory participation
**Net worth minus shareholders' equity

MANUFACTURING

Chemicals and Petrochemicals 2,150 million tonnes

Thermoplastic Resins . . . 1,189
Polypropylene, polyethylene and polystyrene specialties . . . 765
PVC . . . 424

Soda . . . 467
DCE (dichloroethane) . . . 494

Pulpwood Forestry

16,000 hectares planned, with average annual growth of 46 solid cubic meters per hectare of eucalyptus forest.

EDUCATION AND PARTNERSHIP

TOTAL NO. OF MEMBERS: 31,312

Service	24,728
Manufacturing	7,594
Brazil	22,780
Other Countries	9,542

GROWTH IN THE NO. OF PARTNERS RESPONSIBLE FOR BUSINESS UNITS

	Brazil	Other Countries	Total
1985	67	05	72
1990	94	22	116
1995	140	86	226

QUALITY - PRODUCTIVITY - INNOVATION

The practice of the Odebrecht Entrepreneurial Technology ensures Total Quality, a basic prerequisite for competitive performance.

Highlights include:

- CBPO - delivering Mexico's Hueses Dam 18 months ahead of schedule.
- TENENG/SPL - creating a local habitat for outdoor welding in the UK.
- CPC - developing a sewage collector system using rigid PVC piping.
- OPP - adopting ISO 14000 environmental quality standards.

GRADUAL PREPARATION FOR POST-CAREER LIFE

- Private Pension Plans in operation in Brazil and Europe (Germany and the UK) and the USA (Florida and California).
- ODEBRECHT - Odebrecht Previdência was created in May 1995 to provide private pension plans and insurance coverage for Members in Brazil and those transferred to Colombia, Ecuador, Peru, Venezuela and Angola.
- Total number of associates as of December 1995: 15,980.

PARTNERSHIP WITH EDUCATIONAL AND RESEARCH CENTERS

Odebrecht continued its partnerships with Educational and Research Centers (14 in Brazil and 12 in other countries). Highlights include:

- In Brazil: CNPq, USP, UNICAMP, UFPR, PUC, UFRGS and University of Alagoas.
- In other countries: Instituto Regional Cultural (Peru); Aspen Institute of Technology and University of Wisconsin (USA); Universidade de Coimbra (Portugal); and Cambridge University (UK).

ADDITIONAL RESPONSIBILITY TO THE COMMUNITIES' EDUCATION AND CULTURE

ODEBRECHT FOUNDATION

- Supported 18 Educational Programs for Adolescents and held the Odebrecht Foundation Award based on the theme "Teens for Better Schools" in partnership with UNICEF. The awards program directly mobilized 137,140 adolescents, 6,069 professionals and 908 institutions.
- Sponsored stage two of the "Only the Schools Can Make Brazil Right" campaign to improve basic schooling, also in partnership with UNICEF. The TV campaign reached 121 million viewers.

CULTURAL CONTRIBUTION

- Publication of the books: "The Voyager's Brazil: End - The Life of a Hero in Yoruba Society (Pete Verger), Pico Colômbia Truill, Revisão and republication of the works of Jorge Amado. Release of the CD Tom Jobim - Ineditos (5-bins - Unheard).

DIVERSIFICATION

CORPORATE STRUCTURE

Odebrecht S.A. (holding company) plus 107 subsidiaries and affiliates.

SERVICE

CNO - Construtora Norberto Odebrecht S.A. (24 companies)
Companhia Brasileira de Projetos e Obras - CBPO (23 companies)

Tunenge - Técnica Nacional de Engenharia S.A. (22 companies)
Telecomunicações and Automação Srebra-Telecom Ltda.
CMW Equipamentos S.A.*

MANUFACTURING

Chemicals and Petrochemicals Odebrecht Química S.A. (19 companies)
OPP Petroquímica S.A.
CPC Companhia Petroquímica Carnaúba
Salgema Indústrias Químicas S.A.

SUPPORT COMPANY

Copiene - Petroquímica do Nordeste*
Copesul - Companhia Petroquímica do Sul*
Unipar - União das Indústrias Petroquímicas S.A.*
Sulpac - Indústria e Comércio de Produtos Petroquímicos Ltda.
Veracruz Florestal Ltda.

COMPANIES AND FINANCE: UK

A hot future in fire protection

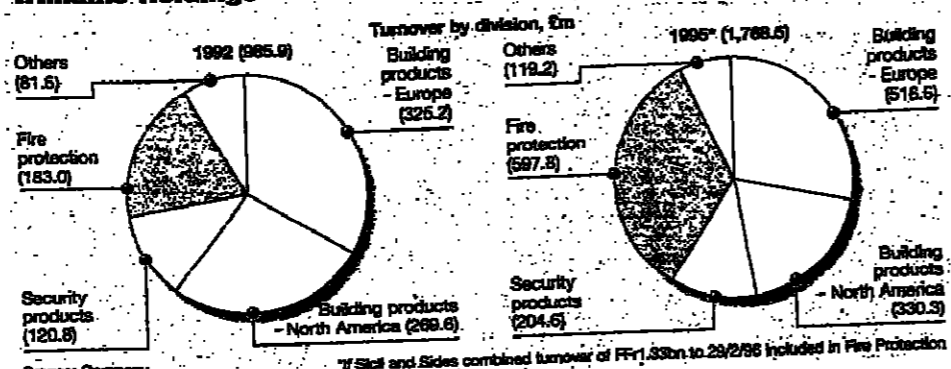
Ross Tieman analyses Williams stance as a focused conglomerate

A shell fragment bursts through the side of an aircraft or tank and in the time it takes to blink an explosion is triggered and extinguished. The machine and crew are saved.

This is a demonstration of the high-tech edge of fire protection, the 150m a year business in which Williams Holdings is a world leader.

Until last month, Rawiplugs, Polyfilla, paint and other building products accounted for more than half the group's £1.6bn annual sales.

Williams Holdings



Source: Company 1995 data and Sides combined turnover of FF1,85bn to 23/2/96 included in Fire Protection

duce existing products into new markets. It claims 12 per cent of the world fire equipment market. Tycoo International of the US is a rival in industrial and portable extinguishers.

what you can, sort it out, and move on," he says. Now, "our aspirations are to build businesses internationally." At the consumer end, where disposable extinguishers sell in DIY sheds, there is a link between fire-fighting equipment, locks and building products.

and integrate it - those are things that come from Williams. For its claim of a focused strategy to be credible, Williams will have to take tough decisions on the future of peripheral businesses.

Former director at Chiroscience to sue

By Clive Cookson, Science Editor

Mr Nowell Stebbing, one of the UK's best-known pharmaceutical entrepreneurs, is taking legal action against Chiroscience, the company he steered to a stock market flotation in 1994.

His writ against Chiroscience alleges that he was wrongfully dismissed as the company's deputy chairman in August. He is also claiming damages for the wrongful removal of share options worth £3.5m-£5.5m (\$8.4m).

Mr Stebbing is now guiding Cambrio, a new pharmaceutical company, to a flotation next month.

Chiroscience did not mention the writ - issued in February when it raised £40m in a share placement last month.

"The group believes his claim has no merit and the board has been advised that he is unlikely to succeed," Chiroscience told the Financial Times.

"Accordingly, the board believes this dispute will not have any significant impact on the group's financial position and therefore does not consider it to be material."

Thomas Cook set for Sunworld buy

By David Blackwell

Thomas Cook, the high street travel agent that has a stake in holiday operator First Choice, is expected later this week to announce the £40m (\$61.2m) acquisition of Sunworld.

Sunworld, privately owned by a Spanish group, has about 5 per cent of the UK package holiday market, making it the fifth largest after Thomson, Airtrons, First Choice and Cosmos-Avro.

The deal has been rumoured for several months, but is understood to have been complicated by the link with First Choice. A planned strategic alliance between Thomas Cook and First Choice collapsed 18 months ago, although the agent still sells more than 15 per cent of First Choice holidays.

Mr Stebbing claims he was asked to resign last year although he was in good health by then and performing well. At the same time, he claims, Chiroscience wrongfully removed about one third of his share options.

Chiroscience said the terms of Dr Stebbing's contract were satisfied in full on his departure. "He received £101,000 compensation for his loss of office, in addition to which in September 1995 he exercised share options which he was permitted to retain with a value at that time of £7.43m."

wholly owned by Westdeutsche Landesbank, the Düsseldorf-based state-owned bank. It is understood not to be announcing the sale of its 11 per cent stake in First Choice this week.

In 1993 Thomas Cook held a 21 per cent stake in First Choice after helping it to defeat a hostile bid from Airtrons. But the alliance always promised far more than it ever delivered.

Since its collapse, at the end of 1994, Thomas Cook has reduced its stake, mainly by not participating in a £44.1m rights issue last October, when First Choice announced profits of just £1.5m after a disastrous summer season.

Tomorrow Airtrons announces its interim results, and observers will be watching for signs of how sales for this summer season are going. They could give a guide to expectations for First Choice, which reports in another month.

First Choice shares lost 8 1/2% to 80 1/2p yesterday, well below the 150p paid by Thomas Cook in April 1993.

RESULTS

Table with 4 columns: Company, Turnover (£m), Pre-tax profit (£m), EPS (p), and Dividends. Includes entries for Adams Printing, British Steel, East Surrey, etc.

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. After exceptional charge. After exceptional credit. On increased capital. After stock split. S/S/S/A stock. Comparatives restated. Equivalent after allowing for stock issues. Comparatives for year to January 1, '94 '95 '96.

GTM-ENTREPOSE is one of the leading groups in the European construction industry which designs, builds, and operates for industry and public and private clients.

The Annual General Meeting of GTM-ENTREPOSE, held on June 11, approved the financial statements for 1995. Consolidated net income, Group share, stood at FRF 198 million, comparable to 1994's figure.

BUSINESS WANTED? You want to advertise in the Financial Times. For further information please contact Melanie Miles on +44 0171 873 3308 or Karl Loynton on +44 0171 873 4780



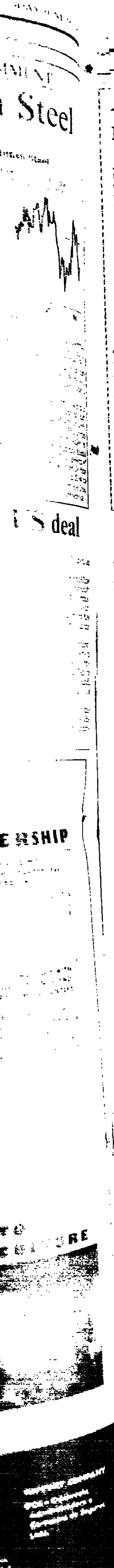
Fried. Krupp Finance B.V. Amsterdam, The Netherlands

DM 400,000,000 6 1/2 % Bonds of 1996/2003

unconditionally and irrevocably guaranteed by Fried. Krupp AG Hoesch-Krupp Essen/Dortmund, Federal Republic of Germany

List of financial institutions and banks participating in the bond offering, including Westdeutsche Landesbank Girozentrale, Dresdner Bank, and others.

SODEXHO S.A. Board of Directors met on June 14 and examined the following points: 1. SALE OF SODEXHO'S INTEREST IN EUREST FRANCE... 2. NEW CONTRACTS... 3. SALE OF PARTENA SECURITY... 4. CHEQUE CARDPIO... 5. ISSUE OF BONDS WITH WARRANTS... 6. INTERIM FINANCIAL RESULTS...



Vertical text on the far right margin, including page number 21 and some illegible characters.

LAW

Restrictions on dealers outlawed



EUROPEAN COURT

National restrictions on foreign securities dealers are contrary to Treaty of Rome rules on the freedom of establishment and the provision of services. The European Court of Justice has ruled...

C-101/94: Commission v Italy, ECJ FC, June 6 1996. BRICK COURT CHAMBERS, BRUSSELS

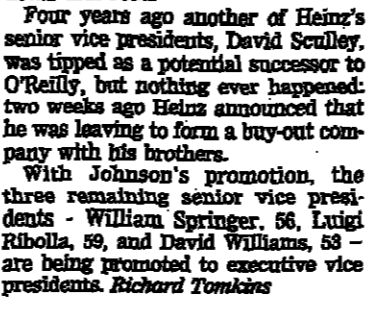
INTERNATIONAL PEOPLE

Exit door opens a crack at Heinz



Speculation about the succession at H.J. Heinz, the US food company, has burst into life again with William Johnson, one of five senior vice presidents...

ICI India posts



ICI's programme of appointing nationals to head its foreign businesses has arrived in India. George Ewart, chairman and managing director of ICI India, is returning to London...

T Boone bows out

T Boone Pickens, the legendary corporate raider, is preparing to quit the corporate scene, though his departure comes with less of a bang than a whimper.

Mitsubishi's Sir Peter

Sir Peter Parker (left), best known as the former chairman of British Rail, has been named chairman of Mitsubishi Electric Europe...

ON THE MOVE

ALGOMA, Canada's third biggest steel maker, has hired Sandy Adam from Toyota Canada as president and chief executive officer.

Corporation veteran, has been named president of CSC's technology management group. He succeeds Edward 'Pete' Boykin...

president and president-analytical instruments at PERKIN-ELMER CORPORATION. Baer was previously executive vice-president of Baxter International.

other fixed-income products. Kenneth Davis has been appointed chairman of Alexander & Alexander Inc., the US risk management consulting and retail insurance broking subsidiary of ALEXANDER & ALEXANDER Services.

following his retirement as Hongkong Bank's chairman and chief executive. Shang Fuin and Chen Yaocun have been appointed vice-governors of the PEOPLE'S BANK OF CHINA.

National Economic and Social Development Board, where he was director of economic analysis and projection. Graham Searle, 44, joins the London-based security and specialty printing division of MDC CORPORATION of Toronto...

From Monday to Friday. Sometimes also at weekends. From 8.30 a.m. to 5.30 p.m. Often later. In spring, summer, autumn and winter.

A year's work. On balance.

Table with 8 columns: DM million, 1995, 1994, 1995, 1994, 1995, 1994. Rows include Balance Sheet Total, Claims on Customers, Claims on Banks, Administered Funds, Total New Loan Commitments, Secured Liabilities, Liabilities to Banks, Liabilities to other Customers, Total Capital Resources, and Number of Employees.

Of course, we'll be glad to send you all the facts and figures in our 1995 Annual Report. DSL Bank: 53175 Bonn, Kennedyallee 62-70, Phone: +49 (0)228/889243, Fax: +49 (0)228/889624, BTX: *67889#, Berlin, Bielefeld, Dortmund, Dresden, Düsseldorf, Erfurt, Frankfurt, Hamburg, Leipzig, Magdeburg, Munich, Münster, Schwerin, Stuttgart and Luxembourg. And, from August 1, also in Hanover.

BACK ISSUES OF THE FINANCIAL TIMES. Back issues of the Financial Times are available by post or personal collection: *£2.50 (FT up to three months old) *£4.00 (FT older than three months)

EUROPEAN INVESTMENT BANK. IFL 1,000,000,000 FRN 1998-2000. In accordance with the provisions of the Notes, notice is hereby given as follows: Interest period: June 17, 1996 to September 16, 1996. Interest payment date: September 16, 1996. Interest rate: 8.54375% per annum. Coupon amount: IFL 107,884 per note of IFL 5,000,000. IFL 1,078,835 per note of IFL 50,000,000.

Yasuda Trust and Banking (Luxembourg) S.A. US\$ 50,000,000 Floating Rate Guaranteed Notes Due 2000 with Fixed Rate Option. Guaranteed by The Yasuda Trust and Banking Company, Limited.

European Investment Bank. PTE 20,000,000,000 Floating Rate Bonds due 2001. For the three months 17th June, 1996 to 16th September, 1996, the Bonds will carry an interest rate of 6.97% per annum with an interest amount of PTE 1,738 per PTE 100,000 Bond.

European Investment Bank. PTE 50,000,000,000 Floating Rate Bonds due 1998. For the three months 17th June, 1996 to 16th September, 1996, the Bonds will carry an interest rate of 7.00% per annum with an interest amount of PTE 1,745 per PTE 100,000 Bond.

BANK OF GREECE. US\$450,000,000 Floating rate notes 1998. Notice is hereby given that the notes will bear interest at 6.34765% per annum for the period 18 June 1996 to 18 September 1996. Interest payable on 18 September 1996 per US\$1,000 note will amount to US\$16.22.

Trader claims third spot in world aluminium production league

By Kenneth Gooding, Mining Correspondent
Trans-World Metals has become the world's third-largest aluminium producer...

two of the biggest Russian aluminium smelters: Bratsk and Sayansk. It had gained a similar position in the Krasnoyarsk smelter but was controversially removed from the register of shareholders...

decision to buy the Krasnoyarsk shares, he said: "We knew that these shares were potentially useless pieces of paper. We knew that there would be no dividends for years to come..."

We had the continuity of a profitable business to protect. Under any circumstances, we were not prepared to let new owners take control. So more by default than by design, we became shareholders ourselves...

Trans-World has now turned its attention to Kazakhstan where it is involved in a US\$1.2bn project to build a new aluminium smelter and expand the existing alumina complex...

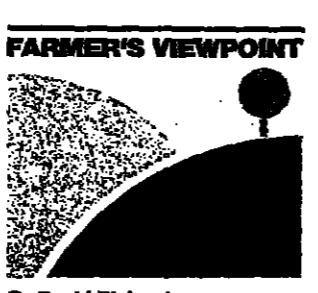
to \$10,000, global aluminium capacity would have to be lifted from the present 20m tonnes to nearly 30m tonnes. Kaiser was contributing to increasing capacity at existing plants with a system in which minicomputers helped operate potlines at smelters...

India was also facing a boom in aluminium demand, according to Mr A.S.K. Agarwala, president of Hindalco Industries. India's requirement for primary aluminium would be about 1m tonnes by 2000...

he producing 2m tonnes a year by 2000 were unlikely to be met. Even the US, until recently on no-one's list of potential new smelter sites, was now back in the running following deregulation of the power industry there...

Biotech offers best hope for a hungry world
Genetic crop modification will be necessary to keep up with population growth

Now that the UK government has banned meat and bonemeal from inclusion in animal feeds, those who formulate such rations have been forced to seek alternative sources of protein. Fishmeal is a traditional favourite, but as quota-controlled British fishermen are well aware there is a world shortage of fish...



By David Richardson

every living organism - and "cutting and pasting" segments from one organism to another. It is not that simple of course, but it helped me to appreciate the accuracy that it is possible for scientists to achieve...

Roundup - a highly efficient and safe general purpose weedkiller originally patented by Monsanto. This means that crops can be sprayed against weed infestation just once during their lifetime...

significantly by public perception of biotechnology: a reflection, no doubt, of the sensitivity of UK consumers to food scares. British farmers are anxious to avoid subscribing to any more perceptions that might alienate customers...

Work is progressing on varieties of wheat that will be resistant or tolerant to the many fungi which attack it. Melons, rice, tomatoes, peppers and so on are all the subjects of ongoing scientific developments which should lead to better varieties which require fewer chemicals...

Genetic modification does hold virtually the only key to feeding the world in the future. But there is still an enormous job to do to educate and explain to consumers that food from such plants is likely to be more, not less, safe and environment friendly than what we eat at present...

be producing 2m tonnes a year by 2000 were unlikely to be met. Even the US, until recently on no-one's list of potential new smelter sites, was now back in the running following deregulation of the power industry there...

COMMODITIES PRICES

BASE METALS

Table with columns for metal type (Aluminum, Copper, Zinc, Lead, Tin), price change, high, low, and open prices.

Precious Metals continued

Table with columns for metal type (Gold, Silver, Platinum, Palladium), price change, high, low, and open prices.

GRAINS AND OIL SEEDS

Table with columns for grain type (Wheat, Corn, Soybeans, Barley, Maize), price change, high, low, and open prices.

SOFTS

Table with columns for soft commodity type (Cocoa, Coffee, Sugar), price change, high, low, and open prices.

MEAT AND LIVESTOCK

Table with columns for meat type (Live Cattle, Live Hogs, Pork Bellies), price change, high, low, and open prices.

LONDON TRADED OPTIONS

Table with columns for option type (Aluminium, Crude Oil, Soybean Meal), strike price, call, and put prices.

LONDON SPOT MARKETS

Table with columns for commodity type (Crude Oil, Gasoline, Diesel), price change, high, low, and open prices.

PRECIOUS METALS

Table with columns for metal type (Gold, Silver, Platinum, Palladium), price change, high, low, and open prices.

UNLEADED GASOLINE

Table with columns for gasoline type (Regular, Premium, Super), price change, high, low, and open prices.

FUTURES DATA

Table with columns for futures type (Cotton, Orange Juice, Soybean Meal), price change, high, low, and open prices.

VOLUME DATA

Table with columns for volume type (Cotton, Orange Juice, Soybean Meal), volume change, high, low, and open prices.

INDICES

Table with columns for index type (REUTERS, CRB, GSCI), price change, high, low, and open prices.

CROSSWORD

Crossword puzzle grid with clues for 'No. 9097 Set by DANTE'. Includes 'ACROSS' and 'DOWN' clues.

Answers to the crossword puzzle, including '1 Very loud in order to annoy', '2 Not to be made light of', etc.

DSL Bank advertisement with logo and contact information.

INTERNATIONAL CAPITAL MARKETS

Worries about US rates flatten bond yield curve

By Antonia Sharpe in London and Lisa Branstetter in New York

Jitters about interest rates kept European government bond markets in a narrow range yesterday. Analysts said heightened expectations of a rise in US rates at the July FOMC meeting were the main source of nerves in Europe.

David Hewitt, bond market strategist at Tokyo Mitsubishi International in London. During the same time, the spread between two-year and five-year paper has come in to 123 basis points from 135 basis points.

French bonds remained vulnerable after their fall late last week, mainly due to a weaker franc and signs of short-selling by international investors in the futures market.

The first quarter of this year, of FF9.1bn, had beaten the previous peak in the first quarter of 1994, and that just 15 per cent of the market was now in foreign ownership, compared with about one-third in Germany.

UK gilts traded quietly ahead of a busy week for economic data, starting with May PSBR figures due today. The market will be disappointed if the figure is above £2bn.

Near midday, the 30-year Treasury was up 1/8 at 88 1/2, yielding 7.081 per cent, the two-year note was down 1/8 at 99 1/2, yielding 6.291 per cent and the September 30-year Treasury bond was up 1/8 at 107.

Bayerische Vereinsbank taps the four-year sterling sector

By Conner Middelmann

The primary eurobond market was slightly subdued yesterday, with a crop of medium-sized transactions aimed largely at retail investors.

In the US dollar sector, Babobank Nederland, the triple A rated Dutch bank, launched \$200m of two-year bonds priced at a spread of only one basis point over Treasury and aimed at European retail investors.

less than the 21 basis point margin on its debut floating-rate note issue last summer, said CS First Boston, joint lead with BNP.

Brazilian Brady's in the past. Lead manager Paribas Capital Markets reported strong demand from retail accounts in Switzerland, Italy, the Benelux and Germany.

long-term rating of BBB+ to the \$170m of bonds issued by the City of Naples, and has raised its long-term rating on CEZ Finance, the financing arm of the Czech power utility, from BBB to BBB+.

WORLD BOND PRICES

Table with columns: Country, Coupon, Price, Yield, etc. Includes sections for Benchmark Government Bonds, US Treasury, and UK Gilts.

Table with columns: Country, Coupon, Price, Yield, etc. Includes sections for International Bonds, US Treasury, and UK Gilts.

Table with columns: Country, Coupon, Price, Yield, etc. Includes sections for International Bonds, US Treasury, and UK Gilts.

Swift opens up to ETC providers

By George Graham, Banking Correspondent

Swift, the international financial message system, has agreed to open its network to electronic trade confirmation service providers, raising the prospect of closer links between banking and securities settlement systems.

access to its bank customers. "They want the ability to send messages to banks which offer custody services through Swift."

Morgan Stanley plans Taiwan fund joint venture

By Lawrence Eytan in Taipei

Morgan Stanley, the US investment bank, intends to set up a mutual fund company in Taiwan with partners including the ruling Kuomintang (KMT) party.

NT\$300m (US\$10.2m) and then seek investment up to a total of NT\$800m before entering the NT\$200m market. The proportion of seed capital to be contributed by each partner has yet to be decided.

US INTEREST RATES

Table showing Treasury Bills and Bond Yields for various maturities.

FT-ACTUARIES FIXED INTEREST INDICES

Table showing fixed interest indices for various countries and currencies.

FT FIXED INTEREST INDICES

Table showing fixed interest indices for various countries and currencies.

FT/ISMA INTERNATIONAL BOND SERVICE

Table showing international bond service data for various countries.

BOND FUTURES AND OPTIONS

Table showing bond futures and options data for various countries.

UK GILTS PRICES

Table showing UK Gilts prices for various maturities.

Other Fixed Interest

Table showing other fixed interest data for various countries.

CONVERTIBLE BONDS

Table showing convertible bonds data for various countries.

Large table containing detailed financial data, including bond prices, interest rates, and market indicators across various international markets.

MARKETS REPORT

D-Mark rallies after Yeltsin election success

By Philip Gawth

The D-Mark rallied slightly on the foreign exchanges yesterday following the solid showing by President Boris Yeltsin in the first round of the Russian presidential elections.

This was partly attributable to the market waiting on the release later this week of the German M3 figures, and the Belgian book in the US, both of which have the potential to influence interest rate and currency sentiment.

The dollar closed at DM2.3448, from DM2.3406. Against the dollar it finished at \$1.5456 from \$1.5387.

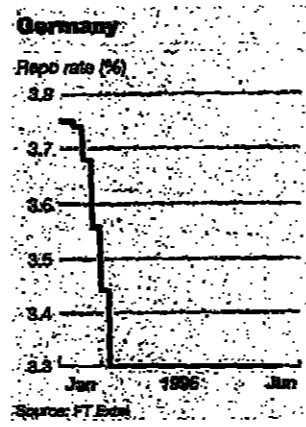
While market sentiment towards the dollar remains bullish, there are increasing rumblings which do not augur well for the US currency.

One such portent emerged in the Bundesbank's monthly report. Until recently the bank

had continued to call for a stronger dollar, but the latest report suggests it believes most of the dollar's correction against the D-Mark has taken place.

Aside from official comments, he pointed to two other events which suggest some sort of reassessment about the outlook for the D-Mark.

The second factor concerns interest rate expectations. Mr Hawkins said that the evidence of this lay in the tightening last week of 1/4 per cent in German cash rates, despite the widespread expectation of a "good" M3 number which



market" underway. "People will be a little bit more sceptical about the dollar."

Mr Dix believes that with the dollar having flattered to deceive many times in recent years, there is no reason why it should not revert to its bad habits of old.

Mr Eilott Dix, trader at Signet Bank in Richmond, Virginia, reaches a similar conclusion, from a different angle. He says that there is a "re-thinking" of some of the issues in the

the coming months will be preventing the economic recovery from being aborted by an appreciating D-Mark."

She paints a picture of a central bank forced to conduct policy against the backdrop of markets which, accustomed to recession, have become scared of growth.

Ms Alison Cottrell, analyst at Fairs Webber in London, argues that "for the Bundesbank, the major challenge of

POUND SPOT FORWARD AGAINST THE POUND

Table with columns: Country, Closing mid-point, Change on day, Bid/offer spread, Days' mid high, One month Rate, Three months Rate, One year Rate, Bank of England Index.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table with columns: Country, Closing mid-point, Change on day, Bid/offer spread, Days' mid high, One month Rate, Three months Rate, One year Rate, J.P. Morgan Index.

WORLD INTEREST RATES

Table with columns: Money Rates (Over night, One month, Three months, Six months, One year, Libor 3m, Libor 6m, Libor 12m, Repo rate) and Euro Currency Interest Rates (Short term, 7 days notice, One month, Three months, Six months, One year).

CROSS RATES AND DERIVATIVES

Table with columns: Exchange Cross Rates (Belgium, Denmark, France, Germany, Ireland, Italy, Netherlands, Norway, Portugal, Spain, Sweden, Switzerland, UK, Canada, US, Japan, Euro) and Japanese Yen Futures (M3M Yen 125,000 per DM).

UK INTEREST RATES

Table with columns: London Money Rates (Interbank Sterling, Sterling CDs, Treasury Bills, Bank Bills, Local authority dep., Discount Market dep.) and Sterling Futures (M3M SF 125,000 per SF).

EUROPEAN CURRENCY UNIT RATES

Table with columns: EMS European Currency Unit Rates (Netherlands, Spain, Belgium, Ireland, Luxembourg, Austria, Portugal, Denmark, France, Germany, Greece, Italy, UK, Ireland, Portugal, Spain, Sweden, Switzerland, UK, Canada, US, Japan, Euro).

BASE LENDING RATES

Table with columns: Base Lending Rates (Adam & Company, Allied Trust Bank, ABI Bank, Henry Ansbacher, Bank of America, Bank of Canada, Bank of Cyprus, Bank of India, Bank of Japan, Bank of Korea, Bank of London, Bank of Montreal, Bank of New York, Bank of Paris, Bank of Rome, Bank of Scotland, Bank of Singapore, Bank of South Africa, Bank of Sweden, Bank of Switzerland, Bank of Taiwan, Bank of Thailand, Bank of Tokyo, Bank of Victoria, Bank of West Indies, Bank of Yugoslavia, Bank of Zambia, Bank of Zimbabwe).

US TREASURY BILL FUTURES

Table with columns: US Treasury Bill Futures (M3M SF 100m per SF, M3M SF 250m per SF, M3M SF 500m per SF, M3M SF 1000m per SF).

EUROBOND OPTIONS

Table with columns: Eurobond Options (M3M SF 100m per SF, M3M SF 250m per SF, M3M SF 500m per SF, M3M SF 1000m per SF).

MEMBERS OF LONDON ASSOCIATION

Table with columns: Members of London Association (List of bank names and their base lending rates).

EUROBOND OPTIONS (LIFE) 1000m points of 100%

Table with columns: Eurobond Options (M3M SF 100m per SF, M3M SF 250m per SF, M3M SF 500m per SF, M3M SF 1000m per SF).

EUROBOND OPTIONS (LIFE) 500m points of 100%

Table with columns: Eurobond Options (M3M SF 100m per SF, M3M SF 250m per SF, M3M SF 500m per SF, M3M SF 1000m per SF).

EUROBOND OPTIONS (LIFE) 250m points of 100%

Table with columns: Eurobond Options (M3M SF 100m per SF, M3M SF 250m per SF, M3M SF 500m per SF, M3M SF 1000m per SF).

EUROBOND OPTIONS (LIFE) 100m points of 100%

Table with columns: Eurobond Options (M3M SF 100m per SF, M3M SF 250m per SF, M3M SF 500m per SF, M3M SF 1000m per SF).

This announcement is neither an offer to purchase nor a solicitation of an offer to sell these securities. The Offer is made solely by the Offer to Purchase dated June 17, 1996.

U.S. \$1,000,000 Notice of Offer to Purchase for Cash by CEMEX, S.A. de C.V. 8 7/8% Notes due June 10, 1998

at a purchase price determined in the manner described in the Offer to Purchase by reference to a fixed spread of 2.5% over the yield to maturity of the United States Treasury 8 7/8% Notes due May 31, 1998 as reported in the Federal Reserve Bank of New York "Composite 3:30 P.M. Quotations for U.S. Government Securities" on July 11, 1996, plus accrued and unpaid interest to (but excluding) the date of payment of such purchase price.

THE OFFER EXPIRES AT 12:00 MIDNIGHT, NEW YORK CITY TIME, ON JULY 15, 1996, UNLESS EXTENDED OR EARLIER TERMINATED.

Cemex, S.A. de C.V. (the "Company") has offered to purchase for cash any and all of the Company's 8 7/8% Notes due June 10, 1998 (the "Notes"), upon the terms and subject to the conditions set forth in its Offer to Purchase dated June 17, 1996 (the "Offer to Purchase") and in the related Letter of Transmittal (which together constitute the "Offer").

The Purchase Price for the Notes will be calculated as described in the Offer to Purchase in a manner intended to result in a yield to June 10, 1998 (the maturity date of the Notes), assuming the Notes will be repaid in full on that date at 100% of their principal amount plus accrued interest to (but excluding) the maturity date, equal to the sum of (a) the yield to maturity of the United States Treasury 8 7/8% Notes due May 31, 1998 (the "Reference Notes") as calculated in accordance with standard market practice, based on the bid price for such Reference Notes as reported in the Federal Reserve Bank of New York "Composite 3:30 P.M. Quotations for U.S. Government Securities" on July 11, 1996 (the second business day before the currently scheduled expiration of the Offer), and (b) a fixed spread of 2.5% (i.e., 250 basis points).

The Offer is conditioned upon, among other things, the receipt by the Company of gross proceeds in an amount at least equal to the aggregate principal amount of Notes tendered and not withdrawn pursuant to the Offer from the issuance and sale of one or more series of new debt securities by the Company.

The Purchase Price will be paid in immediately available funds on the fourth business day after expiration of the Offer (or as soon as possible thereafter) and after satisfaction or waiver of all conditions to this Offer (the "Settlement Date"). In addition, the Company will pay accrued and unpaid interest to (but excluding) the Settlement Date. Subject to certain exceptions, the Company will pay certain additional amounts in respect of any Mexican withholding taxes imposed in respect of payments made to tendering holders. The terms of the Offer are more fully described in the Offer to Purchase.

Holders may, prior to the time at which the Purchase Price for the Notes is calculated, obtain hypothetical quotes of the Purchase Price for the Notes, and may, after such time, obtain the actual Purchase Price, by contacting Goldman, Sachs & Co. or Citicorp Securities, Inc. at their respective telephone numbers listed below. In addition, information regarding the Offer will be available on MCM "CORPORATEWATCH" Service on Teletex page 41998.

The Information Agent for this Offer is: D.F. King & Co., Inc. 77 Water Street, 20th Floor New York, New York 10005 Toll-Free (800) 347-4750

The Dealer Managers for the Offer are: Goldman, Sachs & Co. Citicorp Securities, Inc. Liability Management Group 85 Broad Street, 26th Floor New York, New York 10004 Toll-Free (800) 829-3182 CFBG Syndicate Desk 399 Park Avenue, 7th Floor New York, New York 10043 Call Collect (212) 291-01267

June 1996

LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Table with 2 columns: Company Name, Price. Includes entries like Diageo, Heineken, and Carlsberg.

BANKS, MERCHANT

Table with 2 columns: Company Name, Price. Includes entries like HSBC, Citigroup, and Royal Bank of Canada.

BANKS, RETAIL

Table with 2 columns: Company Name, Price. Includes entries like Lloyds, NatWest, and Halifax.

BREWERS, PUBS & REST

Table with 2 columns: Company Name, Price. Includes entries like Asahi, Heineken, and Carlsberg.

BUILDING & CONSTRUCTION

Table with 2 columns: Company Name, Price. Includes entries like Bovis Lend Lease, Bovis Lend Lease, and Bovis Lend Lease.

BUILDING MATS. & MERCHANTS

Table with 2 columns: Company Name, Price. Includes entries like Bunnings, Bunnings, and Bunnings.

CHEMICALS

Table with 2 columns: Company Name, Price. Includes entries like BASF, BASF, and BASF.

CHEMICALS - Cont.

Table with 2 columns: Company Name, Price. Includes entries like BASF, BASF, and BASF.

DISTRIBUTORS

Table with 2 columns: Company Name, Price. Includes entries like Asahi, Heineken, and Carlsberg.

DIVERSIFIED INDUSTRIALS

Table with 2 columns: Company Name, Price. Includes entries like Asahi, Heineken, and Carlsberg.

ELECTRICITY

Table with 2 columns: Company Name, Price. Includes entries like Asahi, Heineken, and Carlsberg.

ELECTRONIC & ELECTRICAL EQPT

Table with 2 columns: Company Name, Price. Includes entries like Asahi, Heineken, and Carlsberg.

ENGINEERING, VEHICLES

Table with 2 columns: Company Name, Price. Includes entries like Asahi, Heineken, and Carlsberg.

EXTRACTIVE INDUSTRIES

Table with 2 columns: Company Name, Price. Includes entries like Asahi, Heineken, and Carlsberg.

ELECTRONIC & ELECTRICAL EQPT - Cont.

Table with 2 columns: Company Name, Price. Includes entries like Asahi, Heineken, and Carlsberg.

ENGINEERING

Table with 2 columns: Company Name, Price. Includes entries like Asahi, Heineken, and Carlsberg.

ENGINEERING, VEHICLES

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EXTRACTIVE INDUSTRIES

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ENGINEERING - Cont.

Table with 2 columns: Company Name, Price. Includes entries like Asahi, Heineken, and Carlsberg.

ENGINEERING, VEHICLES

Table with 2 columns: Company Name, Price. Includes entries like Asahi, Heineken, and Carlsberg.

EXTRACTIVE INDUSTRIES

Table with 2 columns: Company Name, Price. Includes entries like Asahi, Heineken, and Carlsberg.

EXTRACTIVE INDUSTRIES - Cont.

Table with 2 columns: Company Name, Price. Includes entries like Asahi, Heineken, and Carlsberg.

FOOD PRODUCERS

Table with 2 columns: Company Name, Price. Includes entries like Asahi, Heineken, and Carlsberg.

FOOD PRODUCERS - Cont.

Table with 2 columns: Company Name, Price. Includes entries like Asahi, Heineken, and Carlsberg.

GAS DISTRIBUTION

Table with 2 columns: Company Name, Price. Includes entries like Asahi, Heineken, and Carlsberg.

HEALTH CARE

Table with 2 columns: Company Name, Price. Includes entries like Asahi, Heineken, and Carlsberg.

HOUSEHOLD GOODS

Table with 2 columns: Company Name, Price. Includes entries like Asahi, Heineken, and Carlsberg.

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INSURANCE

Table with 2 columns: Company Name, Price. Includes entries like Asahi, Heineken, and Carlsberg.

INVESTMENT TRUSTS

Table with 2 columns: Company Name, Price. Includes entries like Asahi, Heineken, and Carlsberg.

INVESTMENT TRUSTS

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Advertisement for SPECTACLE by ACL. Includes text: 'In a word, SPECTACLE. Our focus on effective company car funding and management makes clear sense for your business. 0800 269895. For contract hire and vehicle management. ACL. A Strategic Group Company. HEAD OFFICE: 24-26 Newport Road, Cardiff CF2 1SR. Fax: 01222 458279.'

INV TRUSTS SPLIT CAPITAL

Table with 2 columns: Company Name, Price. Includes entries like Asahi, Heineken, and Carlsberg.

BY TRUSTS SPLIT CAPITAL - Cont.

Table listing various investment trusts and their share prices, including columns for company names and prices.

LEISURE & HOTELS - Cont.

Table listing leisure and hotel companies and their share prices.

OTHER FINANCIAL - Cont.

Table listing other financial companies and their share prices.

PROPERTY - Cont.

Table listing property companies and their share prices.

SUPPORT SERVICES - Cont.

Table listing support services companies and their share prices.

AIM - Cont.

Table listing companies on the Alternative Investment Market (AIM) and their share prices.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts and their share prices.

LIFE ASSURANCE

Table listing life assurance companies and their share prices.

PAPER, PACKAGING & PRINTING

Table listing paper, packaging, and printing companies and their share prices.

RETAILERS, FOOD

Table listing food retailers and their share prices.

TELECOMMUNICATIONS

Table listing telecommunications companies and their share prices.

AMERICANS

Table listing American companies and their share prices.

INVESTMENT COMPANIES

Table listing investment companies and their share prices.

MEDIA

Table listing media companies and their share prices.

PHARMACEUTICALS

Table listing pharmaceutical companies and their share prices.

RETAILERS, GENERAL

Table listing general retailers and their share prices.

TEXTILES & APPAREL

Table listing textiles and apparel companies and their share prices.

CANADIANS

Table listing Canadian companies and their share prices.

LEISURE & HOTELS

Table listing leisure and hotel companies and their share prices.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration and production companies and their share prices.

PROPERTY

Table listing property companies and their share prices.

RETAILERS, GENERAL - Cont.

Table listing general retailers and their share prices.

WATER

Table listing water companies and their share prices.

AIM

Table listing companies on the Alternative Investment Market (AIM) and their share prices.

Rockwell components for heavy and medium duty trucks and trailers keep businesses on the road to exceptional performance



GUIDE TO LONDON SHARE SERVICE

Prices for the London Share Service delivered by FT Stock, a member of the Financial Times Group. Company classifications are based on those used for the FT-SE Actuaries Share Index.

FT Free Annual Reports Service. You can obtain the current annual/interim report of any company annotated with FT's analysis.

FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

Table listing various offshore funds under Bermuda jurisdiction, including fund names, managers, and prices.

BERMUDA (REGULATED)**

Table listing regulated offshore funds under Bermuda jurisdiction.

GUERNSEY (SIB RECOGNISED)

Table listing offshore funds under Guernsey jurisdiction.

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Table listing regulated offshore funds under Guernsey jurisdiction.

IRELAND (SIB RECOGNISED)

Table listing offshore funds under Ireland jurisdiction.

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IRELAND (SIB RECOGNISED)

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ISLE OF MAN (REGULATED)**

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JERSEY (SIB RECOGNISED)

Table listing offshore funds under Jersey jurisdiction.

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FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

Main table containing various fund listings with columns for fund name, price, and other details. Includes sections for 'OTHER OFFSHORE FUNDS' and 'OFFSHORE INSURANCES'.

MANAGED FUNDS NOTES
Prices are in pence unless otherwise stated and are rounded to 2 pence. The regulatory authorities...

LONDON STOCK EXCHANGE

MARKET REPORT

Utilities bid hint helps revive flagging equities

By Steve Thompson, UK Stock Market Editor

"It is quiet, it is hot, and most of us would rather be sitting in the garden with a glass of iced tea, or something stronger, than trying to drum up business in the stock market" was the view of one frustrated senior dealer yesterday.

Talk suggested that an increased offer for Southern Water from Scottish Power was about to materialise, possibly as early as this morning, but certainly within the next couple of days.

Scottish Power's original offer for Southern Water was trumped by a higher bid from Southern Electric; specialists insist that both bidders are determined to be successful and, if necessary, would pay over the odds to win.

At the end of the session the FT-SE 100 index showed a 7.9 gain at 3,781.5, but pressure on the second liners, which lacked support for much of the day, saw the FT-SE Mid 250 index soften 2.4 to 4,662.2.

London received no help from a lethargic Wall Street, which opened slightly easier, rallied and then slipped away again just after European markets closed for the day.

There was no important economic data to give a lead to either Wall Street or London, but dealers said both markets could live up later in the week. Wednesday sees the expiry of June stock options, while the Footsie future and index options expire on Friday.

This morning brings the publication of the UK public sector borrowing requirement for May, and in the US details of housing starts in May and non-farm productivity for the first quarter.

The UK retail sales figure for May, expected tomorrow, will be closely watched by the market. Retail sales have performed exceptionally well recently on increasing optimism that cuts in taxes and interest rates over recent months are making themselves felt in high street sales.

While a big rise in sales could give a fillip to retail stocks, the overall market might take fright at the inflationary consequences of a consumer spending spree.

The early rise in the market was helped by a firm opening in international bonds, with German bunds lifted by the election news from Russia, where Mr Boris Yeltsin

emerged from the initial round with a small lead. Bunds gave a ragged performance at the end of last week, when markets showed unease at the possibility of a return of Communist rule in Russia.

Late in the session, turnover was given a hefty push by a sizeable two-way programme trade, thought to have been executed by UBS. At the 6pm reading turnover was 712.2m shares.

That figure was boosted by a placing of 20m shares in 31 by Barclays Bank, hard on the heels of the sale by NatWest of 104m shares last Friday. Customer business on Friday was a hefty 22.4bn, inflated by the 31 placing.



Indices and ratios table with columns for Index, Change, and Ratio. Includes FT-SE 100, FT-SE Mid 250, FT-SE 100/FT-SE Mid 250, and various ratios like Dividend Yield and P/E Ratio.

Futures and Options table with columns for Index, Price, Change, and Volume. Includes FT-SE 100 Index Futures, FT-SE Mid 250 Index Futures, and FT-SE 100 Index Options.

Trading Volume table with columns for Stock Name, Volume, and Change. Lists various companies like AstraZeneca, British Airways, and British Telecom.

FT Gold Mines Index table with columns for Index, Change, and Price. Lists various gold mining companies like AngloGold, Barrick, and Placer Dome.

Double lift for Barclays

Banking group Barclays was the feature in an otherwise dull banking sector, as recommendations from two leading brokers boosted the day's trading.

Only after the market close did Barclays confirm the reduction of its holding in 3i Group.

Shares in Barclays closed 8.7m, as both Casevoss and Kleinwort Benson issued strong buy circulars and upgraded profits expectations for one of the UK's biggest financial institutions.

Last week, HSBC James Capel made a similar recommendation following a meeting with Barclays.

In a detailed note to investors, the banks team at Kleinwort Benson concluded: "Rarely has a bank changed so dramatically as Barclays. It has transformed its attitude towards capital and towards lending money. These are creating important behavioural changes which are all in shareholders' long term interests."

With the group still valued as a bad old bank, the shares offer over 25 per cent relative upside.

Kleinwort upgraded profits expectations for the current year by 6 per cent to £2.14bn and the following year's figure was raised by 10 per cent to £2.235bn.

Just after the session close, Barclays confirmed that it had

booked a \$51m profit from the sale of 30m shares (around 3.4 per cent) in venture capital company 3i. The trade was carried out at 450p a share (ex-dividend) and came just days after National Westminster Bank sold its 17.7 per cent holding.

Barclays is retaining a 2.1 per cent holding in 3i, which declined 9 to 448p in turnover of 42m.

Southern Water up

Bid fever returned to the utilities yesterday as word went round the market that Scottish Power was about to re-enter the contest for Southern Water.

Shares in the Scottish generator tumbled 11 to 304p, the day's worst Footsie performer, in trade of 3.1m. The market gossip suggested that Scottish Power is about to table an offer that would top that already agreed between Southern Electric and Southern Water.

One market specialist said: "One has to realise that Scottish Power is determined to win control of Southern Water and I think they are prepared for a fight."

Shares in Southern Water gained 10 to 983p on the speculation, while Southern Electric receded 9 to 676p.

In the rest of the sector, the poor sentiment following the weekend's Manchester bombing fell on Northern Ireland Electricity. Shares in the group weakened 8 to 419p.

Glaxo firm

A combination of a favourable press report and a number of broker recommendations helped boost pharmaceuticals

group Glaxo Wellcome, driving the shares sharply forward. At the close they showed a gain of 20% at 887 1/2p, with 8.2m shares traded.

Sentiment was mainly boosted by a report that appeared in US investment publication Barron's which highlighted the potential of Glaxo's new anti-Aids drug called 1582.

SGST reiterated its positive stance on the stock following the article, as did several other brokers.

A couple of engineering stocks gave traders a switch-back ride. British Steel surged initially to 184p on the back of top-of-the-range results, but fell back significantly after a post-results meeting with analysts.

British Aerospace followed a similar trading pattern. BS's annual results, widely acknowledged to reflect the current profits cycle.

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STET advertisement including logo, company information, and a large table titled 'STOCKHOLDERS MEETING' detailing financial statements and dividends for 1995 and 1996.

Advertisement for The Financial Times survey on Israel, published on Tuesday, July 9. Includes contact information for Tina McGowan.

Handwritten Arabic text: "مكتبة ابن الجوزي"

WORLD STOCK MARKETS

EUROPE

Table of stock market data for Europe, including Austria (Jun 17 / Fri), Germany (Jun 17 / Fri), France (Jun 17 / Fri), and others.

Table of stock market data for Europe, including Italy (Jun 17 / Fri), Netherlands (Jun 17 / Fri), and others.

Table of stock market data for Europe, including Switzerland (Jun 17 / Fri), Poland (Jun 17 / Tue), and others.

Table of stock market data for Europe, including Czech Rep (Jun 17 / Mon), Denmark (Jun 17 / Fri), and others.

Table of stock market data for Europe, including Finland (Jun 17 / Fri), Greece (Jun 17 / Fri), and others.

Advertisement for Peregrine: 'Asia - Buy, Sell or Hold? Speak to Peregrine, the leader in Asian equities, derivatives, country funds, fixed income securities and GDR's. PEREGRINE Asian focus, global distribution.'

Table of stock market data for Europe, including Hungary (Jun 17 / Fri), Ireland (Jun 17 / Fri), and others.

Table of stock market data for Europe, including Spain (Jun 17 / Fri), Portugal (Jun 17 / Fri), and others.

Table of stock market data for Europe, including Greece (Jun 17 / Fri), Turkey (Jun 17 / Fri), and others.

Table of stock market data for Europe, including Russia (Jun 17 / Fri), and others.

Table of stock market data for Europe, including South Africa (Jun 14 / Wed), and others.

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Table of stock market data for Asia, including Australia (Jun 17 / Fri), New Zealand (Jun 17 / Fri), and others.

Table of stock market data for Asia, including Singapore (Jun 17 / Fri), Malaysia (Jun 17 / Fri), and others.

Table of stock market data for Asia, including Indonesia (Jun 17 / Fri), Thailand (Jun 17 / Fri), and others.

Table of stock market data for Asia, including South Korea (Jun 17 / Fri), Taiwan (Jun 17 / Fri), and others.

Table of stock market data for Asia, including North America (Jun 17 / Fri), and others.

Table of stock market data for Africa, including South Africa (Jun 14 / Wed), and others.

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INDICES

Table of various stock indices including Dow Jones, Nikkei, Hang Seng, and others, with columns for date, high, low, and change.

US INDICES

Table of US stock indices including Dow Jones, S & P 500, and others, with columns for date, high, low, and change.

TOKYO - MOST ACTIVE STOCKS

Table of most active stocks in Tokyo, including companies like Hitachi, Nissan, and others, with columns for stock name, price, and change.

NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock symbols, prices, and volume. Includes sections for 'A-Z', 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z'.

Market Dynamics advertisement for Hewlett-Packard. Text: 'If the business decisions are yours, the computer system should be ours. http://www.hp.com/go/computing'.

Continued on next page

NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, and change. Includes sub-sections for 'Continued from previous page' and 'T'.

Table of NYSE stock prices including columns for stock name, price, and change. Includes sub-sections for 'U' and 'V'.

Table of NYSE stock prices including columns for stock name, price, and change. Includes sub-sections for 'W', 'X', 'Y', and 'Z'.

Table of NYSE stock prices including columns for stock name, price, and change. Includes sub-sections for 'A' through 'Z'.

Table of NYSE stock prices including columns for stock name, price, and change. Includes sub-sections for 'A' through 'Z'.

Table of NYSE stock prices including columns for stock name, price, and change. Includes sub-sections for 'A' through 'Z'.

AMEX PRICES

Table of AMEX stock prices including columns for stock name, price, and change.

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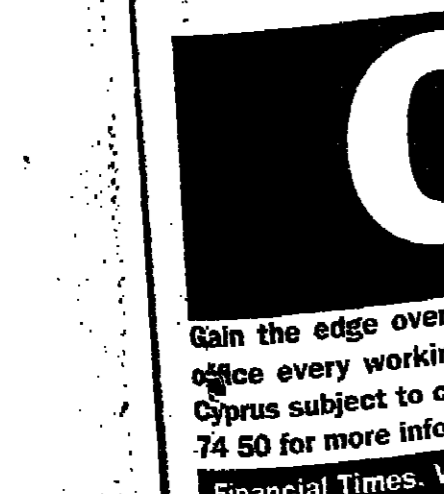
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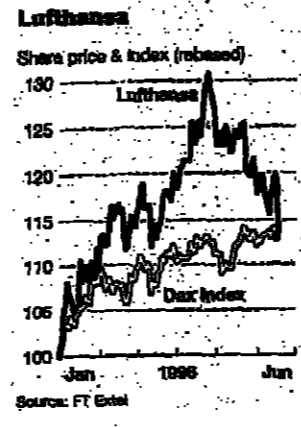


Weak semis extend tech stocks tumble

Technology shares were lower at mid-session, while the rest of the market traded just below Friday's closing levels as activity was muted across US financial markets...

Bumpy day for airlines, Lufthansa loses height

Airline stocks had a bumpy passage. Lufthansa led the worst of it, falling DMO50 to DM224.50...



sharp losses it suffered after its first-half report. Interdiscount lost 50 centimes at SF75...

Shk155.5 in anticipation of the Wall Street offering of Orbit Communications in which it owns 4.3 per cent...

Brazil advances 1.5%

Sao Paulo moved 1.5 per cent higher in mid-session trade, although analysts noted that price rises on options settlements were tempered by concern that the government would slow its drive for constitutional reforms...

over was moderate at FF40n and the CAC-40 index rose just 1.96 to 2,113.04. A measure of the day was its star performer, the catering group Sodexo...

Sumitomo limit-down, Nikkei only marginally lower

All Ordinaries index closed 8.7 down at 2,207.5. BHP, stung early by the base metals slide, slid even further late in the session...

volatile than DSM's main business of petrochemicals and plastics. The AEX index moved ahead 2.77 to 561.07...

pean pharmaceuticals sector. LISBON featured a 6.7 per cent rise in the state controlled Banco de Fomento e Exterior...

Table with columns: MARKET IN PERSPECTIVE, % change in local currency, % change in US \$, % change in UK £. Lists various countries and their market performance.

Volume totalled 41m shares, against Friday's 1bn, which was supported by technical trading linked to futures settlements. The Topix index of all first section stocks slipped 7.89 to 1,682.21...

execution

on Friday's results, but the broad market lacked incentives and the Straits Times Industrial index closed 1.34 softer at 2,272.57...

LIFFE's Three Month ECU Future

Advertisement for LIFFE's Three Month ECU Future, including designated market makers (Istituto Bancario San Paolo, Kredietbank N.V., etc.) and contact information.

FT/S&P ACTUARIES WORLD INDICES

Table showing FT/S&P Actuaries World Indices for Friday June 14 1996, including US, European, and Asian indices.

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TECHNOLOGY

The revelation that plastic can conduct is no longer the answer to an unasked question, says Vanessa Houlder

Electrifying effects

For years, nobody doubted that plastic was an insulator. The rationale was simple: plastic could not conduct electricity because its atoms were bound in such a way that the electrons had no freedom of movement. This idea was so deeply entrenched that the discovery in 1977 of a plastic that could transmit electricity was met with incredulity. "A lot of people did not believe it," recalls Alan MacDiarmid, one of the chemists at the University of Pennsylvania who synthesised the compound.

But the sceptics found that the results could be replicated. When a pinch of iodine was added to a particular form of polyacetylene, its conductivity increased by more than a million times.

By "doping" the plastic with atoms that were able to give up spare electrons to the polymer bonds - or grab extra electrons back - the chain of organic molecules in the plastic became electrically unstable. As a result, the electrons could flow across the length of the polymer when a voltage was applied.

The discovery was a breakthrough in materials science. The polymer had the flexibility and ease of processing of conventional plastic but the electromagnetic, electronic and optical qualities of metal.

Yet the applications of the newly discovered substance were not immediately apparent. "When we first put conducting polymers on the scene, people said that they had the ideal answer for the question that had not yet been asked," says MacDiarmid.

On the face of it, that comment still holds true. Conductive plastics have few mainstream applications. For most roles, these "synthetic metals" are more expensive and poorer conductors of electricity than ordinary metals.

But champions of conductive polymers argue that their benefits do not depend on cost advantages but on the unique properties of the polymer itself.

There has been no shortage of interest in exploring these proper-

ties. Companies such as AlliedSignal, BASF, IBM, and Neste of Finland have invested in the field. The number of academic researchers has expanded: the last conference on synthetic metals produced nearly 1,500 abstracts.

Examples of applications that have already materialised include anti-static flooring, electromagnetic shielding for equipment in aircraft, batteries with very slow discharge

One goal is to make a lightweight, flexible display, such as a flat TV screen or a roll-up electronic newspaper

rates, electrochromic displays for car sun-roofs that change colour on the application of a voltage, and "electronic noses" that detect gases because the chemicals change the conductivity of a thin film of conductive polymer.

Other applications still in development include a replacement for lead solder in joints in electronic equipment, which IBM is working on in conjunction with the Univer-

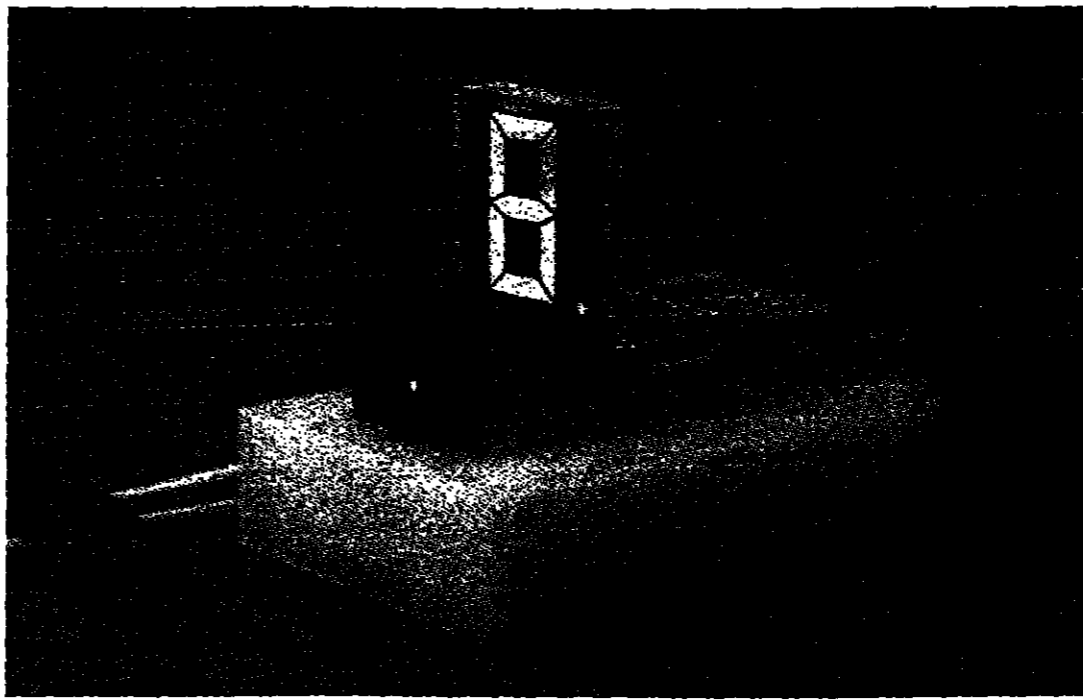
sity of Pennsylvania.

Many of the most intriguing applications have resulted from developments in the fundamental understanding of conductive polymers. Although researchers do not fully understand these materials, the arrangement of the polymer chains and their purity have been shown to have a crucial influence on their properties.

These insights have helped researchers to increase the conductivity of doped polyacetylene from its 1977 levels of 38 siemens per centimetre to at least 80,000 siemens per centimetre. Weight for weight, that is comparable to the conductivity of metal, although it is about 100 times less than metal in volume terms.

Some scientists are working on methods that could improve plastics' conductivity still further. In the UK, for example, at the University of Durham, researchers are trying to improve the properties of polyaniline to the point where it could replace copper braids in coaxial cables.

There is still no agreement among scientists in the field as to what the maximum conductivity of conducting polymers might be. "As far as



Plastic electronics on display: Cambridge Display Technology is aiming to make marketable devices, such as for mobile phones

science is concerned, the sky is the limit," says MacDiarmid. "There is a huge amount to be discovered."

Increasingly, researchers have turned their attention to investigating polymers that are semiconductors. In particular, scientists have focused on the consequences of two scientific breakthroughs in 1990.

One was the development of a polymer transistor by Francis Garnier at the Laboratory of Molecular Materials in Thiais, France. Its advantage was that it was entirely flexible; the disadvantage was that it was slow - the mobility of the electrons was 100,000 times less than in amorphous silicon.

By improving the molecular

organisation of the conductive polymer, Garnier has substantially speeded up the electrons' mobility to the point where it could be used in a basic display, such as that for a microwave oven, which does not need fast electronics. He anticipates further improvements. "By the end of this year, we will have mobility equivalent to amorphous silicon," he says.

Philips, which has collaborated with Garnier's team in the past, also reports "outstanding research results" in the field of plastic electronics. It believes that their possible applications are liquid crystal displays, radio frequency identification tags and simple chip card appli-

cations - although these are still far off.

The other important development of 1990 was the work of Richard Friend and colleagues at the University of Cambridge.

They sandwiched a conducting polymer - poly-p-phenylenevinylene or PPV for short - between two electrodes. The positive terminal removed electrons from the plastic - the equivalent to introducing positively charged "holes". When electrons from the negative electrode fell into these holes, they gave off energy in the form of photons.

Cambridge Display Technology, the company set up to exploit Friend's advance, believes it can turn the concept into a marketable device, such as a display for a mobile telephone, by the end of 1997. Unifac, a company based in Santa Barbara which is working on rival technology, has similar goals: a prototype early next year and a commercial product in the next 18 months to two years.

One of the ultimate goals for researchers is to make a lightweight, flexible display, such as a flat television screen or a roll-up electronic newspaper. Such a development is not yet on the horizon. In any case, light-emitting polymers would be up against stiff competition from alternative technologies.

But Friend is optimistic about their potential. "The intrinsic stability of polymers as semiconductors is looking very good and the ability to generate light is better than I ever thought it could be," he says. "The more we learn about the materials, the more promising they look."

Laura Tyson

Versatile material for better batteries

While many of the companies that have been exploring conductive plastics are household names, smaller players, such as Taiwan-based KI Co, have also been active in the field.

In April this year, KI, a high-tech consultancy, said it had developed a plastic material which is both conductive of electricity and readily processible and is moving to commercialise its prototype products. Its findings were presented at a conference in the US last month.

Although the material is nowhere near as conductive as copper, KI believes it has the potential to transform the manufacture of rechargeable batteries and coaxial cables used in telecommunications.

It also has certain defence-related applications. KI has applied for patents.

Laboratories around the world have been struggling to solve the puzzle of how to make ordinary plastic conductive without using any metal. But although the research groundwork had already been done, the goal of physically producing a material that could be commercialised had proven elusive.

KI says its material can be processed much like ordinary plastic - melted, moulded, extruded or powdered - or made into paint or adhesive.

To produce it, the basic plastic material is processed before undergoing "doping" to make it conductive.

KI has been discussing possible

co-operation with Microelectronics Technology, another Taiwanese company which has developed technology used for transportable and maritime satellite communications equipment.

The battery used in such equipment is heavy and lasts for about an hour, but Chen Chien-yi, KI's chairman, says the aluminium alloy in the battery could be replaced with the conductive plastic, reducing its size and weight and increasing battery life.

Recently, Chen demonstrated a prototype one-volt rechargeable battery made using the plastic. Based on this simple model, a one-volt battery could be produced which is the size of a credit card or even thinner, he says. Such a battery could eventually replace the

normal nickel metal hydride - rechargeable battery. It would be more powerful, recharge faster and produce no heat as well as being lighter, says Chen.

He also demonstrated how an ordinary piece of transparent plastic sheet, such as that used for an overhead projector, could be made conductive by thinly coating one side with conductive plastic "paint".

Similarly, he showed how paper sprayed with a thin layer of the "paint" can become conductive too. He says such conductive paper, or a conductive tape made from the plastic, could replace copper in coaxial cables, widely used in telecommunications.

Giants score on TV ads

The San Francisco Giants in the US will become the first major league baseball team to use defence industry technology to capitalise on advertising revenues earned during live broadcasts.

For the current baseball season the Giants have signed a contract with New Jersey-based Princeton Video Image, which uses a technology that can overwrite advertising on perimeter boards surrounding a sporting event with promotional material for another advertiser.

The genesis of the product is military technology designed to pick out missiles from their surroundings and track and destroy them.

PVI's proprietary L-VIS system inserts electronic signage, advertising or product displays into live programming with colour, lighting and motion so precise that viewers will not know it is happening.

There are at least two other providers of similar technology. One is Symah-Vision, a company in France's Lagardere Group, while the other is a joint venture between sports promotion company ISL and Grad, an Israeli defence contractor.

Brown Williams, president of PVI, says there has been limited use of the technology so far in the US's vast sports advertising market. It has been used for so-called Big Ten college football games broadcast on a sports cable channel and at least once on network television for the popular "Sugar Bowl" annual football game on New Year's Eve.

The technology is particularly important for the San Francisco Giants because, Williams says, no advertising is permitted on the hoardings around the stadium. The games will be seen by local viewers on KTVU-TV and on the cable channel, Sports-Channel Pacific.

Advertisers on the newly created ad space include international brands such as Kellogg, the world's biggest cereal maker, and GTE, the telecommunications company, as well as a local supermarket chain.

Norma Cohen

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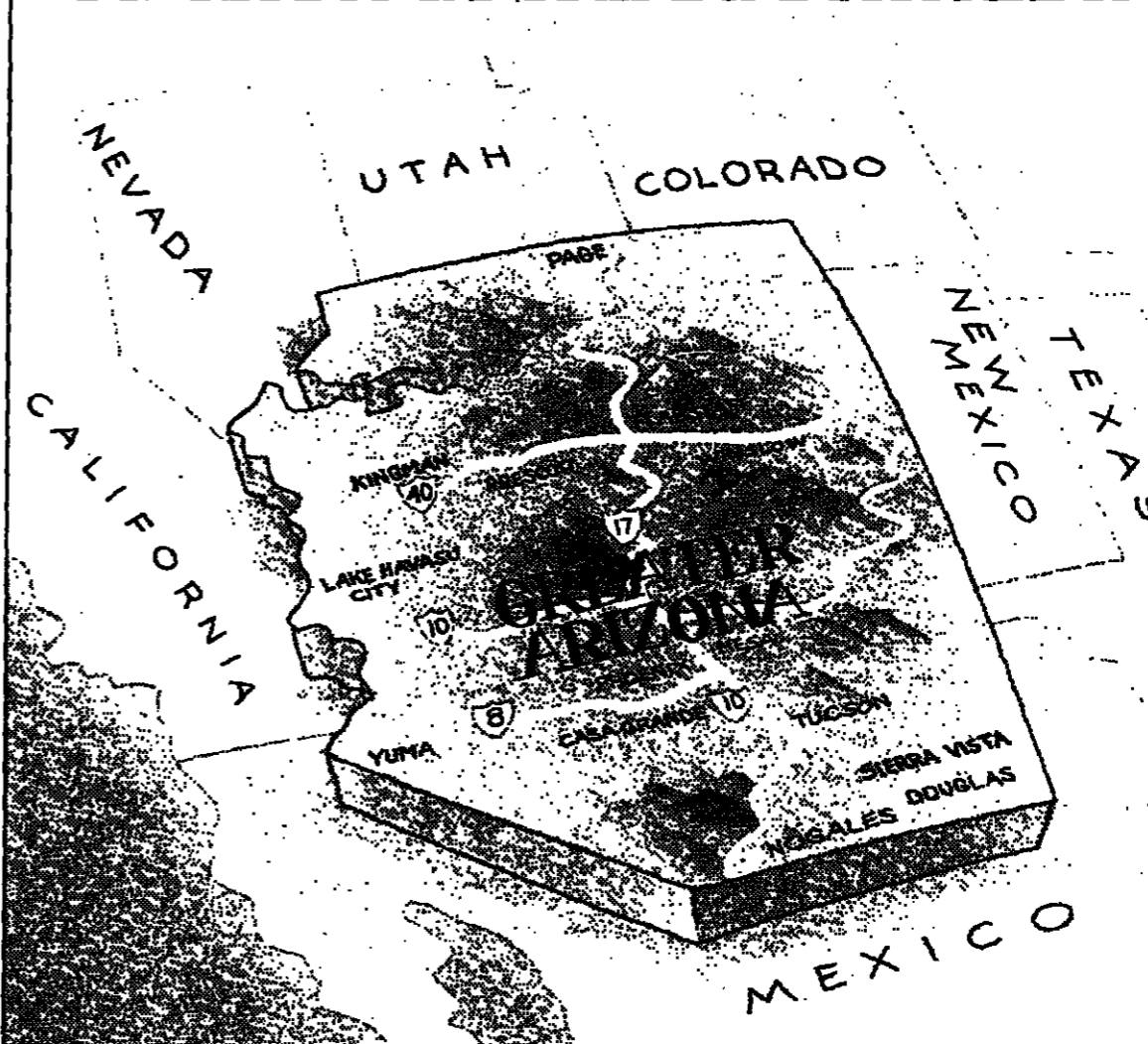
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COMMENT & ANALYSIS

And so to Lebed

Yeltsin needs the general's help to build on his first-round election win, says Chrystia Freeland

Like General Kutuzov, the fat, slow-witted warrior credited by Tolstoy with defeating Napoleon's armies because "he was one with the Russian people", Russian President Boris Yeltsin has once again shown that he has the best political instincts in the country.



Three front-runners: from left, Boris Yeltsin, Alexander Lebed and Gennady Zyuganov

Elsewhere, there would be nothing spectacular about an incumbent candidate who, with all the machinery of the state working in his favour, managed to beat his nearest opponent by less than three percentage points and was forced to meet him again in a second round of voting. But in Russia, which has lost half of its economy and most of its empire under Mr Yeltsin's stewardship, the president's narrow lead over Mr Gennady Zyuganov, his communist rival, in Sunday's ballot is a remarkable political comeback.

day - are betting that Mr Yeltsin's margin on Sunday will translate into a clear triumph against Mr Zyuganov in a second round of voting in the next three weeks. But some Yeltsin aides have warned that the president cannot afford to rest on his laurels.

need to go and vote", warns Mr Baturin. The president's men are taking voter fatigue so seriously that they are trying to move the second round vote to the middle of the week from the traditional Sunday.

reserved for him in a new Yeltsin government. The problem for Mr Yeltsin is that some members of his entourage, especially businessmen, might oppose the adoption of Mr Lebed; as an outsider with a reputation for getting things done, Mr Lebed might actually act on his campaign pledge to root out government corruption.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171 873 5938 (please set fax to 'line'), e-mail: letters.editor@ft.com. Translation may be available for letters written in the main international languages.

Euroceptic's 'calculation' based on a nonsensical piece of arithmetic

From Mr Derek Prag MEP. Sir, Philip Stephens in his usual - perceptive article, "Put it to the vote" (June 14), said that the Euroceptics' crystallisation of the Europe debate into one of "In" or "Out" would cause them "to produce all sorts of spurious statistics and assumptions..."

cost about £10bn a year". What a nonsensical piece of arithmetic! The net contribution to the CAP is of a different genus from the level of food prices. In the first place, the net contribution can be calculated with reasonable accuracy: the CBI, among others, has done so and gives us the figure of £2.1bn for our total net contribution last year - not just for agriculture but for everything.

policy by governments in all industrial countries. Calculations based on prices on small residual free markets - the so-called "world markets" - are meaningless. Doubtless, as Philip Stephens says, we shall be getting much more of the same (some of it, from people who ought to know better). Is it because they have such a poor case that the Euroceptics put forward such outrageous nonsense?

Hospitals and private finance

From Ms Janet Salmon. Sir, The Private Finance Initiative will not work in the UK National Health Service because it attacks the core of a free, publicly funded service based on medical need and not one's ability to pay. The government has cut £400m of capital spending on hospitals, but the PFI is so complex that, while millions of pounds have been spent on submitting bids, no new hospital contract has been signed.

Facts of life still painful experience

From Mr Niall FitzGerald. Sir, On June 10, you published three letters in response to my article on why EU membership is vital to this country. I am delighted to have provoked further discussion on such a crucial issue.

The real debt relief agony is suffered by the poorest countries, not World Bank

From Prof Sir Hans Singer. Sir, Robert Chole's article "World Bank agonises over debt relief" (June 10) raises some interesting issues, but also some serious doubts. In the first place, one may question the whole approach of providing a package of burden-sharing between bilateral and commercial creditors on the one hand and the multilateral creditors (World Bank and the International Monetary Fund) on the other hand.

cost of imports - in other words, the purchasing power of exports or income terms of trade. It also seems highly optimistic to assume that total debts up to 200 per cent of exports are acceptable. If we assume a debt service ratio (interest and amortisation) of 10 per cent, this would mean that 20 per cent of export earnings are pre-empted for debt servicing, and thus not available for financing urgently-needed imports.

Modification by gender

From Ms Victoria Andrews. Sir, You described Ms Sheila Masters as "arguably Britain's leading woman accountant" (June 15/16). The description should not be modified by gender since it is not gender, which determines an accountant's ability, if the description is to be qualified, a field of professional interest would be appropriate.

FT Industry Leaders Will Examine These Key Issues. Progress towards the consumer market; challenges and constraints. Valuing and financing mobile operations - how sustainable are current valuations? Convergence: the market for integrated and fixed link services. Third generation systems - a vision of the future network. PCN - new entrant strategies - market positioning and product differentiation. Speakers include: Mr Hans Snook, Mr Patrick Leleu, Mr Tasashi Onodera, Mr Jukka Alho, Mr Vern Tyerman, Mr Magnus Rehle, Mr Fabio Leite, Mr Francesco Caio, Mr Allen Na, Mr Kent Thexton, Mr Sohail Qadri, Mr Anssi Vanjoki, Mr Laurence Heyworth, Mr Jaques Couvas.

Interview - Peter Drucker An iconoclast with ideas The management theorist speaks to Richard Donkin

Peter Drucker has reached the stage of life where he has the time to re-read books. He is now reading Jane Austen and William Faulkner, and finds Austen's economy and elegance with words instructive for his own writing.



Peter Drucker: doyen of modern management theory

upbringing in the austere atmosphere of Austria between the wars. Drucker's father was at one time the chief economist in the Austrian civil service. In spite of his professorships in the US - he was professor of business and politics at Bennington College, New England, from 1948 to 1952, then professor of management at the Graduate School of Business, New York University, and now professor of social sciences at Claremont Graduate School in California - he still insists that he is "not academically respectable".

Drucker himself rejects the "guru" label. With more than 20 management books to his name and an early career in newspapers, he prefers to be known as a journalist and writer. For many business leaders across the world, however, he remains the doyen of modern management theory, not so much because he can lay claim to being the founder of any particular concept such as "business re-engineering" or "total quality management" - but because he has demonstrated a rare ability to apply common sense to the analysis of management challenges and their solutions.

stable exchange rates". He is openly scornful of those who have rewarded themselves for executing downsizing operations with salary rises, bonuses and stock options. "This is blantly immoral," he says. "There's an old saying among surgeons that the worst surgeon is the one who amputates before making the diagnosis and that's what downsizing, in most cases, has been."

towards flatter hierarchies by more than 25 years. In this and a later book, Tasks, Responsibilities, Practices, published in 1973, Drucker laid down five basic tasks for the manager, whom he described as "the dynamic, life-giving element in every business": to set objectives, to organise, to motivate and communicate, to measure and to develop people.

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
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Tuesday June 18 1996

Thinking the unthinkable

As more voices are raised in support of UK withdrawal from the European Union, Martin Wolf considers the price of membership

No euphoria over Russia

Perhaps the best thing about the first round of Russia's presidential election is the mere fact that it happened. After weeks of recrimination, with the contenders accusing one another of contemplating fraud on a massive scale, the voting and counting procedures have been acknowledged by all sides as broadly fair.

While President Boris Yeltsin undoubtedly made ruthless use of the advantages of incumbency, his and his domination of the airwaves, it has to be recognised that the selection of Russia's next head of state was a matter of open and vigorous contest.

Performance pay

The prospect of pay increases of 30 per cent for backbench MPs and of still more for government ministers is being met with smug anticipation in the UK House of Commons.

tion of the fact that many MPs treat Westminster as a part-time career, combining it with lucrative posts in law or banking or with churches of company directorships.

Buying loyalty

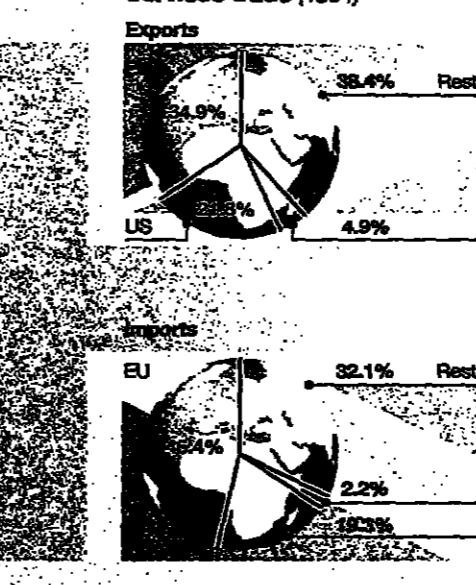
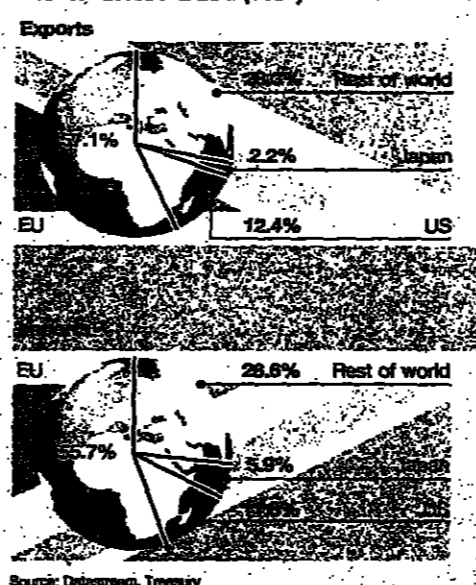
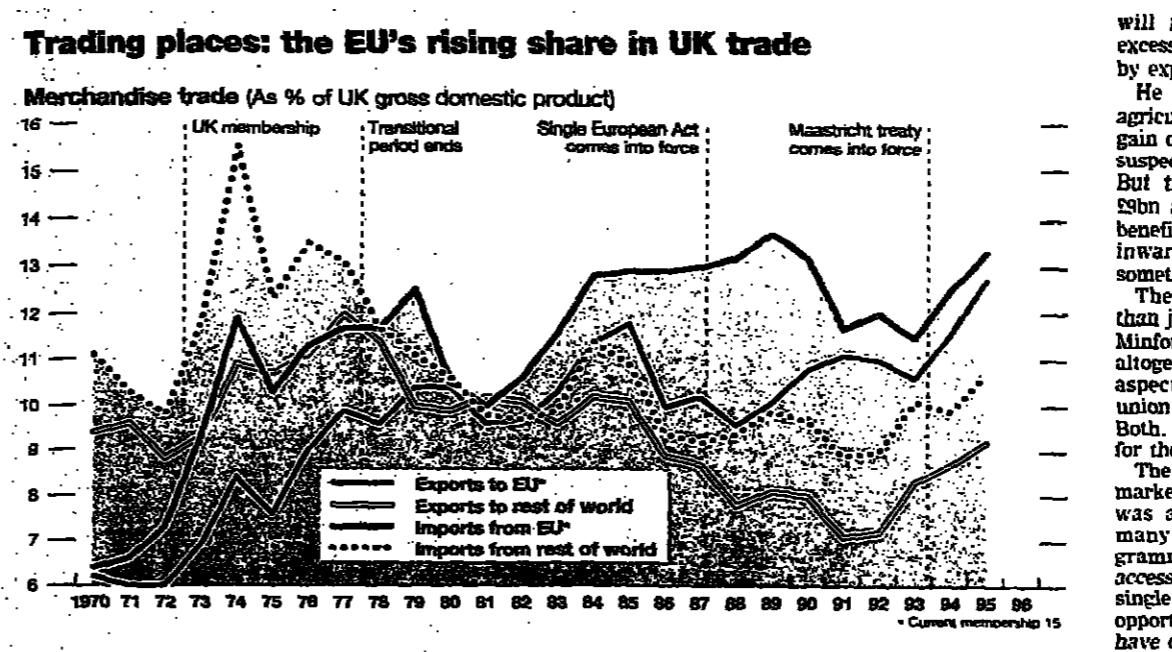
J. Sainsbury's decision to launch a nationwide loyalty card means all the big British supermarkets are either offering such cards or experimenting with them.

business activities, especially services - as Tesco's nascent bank account demonstrates.



The unthinkable is being thought. It is not just being thought, but being thought out loud. Would it be so dreadful for the UK to leave the European Union?

How might the EU have made an impact? The starting point for serious analysis of the net economic benefits of EU membership is an appreciation of what it is: a trading bloc that has combined liberalisation with discrimination.



Merchandise trade (1994)

Exports trade (1994)

EU 12.4% Rest of world 12.4%

EU 28.6% Rest of world 28.6%

EU 7% Rest of world 28.6%

EU 32.1% Rest of world 32.1%

OBSERVER

Israel's flimsy cabinet

Benjamin Netanyahu, Israel's prime minister-elect, is finding that assembling a cabinet is not as easy as he thought.

Russian roulette

Moscow is buzzing with rumours about what inducements the two leading presidential candidates are offering to the gruff-voiced Alexander Lebed, in order to win his support in next month's second round of voting.

Disunited nations

Rumours at Geneva's World Trade Organisation - this time, nothing to do with trade tariffs.

Très bon-bon

A rare instance of sweetness and light in the Paris metro. The Paris Regional Transit Authority is dishing out chocolates to passengers.

100 years ago

Total Wreck of a Cape Liner Brest, France: Last night the Cape Liner 'Drummond Castle' bound from Cape Town to London, struck a rock off the island of Molène, which lies between Ushant and the mainland.

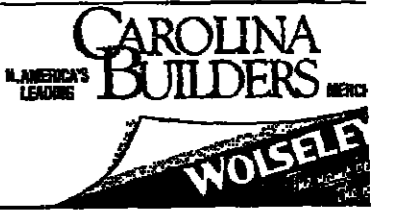
50 years ago

Burma War Losses The terms of reference for a Claims Commission to register and assess claims for property lost or damaged in Burma as a result of the war is announced by the Burma Office.

LEGAL DEFINITIONS lawsuit n. 1 usu. of pinstripe variety 2 corporate nightmare which requires the best possible defence. See ROWE & MAW: asap (0171-248 4382) Rowe & Maw LAWYERS FOR BUSINESS

FINANCIAL TIMES

Tuesday June 18 1996



Group would co-ordinate economic policies

France wants G7-style club for single currency

By Peter Norman in Bonn

France yesterday proposed that the governments signing up to the European single currency should form a club to co-ordinate budgetary and economic policies that could function in a way similar to the working of the Group of Seven among the world's richest industrial nations.

Mr Jean Arthuis, French finance minister, said the third and final phase of European economic and monetary union, due to start on January 1 1999, required an "economic policy pole" to be made up of economics and finance ministers that would stand alongside the planned European central bank to ensure economic stability.

"stability pact", limiting budget deficits. Mr Arthuis's ideas went further by encompassing other areas of policy. They appeared to echo French concerns that the planned European central bank, which according to the statutes of the Maastricht Treaty is committed to price stability and has more independence than the Bundesbank, might prove too powerful an agent of policy when ranged against the finance ministries of the various Emu member states.

Loyalists warn of resumed violence in N Ireland

By John Kampfer in London

Northern Ireland terrorism threatened last night to spiral after the largest Protestant paramilitary group warned it had put its operatives on full alert.

The prospect of a resumption of violence by loyalists, whose political representatives have been among the strongest voices of moderation in the unionist community, will alarm London and Dublin.

The Ulster Freedom Fighters said it had come to the "considered view" that the Irish Republican Army was planning to return to violence in the province for the first time since it declared a ceasefire in August 1994.

EU spells out beef ban deal

Continued from Page 1

imposed the ban last month on political grounds as a result of consumer fears over BSE, rather than objective facts.

In today's framework document, the Commission will propose that the embargo should be lifted in stages, conditional on full deliberation by EU scientific and veterinary experts.

Mr Werner Hoyer, Germany's deputy foreign minister, said: "De-escalation is the name of the game. Obviously Mr Major will need a face-saving device at the Florence summit."

Mr Rifkind signalled yesterday that the UK was willing to lift its block on an agreement to set up Europe's new police agency pooling intelligence on drug traffickers and organised crime.

Power struggle delays formation of Israeli cabinet

By David Gardner and Irene Prusher in Jerusalem

Mr Benjamin Netanyahu, the Israeli prime minister-elect, yesterday completed negotiations on the parliamentary majority needed to support his new right-wing government, but he failed to announce a cabinet because of a power struggle inside his Likud party.

While he mustered the required 61 of 120 seats, top ministerial portfolios such as finance and housing remained undecided as Mr Netanyahu, elected on a hawkish policy towards the Middle East peace process, sought to establish his authority.

Tense negotiations continued throughout the day as he appeared to be trying to diminish the influence of two leading Likud figures, principal among them Mr Ariel Sharon, the extreme right-wing former army commander whose mediation helped launch Mr Netanyahu as the sole candidate of the right.

By mid-afternoon, the new government's majority was secured with the entry of the Russian immigrant party led by Mr Natan Sharansky, a former Soviet dissident. But the full configuration of the cabinet is not expected until this afternoon.

The tussle for portfolios was fiercest over the housing ministry - which oversees settlement policy - and which at one stage yesterday appeared to have gone to Mr Sharon. In the last Likud government, he was the architect

of settlement expansion and a policy aimed at changing the demography of Jerusalem to create a permanent Jewish majority. At one point, it appeared Mr Sharon might be left out of the government, with Mr Netanyahu keeping the housing ministry for himself but under the operational control of a religious fundamentalist party.

There was confusion, too, about who would get the finance ministry. Yesterday morning, the post looked certain to go to Mr Jacob Frankel, governor of the Bank of Israel, a move already being warmly welcomed by Israel's business community.

By last night, however, Likud officials said Mr Netanyahu might have to give the post to Mr Dan Meridor, a former justice minister and potential rival.

Earlier in the day, Mr Netanyahu published the agreed programme of the new government, stressing a commitment to radical economic reform and reiterating its uncompromising terms for peace with Israel's Arab neighbours.

The programme rules out a Palestinian state, pledges to expand Jewish settlements in the West Bank and retain complete Israeli sovereignty over occupied Arab east Jerusalem, as well as deny the right of return of over 4m Palestinian refugees.

Netanyahu unveils reforms to liberalise economy. Page 7 Observer, Page 13

THE LEX COLUMN Copper troubles

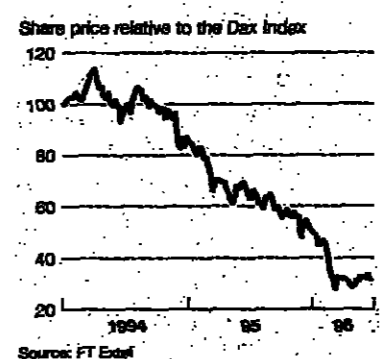
Much remains murky in the saga surrounding Sumitomo Corporation's massive copper trading losses. But in the rush to allocate blame, it is important to distinguish between the two quite separate issues at stake.

The first, genuine worry is that the London Metal Exchange may have been slow to react to the activities of Mr Yasuo Hamanaka, Sumitomo's former chief copper trader. It is not of course, the LME's concern whether or not Mr Hamanaka was losing money. The worry is that his losses may suggest he was trying to prop prices up artificially. This may or may not have been the case - but if it was, it was certainly the LME's job to stop him.

Nonetheless, whatever his motives, Mr Hamanaka does not seem to have been doing that well either. Even if his activities may have helped keep the price implausibly high, they still appear to have been disastrously unprofitable. The hedge funds, apparently betting that prices would fall, clearly did not believe Mr Hamanaka's strategy was sustainable.

The separate worry relates to controls within Sumitomo itself. This is nothing to do with the LME, or any other regulator; it is essentially the shareholders' problem. Investors have every right to complain if, as the company claims, it did not know that a key employee was running up such huge losses. But they should lay the blame at the doors of the management, not regulators. Although Sumitomo Corporation is loosely allied to Sumitomo Bank, it is not itself a bank; it could have gone to the wall without posing anything like the systemic risk of a banking collapse. So investors in Sumitomo Corporation - and trading houses like it - cannot expect to be mollified by regulators in the way banking investors are. They need to ask their own tough questions.

FT-SE Eurotrack 200: 1725.8 (+3.7)



Source: FT East

ing annual turnover of DM8bn and a cash last autumn of DM16bn include DM3.5bn of customer advance. Despite that, Deutsche Babcock has ambitiously taken on big contracts, did Bremer Vulkan and Klockner Humboldt-Deutz, both of which are into serious trouble earlier this year.

The group's poor financial position is at the heart of its problems, meaning the pace of internal restructuring is dangerously slow. Disposals, while Mr Schmiedeknecht has been promising for months, are difficult because the book losses would erode the capital base. And there are no funds to expand the core power engineering business, which has sound technology.

Into Asia. Meanwhile, the group seems to have put off potential predators like Siemens and construction group Philipp Holzmann. But without a capital increase, the group's prospects look grim.

Hollywood

Hollywood is finally waking up to the fact that more does not mean better. The spurge of film-making in recent years has driven up the cost of attracting talent, so much so that some stars can now command \$20m a film. Promotional spending has also shot up, as studios compete for filmmakers' attention. But viewers have been unimpressed. The number of films made in the US last year rose by 9 per cent; the box office take went up only 1 per cent. An increasing number of films flop after a few weeks.

Disney's decision to halve its production of feature films, following Viacom's cutback at its Paramount studio, probably marks a reversal in the trend. There is, of course, a risk that rivals will take advantage of such moves by attempting to grab market share. But, given Wall Street's unshappiness with Hollywood's profitability, the prospects for a more generalised cutback look good.

The impact on profitability of an industry-wide retrenchment could be dramatic. Given that boosting film production did little to increase the box office take, cutting their number is unlikely to deter film-goers. So every \$70m or so not spent on making a film is probably \$70m saved. Moreover, in the longer term, if fewer films are made, their average cost could fall. There would be less need to shell out millions on marketing to be heard amid the din; stars might even find themselves competing for roles in their best films.

Additional Lex comment on British Steel, Page 20

Lufthansa

In yesterday's profits warning, Lufthansa whinged about competition from subsidised state-owned European rivals. The criticism has some merit, but it is not the full story. Lufthansa is facing competition from private-sector airlines, notably British Airways, too. Over-capacity and price-cutting are, indeed, a feature of some airline markets. But Lufthansa is hardly innocent; its capacity in the first four months of this year was 5 per cent higher than in the comparable period of last year. Meanwhile, its costs are not sufficiently low to respond to the price-cutting, so it has had to cede market share. Competition has been particularly fierce in the cargo mar-

Deutsche Babcock

Shareholders in Deutsche Babcock, the German boiler maker, must have steam coming out of their ears. After six years of fruitlessly trying to turn around one of the country's biggest engineering groups, Mr Heyo Schmiedeknecht, chairman, has warned of yet more restructuring costs and a DM300m operating loss this year.

Like many German companies, Deutsche Babcock is struggling with weak demand at home and an uncompetitive currency abroad. But the group has added to its problems by buying loss-makers such as textile machinery maker Moenius and partly floating off profitable subsidiaries such as Flender, which manufactures gears. Worst of all, the group is heavily undercapitalised. Shareholders' funds of just DM340m are support-

US and China

Continued from Page 1

time" allow US recording companies to enter into co-production ventures.

US film studios could engage in co-production either in the making of motion pictures or TV dramas.

China has closed 15 private factories, including three "underground" plants, and would further strengthen enforcement procedures.

Customs efforts to stop the export of pirate products would be enhanced and co-operation with US counterparts extended.

Verification procedures to protect authentic products would become a feature of the enforcement effort.

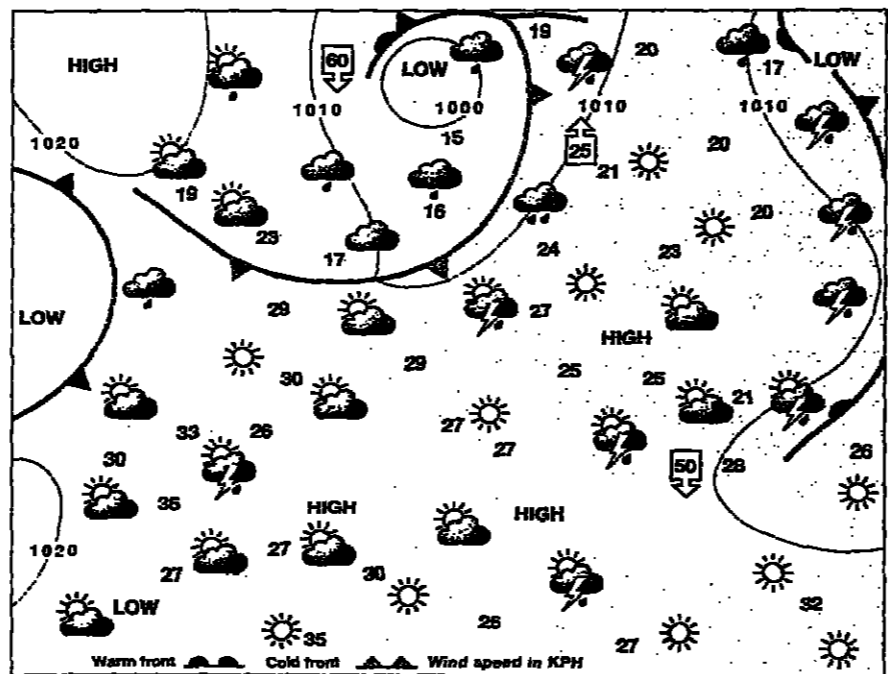
FT WEATHER GUIDE

Europe today

Scandinavia will be cloudy with rainy periods. A few breaks are possible in southern Sweden and Denmark but these will be interspersed with showers. Near gale force winds will occur along the Norwegian coast. The Benelux and the British Isles will be rather sunny in the south but cloud will drift in from the north bringing occasional showers to northern Scotland. France will be sunny and very warm. Spain and Portugal will have more cloud with several thunder showers inland. High pressure will continue to promote sunny and warm conditions over the Mediterranean and the Balkans, but thunder showers are expected over the southern Alps and in western Greece. Eastern Europe will be mostly sunny and warm but the Baltic republics will be cloudy with thunder showers.

Five-day forecast

Scandinavia will remain mostly cloudy with rainy periods. The British Isles will become cooler with patches of rain. Thunder showers will occur along a frontal zone which will become stationary over France, Germany and north-west Russia. High pressure will continue to promote abundant sun across the Mediterranean. A disturbance with thunder will enter south-western Europe on Thursday.



TODAY'S TEMPERATURES

Table with columns for city, maximum, and minimum temperatures. Includes cities like Abu Dhabi, Algiers, Amsterdam, etc.

Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

Table with columns for city, sun, cloud, rain, and other weather indicators. Includes cities like Faro, Frankfurt, Geneva, etc.

Our service starts long before take-off. Lufthansa

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FRANCE

New captain steers a steadier course

Now firmly at the helm, President Chirac is giving full backing to Alain Juppé, his prime minister, in his efforts to reduce deficits and strengthen the economy, writes David Buchan

After some months of drifting, tacking and navigating the squalls of last December's public sector strikes, France, under President Jacques Chirac, has regained a certain sense of direction.

There is progress on straightening out the country's public finances, on reforming France's welfare system and the free-spending habits of its patients, doctors, hospitals and drug companies, and on joining the rest of the industrialised world in partially privatising telecommunications and trimming its defence industry to post Cold War proportions.

Once it sorts out its public finances, including the awkward system that places 85 per cent of all welfare costs on payroll charges and so discourages employers from expanding their workforces, France can look to its private sector to herald a brighter future. Low inflation, good infrastructure and fairly high reinvestment of corporate earnings in new technology have helped keep larger French companies competitive, reflected in steady trade surpluses with the rest of the world.

With unemployment at 11.9 per cent, there is still no feel-good factor. But prime minister Alain Juppé has promised a five-year tax-reduction plan from 1997 in order to encourage consumers to spend more now and to give his cent-right majority a more popular platform on which to fight the 1998 parliamentary, regional and cantonal elections.

Of course, in terms of meeting the Maastricht criterion for getting France's overall deficit down to 3 per cent in 1997 and thereby qualify for economic and monetary union (Emu), the tax-cutting pledge was highly premature.

France's Social Accounts Commission has since estimated this year's social security deficit as three times more than the FF17bn that Mr Juppé hoped to achieve through his welfare reforms. The Commission warns that the welfare system will probably stay in the red next year, so France seems to have little chance of achieving its 3 per cent target in 1997.

Yet far from falling on their swords, French ministers and officials seem somewhat laid back, reflecting their country's special position in the Emu project.

They know that even Germany will have problems in satisfying the Maastricht criteria next year, and believe that as long as France's performance is very close to that of Germany's, President Chirac and Chancellor Helmut Kohl (the German Bundestag permitting) might be able to hedge the criteria for allowing both countries to enter Emu. In the last resort, France is virtually the only country other than Germany which is confident that Emu cannot, in practice, start without it.

German ministers have repeatedly said that a monetary union without France would be too small to make economic or political sense. But the French government does not want to state this publicly for fear of lessening the pressure for reform.

The French find it notoriously difficult to pursue steady, progressive reform. They see themselves as an innately conservative people, who can only achieve reform in sporadic, revolutionary bursts. But, apart from a rooted attachment to their cuisine, their little shops, and the contrasting splendours of Paris and rural France, the French

are really just as modern-minded as other Europeans. What they do have, under the 1958 Fifth Republic, is a set of political institutions that make reforms difficult. On most economic and social problems, presidents of the Republic tend to pass the buck to intrinsically weak prime ministers who essentially depend on their president's goodwill rather than the support of parliament.

Governments are rarely elected on precise programmes, because political inspiration is left to presidents, not political parties which, like parliament itself, are weak. Into this relative vacuum, unions or other lobby groups, which may have small but vocal memberships, can easily step in to play a determining role.

In these circumstances, the vague and contradictory nature of Mr Chirac's election platform was hardly surprising. Luckily, Mr Chirac - gallant though he is - has personally papered over some of the Fifth Republic's institutional cracks. He is directly involving himself in reform of the armed forces and the armaments industry; indeed some people might like him also to take the country's overstated and unprofitable banking sector in hand.

After taking six months to clear his throat, the president is now giving full support to the efforts of Mr Juppé to reduce budget and social security deficits. Now that it is clear that the prime minister is no longer hurting his own rating in the polls, Mr Chirac may well maintain Mr Juppé at his post until shortly before, or just after, the 1998 elections.

He made an impulsive start in defence and foreign policy. He authorised nuclear weapons tests, and reacted with hurt pride and diplomatic snubs to

those European countries who dared to criticise them. His EU critics were, Italy apart, the smaller members, and there was an element of bullying in his reaction. But he has since buried the hatchet with these EU partners.

His recent impulses seem better directed, notably in his speedy involvement of France in the search for a ceasefire in south Lebanon, thereby giving it at least a new walk-on part in Middle East diplomacy. In seeking better relations with President Yeltsin of Russia and in hosting Prime Minister Li Peng of China in Paris, Mr Chirac has adopted a more pragmatic line about human rights abuses in those countries.

He also shows greater affinity with the US than any of his predecessors at the Elysée Palace. As a young student, Mr Chirac worked at a Howard Johnson diner and, on his presidential visit to the US last

year, he was prepared to face Larry King on a live TV show. France still sees itself in direct competition with the US in such areas as aircraft manufacture, agriculture, even film making. But the French public, which has never been as anti-American as some French leaders have assumed, has largely gone along with Mr Chirac's rapprochement with Nato.

The exceptions were a few left wingers who criticised France's return to full participation in Nato meetings after an absence of 30 years.

French officials pay warm tribute to Britain's help in smoothing the way for France's return to Nato, and if it were not for Britain's beef crisis, Mr Chirac's successful state visit to the UK last month would have ended on an even higher note. As it is, he has played a conciliatory role in the beef crisis, which has earned him some criticism

from consumers and farmers at home. But Mr Chirac has devoted most effort to developing the key relationship with Germany. Within days of arriving at the Elysée last May, he rushed off to see Chancellor Kohl in Strasbourg. His public conversion last October to deficit reductions came after a trip to Bonn. On another trip there last month he and Mr Kohl agreed to step up their contacts by meeting at least once every six weeks or so.

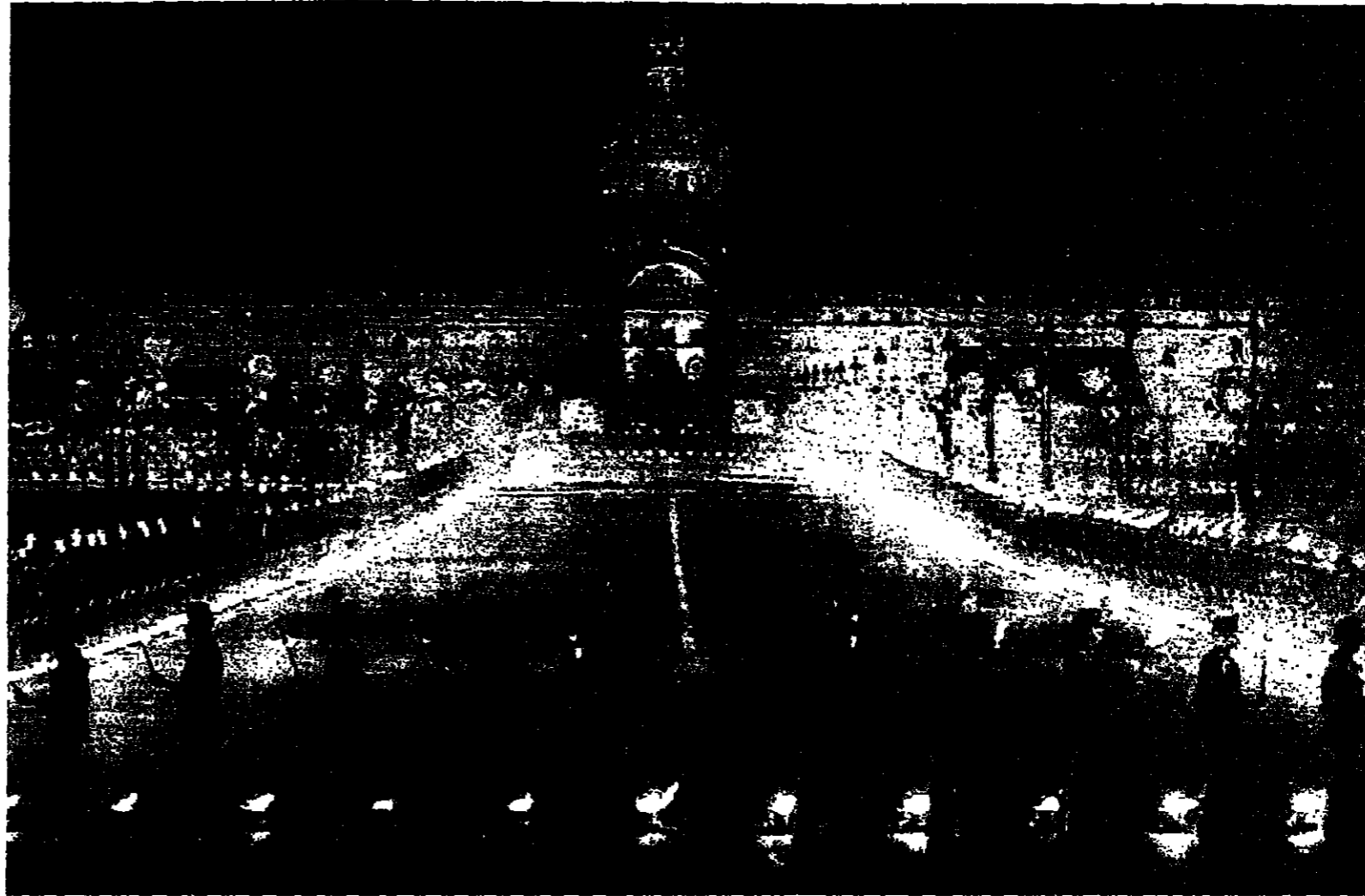
The two men started their Franco-German summit earlier this month in Dijon and then, unexpectedly, continued the next day in Paris. Much of this recent Franco-German "va et vient" is aimed at preventing France's defence reforms from dislocating its military co-operation with Germany.

However, new plans for closer defence ties, made easier by Paris rejoining Nato, are scheduled for the end of this

year. The only negative reactions to this drive for ever-closer relations with Germany have come from the left and right fringes of French politics.

Mr Jean-Pierre Chevènement, Mitterrand's former defence minister who left the Socialist party after he refused to order French troops into the Gulf war, has written a new book entitled "France, Germany, Let's Speak Plainly". In it he warns against France becoming a "feudal" vassal to Germany, and claims the balance of power between them is too lopsided for the relationship to remain harmonious.

Few French think of themselves as vassals to anyone. But many would agree that lopsided relationships can be uncomfortable, and say that this is one more reason why France needs to carry out reforms - at least as rapidly as Germany.



Evoking the spirit of de Gaulle: soldiers form a tricolour Cross of Lorraine, symbol of the Free French forces, during last November's commemoration of France's anti-Nazi war leader

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Production editor: Maurice Samuelson

With a network that is solid and unified, UAP can assert its position as the leading French insurance group and the second largest in Europe and, more than ever, focus its strategy on improving profitability.

Facts about UAP Group, the reference European insurer

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Over 60,000 employees around the world

Over 60% of premium income generated outside France in 1995

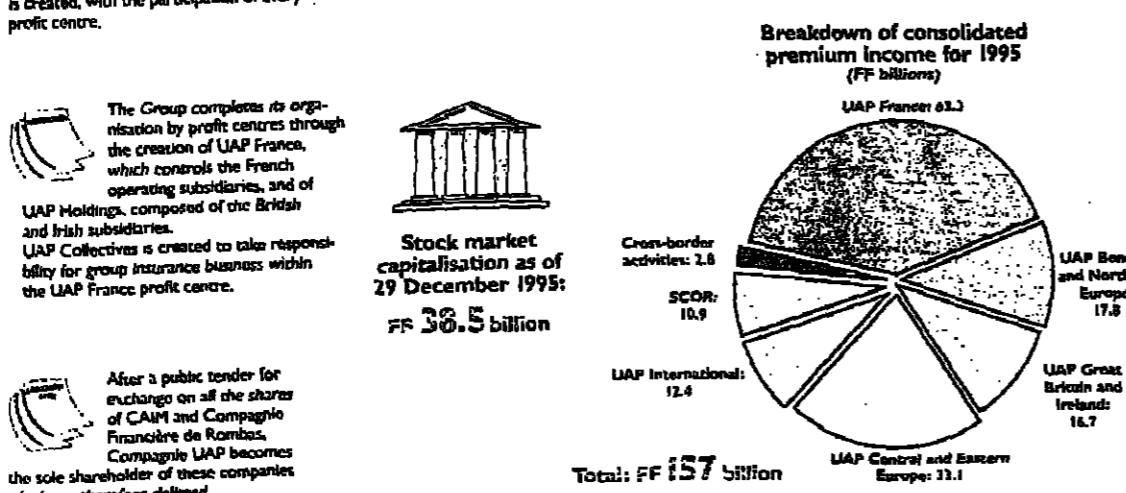
€ 64.4 billion of assets under management (12/31/94)

million customers

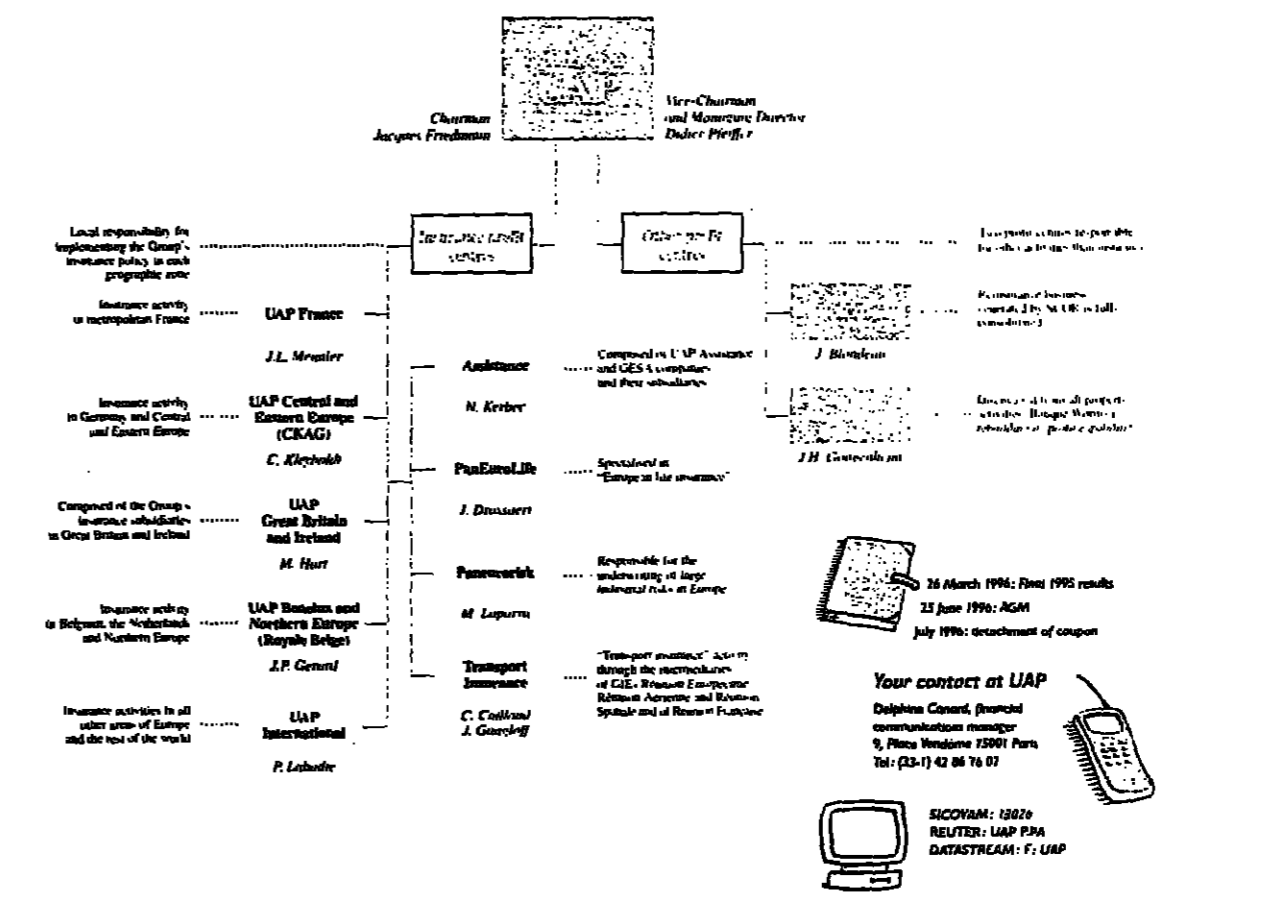


key events

- Transatlantic sells UAP as 50% stake in Sun Life Holdings while UAP sells its stake in Transatlantic. From now on, UAP wholly owns Sun Life.
- CKAG Group acquires Telfi Direct and becomes active in the direct insurance market.
- UAP's three insurance companies in Turkey merge in order to have a solid base to approach the neighbouring countries - the former status of the Soviet Union and Cyprus.
- In order to offer a better service to multinational companies, a group insurance network is created, with the participation of every profit centre.



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French annual report (Availability: mid-April 1996)

English annual report (Availability: mid-April 1996)

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FRANCE

POLITICS by David Buchan

Three-legged race team

President Chirac and prime minister Juppé may develop an unusually long partnership

Under the Fifth Republic the president has long been the dominant figure...

But after a shaky start during the December strikes...

The first strategic test came in the form of the 1995 presidential election...

Mr Chirac had appointed to replace many of his presidential election advisers...

Mr Chirac had followed up the 1995 presidential election by appointing a new prime minister...

change in his UDF coalition partner...

The likelihood of Mr Balladur's serving in a Juppé government is slim...

The most interesting, and most likely, addition to the government would be Mr Charles Pêcheu...

heavyweight in the RPR gaulist party, though his reputation for shrewdness...

But his hardline approach on law and order, combined with a populism delivered in an inimitable Marseille twang...

if Mr Chirac had called parliamentary elections in the

immediate wake of his Elysée victory, his relatively few allies within the UDF...

There have been many times in the recent past when the Socialists, too, have been less a party than a tenuous federation...

Mr Léotard presents a potential problem for Mr Juppé. The UDF president has pledged full support for the government...

Ultimately, it could therefore rival the RPR, particularly if it were also to exploit its European credentials...



In the shadow of the founder of the Fifth Republic: President Chirac walks past a portrait of President Charles de Gaulle

There have been many times in the recent past when the Socialists, too, have been less a party than a tenuous federation...

Table with 2 columns: Party, Seats. Rows include RPR gaulists (259), UDF centre-right (206), Socialists (82), Communists (23), Independents* (27), TOTAL (577).

1996 presidential candidate, the very respectable 48 per cent won by Mr Lionel Jospin...

cois Mitterrand with his divide-and-rule tactics, have all promoted more unity in the party...

is that we don't make a religion of the Maastricht criteria...

the Socialists and one other to a left-wing ally. "At present, our vote is running about 12 percentage points above our 1995 score in 1995, and this might give us an extra 100-150 seats in 1998..."

SOCIAL SECURITY by David Buchan

Public's moment of truth

Painful cuts are in the offing to reduce the huge cost of pensions, health and welfare

The political spotlight has increasingly focused on France's social security system...

First, French welfare is still 50 per cent funded by payroll charges rather than taxes...

Second, social security accounts for a large chunk of France's overall public debt...

national support of the country's requirements for European monetary union...

The Juppé plan of last November was, in fact, more ambitious. It aimed at reducing the deficit of the "general regime"...

Six months later, the position looks much worse. The figure for 1994 when it is finalized this month...

The main problem is lower welfare receipts from payroll charges...

break-even forecast for 1997. The only part of the welfare system now in surplus is the Unedic unemployment scheme...

Curiously, it was not really last December's strikes that knocked the government off course...

The Juppé government plans the creation of a single, universal health insurance charge...

But the government claims that 80 per cent of its reforms on welfare spending are intact...

charges, due to the downward dip in the economy in late 1995 and the subsequent slight rise in unemployment...

The Juppé government plans the creation of a single, universal health insurance charge...

But the government claims that 80 per cent of its reforms on welfare spending are intact...



1996 on, to cut out paper work for the health insurance agencies...

Drugs. The pharmaceutical industry feels victimised by the government's demand that it make a special FFR2.5bn "contribution" this year...

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Advertisement for CNR (Compagnie Nationale du Rhone) for investing in enterprises. Includes contact information for CNR.

The doctors often seem to compete only in their eagerness to prescribe whatever the patients want. has developed as a series of insurance funds...

ance - campaigned against what it called "a state takeover", and thus the government decided to let the "social partners" keep much of their co-management role...

Hospitals. France has an average of 1,250 hospital beds per 1,000 inhabitants, compared with the European average of 800...

Doctors. France is not so exceptional, among European countries, in having 180,000 doctors relative to its population...

At times, it seems that the only rivalry among this host of doctors is in their eagerness to prescribe almost any treatment or drug their patients want...

Doctors, particularly special-

Advertisement for IMF/World Bank: World Economy & Finance. Includes details about a survey on Friday, September 27, and contact information for Hannah Pursall, Tim Hart, and Liz Vaughan.

■ **TAXATION:** by Andrew Jack

Wise men offer 55 pages of advice

Proposals to reform the rickety tax system abound, but action is constantly deferred.

The French tax system suffers from an unusual problem. Everyone talks about reforming it, and most people have ideas about what is wrong with it, but no one seems brave enough to change it.

In early June, the latest indictment of the current state of affairs was submitted to the government and released to the public. The 55-page report of the "five wise men" headed by Mr Dominique de la Martinière, a former head of the tax service, was a compelling critique of the current situation.

It called among other things for an abolition of many of the current complex tax deductions, a simplification and reduction in the number of income tax rates, and a wide-ranging reform of the charges on companies by both national and local government.

It might at first seem strange

that such a powerful analysis could be drawn together so quickly. After all, it was only in early April that Mr Alain Juppé, the prime minister, asked them to set to work, giving them less than two months to come up with their findings.

But the group's conclusions were strangely familiar to most tax experts. They put forward many proposals which had been made before - most recently last year by another gathering of experts which included Mr Bernard Ducamin and Mr Robert Beccomier, who were both members of the successor committee.

The fact is that tax reform is an intensely political subject. This problem with the Ducamin report was that it was commissioned by Mr Juppé's predecessor and increasingly vocal political rival, the fellow Gaullist presidential contender Mr Edouard Balladur.

Mr Juppé decided on the day before the de la Martinière report was published to announce wide-ranging tax reforms over five years, starting from the beginning of 1997. He provided little sub-

stantive detail but had a chance to pledge tax reductions in an effort to stave off Mr Balladur's increasingly critical calls for rapid cuts.

However, Mr Juppé also left himself with considerable room for manoeuvre, stressing that he would in no way be bound by the conclusions of this latest group of experts. Like a number of other pledges including a long-standing one to introduce pension funds, observers are holding fire until whenever the reforms might finally appear.

There has been a long and strong tradition in France of adding new "temporary taxes" - such as last year's 3 per cent point corporation tax rise - which become permanent, and of adding new deductions while not taking away the existing concessions. All that combined with a tendency towards evasion and avoidance.

The maze of deductions has also become increasingly complex to manage. Early this year, ministers announced new measures designed to boost economic growth. High up

their list of concessions were new tax deductions for those spending on consumer goods. Over the next few months, they will launch a series of "free zones" in troubled urban areas. Reduced charges for employers are on the agenda.

As de la Martinière's report bluntly puts it, the French system "seems to have lost its elasticity", with income from taxes not rising in line with revenues and economic growth, and with a jump in demands for deductions. "It is as though ... discouraged by the constraints placed on them ... (taxpayers) have abandoned all strategy of conquest in favour of survival tactics."

During 1996, the country is set to break all records, with existing projects suggesting that the total rate of tax contributions and social payments will reach 45 per cent of gross domestic product.

By international standards, France has very high rates of tax. Yet the system is also extremely skewed. Income taxes are paid by just half of all households, compared with some 94 per cent in the UK, for

example, and contribute only a small proportion to total government revenues.

As a result, it is no surprise that the need for fiscal rigour and the perception of the French as "taxpayers" is more abstract than in many other countries. Many of those on low incomes pay no tax, while even those with substantial revenues often are exempt after claiming a wide range of deductions.

Mr Jacques Friedman, head of the insurance group Union des Assurances de Paris and a member of the elite French finance inspector corps, became the latest business leader to associate himself with calls for reform, saying on French TV in early June that one of the key modifications to the tax system should be to reduce the highest income tax rate.

His arguments are shared by the de la Martinière committee, which called for the upper rate to be cut from 56.5 per cent to 40 per cent in line with other European financial centres. It also suggested a reduction to six tax bands, and

removal of a large number of existing exemptions.

But income tax is only part of the problem. A high proportion of French government revenues come from levies on companies, and notably on the size of the payroll. It is a situation which acts as a disincentive for businesses to hire staff and is paradoxical particularly given the French government's stated pledge to focus on reducing the current very high levels of unemployment.

Separately, the "taxe professionnelle" - levied by a range of different tiers of local government - is calculated on the basis of both payroll charges and capital investment - another formula which acts as a disincentive for the creation and expansion of companies.

As for Mr de la Martinière, he has little illusions about how far his conclusions will be followed. He joked on French radio shortly after his report was published that he expected his recommendations to be "torn to pieces" by lobby groups and politicians in the coming months, and ultimately "thrown to the dogs".



Shopping in St. Germain: taxpayers put survival first. Picture Tony Anderson

■ **EDUCATION:** by Andrew Jack

Power and poverty of the elite

Unemployment dominates a fierce national debate on the direction of state education

The beauty of the French education system is its ability to turn out an elite of extremely impressive and well trained minds. The curse is the dominance of this small group at the expense of the rest, in a legacy that can last for life.

Encounter a top French business executive or civil servant, and compared with many of their counterparts in other countries, their intellectual prowess, analytical rigour and breadth of knowledge - whether on current affairs, philosophy or poetry - is rarely in doubt.

More open to question is whether it is the legacy of their educational background

and performance and the continued tight links with their peers rather than their ability to do the job in hand which explains their contemporary position.

Look at the technological and scientific advances of French companies and laboratories - in aviation, telecoms, electronics, defence work or drugs research - and their prowess and achievements are undeniable.

But consider the rigidities elsewhere in the workforce, and the concerns of employers about hiring those who have done less well at school and dropped out before completing any form of higher education, and the story is one of which to be rather less proud.

France is currently undergoing the latest in a regular round of debates and discussion about educational reform - notably at the post-school and university level - against

a backdrop more ominous than ever.

Despite President Jacques Chirac's campaign pledges to reduce the "social fracture" in the country, the burden of unemployment - to which the educational debate is tightly linked - remains a heavy weight on the government's shoulders.

The government has made great play of the priority, including references to the employment effects of a number of its initiatives unveiled over the last few months - including aid for small businesses and shopkeepers, and "zones franches" or deprived urban areas which will offer lower social charges and taxes for companies which locate, remain or hire staff in them.

However, such measures appear marginal at a time of economic downturn, privatisation of large state employers and restructuring in the public

and private sectors alike.

The most recent unemployment figures for April showed a modest monthly decline of 0.5 per cent - or a rise of 0.3 per cent under the previous method of calculation including people classified as jobless but who worked for more than 78 hours during the month. But the absolute statistics remain high: 3m or 3.3m respectively.

The burden of such gloomy job prospects helped explain the degree of support across France for the strikes at the end of last year. It has been one of the driving themes in discussions between the unions, government and employers since then, including the social summit in December at the conclusion of the industrial action.

Among the most pressing concerns for the government is youth unemployment - which led to a "youth summit" con-

vened at the Matignon, the prime minister's office, in mid-June, one month after his pledge that no young person should leave school without some assistance towards training, employment or career advice.

The other topic most widely discussed is to modify working hours in an effort to increase employment - including longer holidays, earlier retirement and most notably the idea of reducing the length of the working week to 35 or even 32 hours.

Yet so far, little concrete has emerged at the national level, and initial plans to make public a formal agreement in June are slipping.

Unilateral measures launched at the Rhône-Alpes regional council by its president, the defence minister Charles Millon, have so far had little positive effect.

The employers' federation is

attempting to steer clear of any new legislation, stressing the importance of flexibility in agreements and the additional costs imposed in reducing the working week.

Nevertheless, there have been some piecemeal developments. Even the banking sector, which publicly complains about the theoretical labour restrictions imposed in a 1987 decree by the socialist Popular Front government, has found ways to negotiate local accords towards more flexible working and reduced hours.

In the field of education, the government's record is more patchy. Mr François Bayrou, the education minister, has come under growing criticism in the last few months for apparent inactivity, or for issuing new plans which strongly resemble others already proposed in the past.

President Chirac's own campaign election pledge last year for a national referendum on education reform appears to have been quietly dropped,

and his minister's priorities were temporarily side-tracked by huge discussions in the Spring about the growing outbreak of violence in schools directed at teachers.

Mr Bayrou's most important current challenge remains a reform of the university system, including attempts to redesign the courses, change

Baccalaureat is 'world's most monstrous' exam system

the financing arrangements and reduce the very high drop-out rates.

But he is struggling against a legacy of hugely over-crowded universities, and a fear that has plagued all education ministers in the recent past: the word "selection", taking away the automatic right of entry into higher education of anyone who has passed the

baccalaureat, the school-leaving exam.

France has a long history of taking to the streets to defeat unpopular policies, and no group does so more frequently or with greater effect than university students, who have forced the resignation of previous ministers and abandonment of numerous proposals for reform in the last few years.

If Mr Bayrou does manage to bring about meaningful reform, that still leaves him with the dossier of modifying the "bac" itself.

"No country has invented an exam so monstrous," as the French magazine *Le Point* put it recently.

As for the most elite and highly-selective part of France's higher education system, little is likely to change. "The grandes écoles are untouchable," says one senior political adviser to the government.

"They are the only part of the educational system that actually works."

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MINISTÈRE DE L'ÉCONOMIE ET DES FINANCES

ECONOMY: by David Owen

Over hill and down dale

Trade unions still have the power to accelerate or retard the rate of economic growth

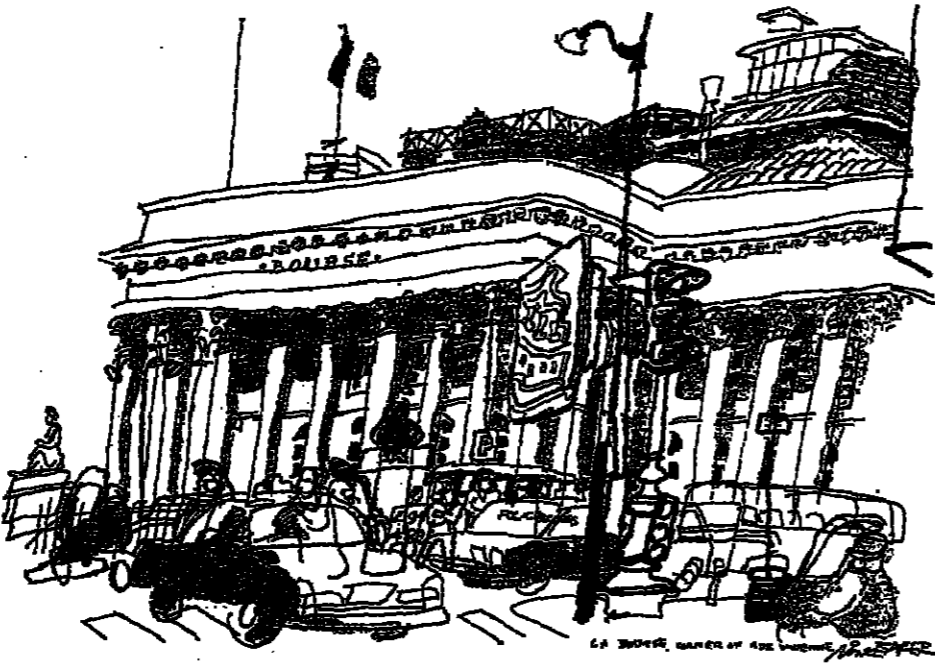
The French economy has had more ups and downs recently than one of the alpine stages in next month's Tour de France bicycle race:

● from virtual stagnation between April and October 1995 to a 0.4 per cent fall in the final quarter;

● from a 1.2 per cent spurt in the first three months of 1996 back, say analysts, to almost zero growth in the quarter just drawing to a close.

The chief explanation for this volatility lies in the way France's still influential trade unions, and consumers in general, have responded to a range of structural reforms and spending cuts devised by the conservative government to cut the country's extensive public sector down to size.

Both the late 1995 slippage and the alacrity with which the present year started were attributable in part to the wave of public-sector strikes which hit the country last December, bringing substantial swathes of the economy grind-



ing to a halt. For example, the strikes appear to have severely disrupted consumers' Christmas shopping plans, with the result that 1995 began with a burst of buying. Household spending on manufactured goods rose 5.1 per cent in January alone.

While this seems to have been no more than a blip (such spending has fallen three months in a row since then), overall household consumption still rose by 2.4 per cent in the first quarter after falling 0.3 per cent in the final period of 1995.

If one makes allowance for the effect of these strikes in shifting consumption that would normally have occurred in the last part of 1995 into early 1996, a much more regular pattern emerges: French economic growth has been anemic for more than a year,

and there is little conclusive evidence yet that a sustained upturn is in prospect.

Part of the problem is that no alternative economic motor has really emerged to take the strain from external growth. Exports remain impressive, particularly in view of the strength of the French franc and the problems of Germany, France's largest export market. But growth in the trade surplus has inevitably slowed down.

It reached FF30.66bn in the first quarter, against FF25.77bn in the corresponding period of 1995 - an increase of 19 per cent. The first-half 1995 surplus of FF20bn represented a 22 per cent improvement over 1994 levels.

In spite of January's spending spree, most analysts expect consumer expenditure to remain subdued for the foreseeable future, owing to high taxes, concerns about job security and the high rate of unemployment.

Though this has begun to fall in recent months, it remains, at 11.9 per cent, among the highest in the G7 group of industrialised nations. Prime minister Alain Juppé has in recent weeks resorted to the promise of future income tax cuts in an effort to encourage consumers to spend more.

Ms Patricia Lormeau, a Paris-based economist with the French bank Paribas, interprets the steep reduction in stocks, without which first-quarter 1996 growth would have reached an impressive 2 per cent, as a negative sign for consumption, since it suggests companies do not expect the improvement in demand to continue. "Households will be unable to do the long-term planning and investment which nuclear power requires. If nuclear producers are allowed entirely free entry, the fear is that in certain cases they could, with a quick investment in conventional energy or exploiting a momentary drop in fossil fuel prices, render some of EDF's nuclear plants uneconomic, stranding them like beached whales" in the words of one industry official.

The second factor is more political, stemming from a long-standing commitment by EDF and successive governments to charge individual customers the same price wherever they live. This commitment has some real meaning in one of Europe's more sparsely populated countries, where charging farmers in remote areas the higher real cost of linking them to the EDF grid would be politically unthinkable.

The upshot is that - in negotiations with Germany - its main protagonist on the issue of EU liberalisation - France is ready to allow its largest energy-using companies to bargain with foreign producers for cheaper power, but is insisting that any power imports must pass through a "single buyer" - EDF itself or some government body. A few un-nationalised regional electricity distributors still exist, mainly in eastern France. At present they are totally tied into EDF for supplies. The government is not prepared to let them search abroad for cheaper power, for fear they might actually find it, pass it on to their individual customers and so break the universal tariff.

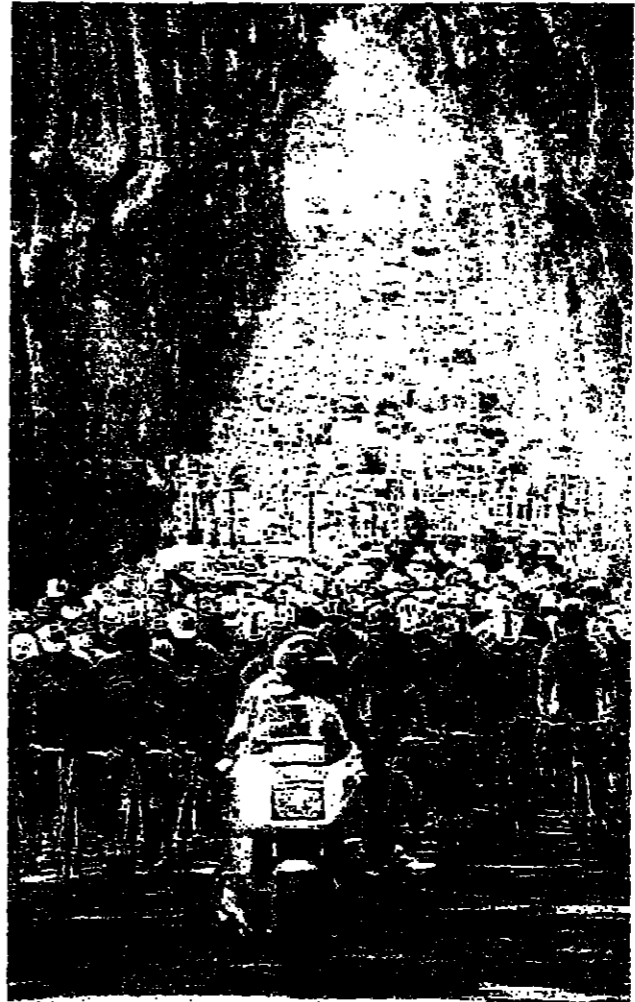
The SNCF's biggest problem is its crushing FF202bn debt. EDF itself or some government body. A few un-nationalised regional electricity distributors still exist, mainly in eastern France. At present they are totally tied into EDF for supplies. The government is not prepared to let them search abroad for cheaper power, for fear they might actually find it, pass it on to their individual customers and so break the universal tariff.

Competition on rail freight heads for the buffers

The plan goes much further than the 1991 EU directive which merely required railways to separate infrastructure from operating costs for book-keeping purposes. Mr Loïc Le Floch-Prigout, the SNCF president, said the debt relief would halve the company's financial charges, allowing it to aim at an eventual overall profit.

But another proposal for change comes from Brussels. The European Commission last year proposed the opening of rail freight to cross-border competition. Following the French rail strike, the Commission has scaled down its proposal to suggest that only the busiest freight routes might be opened to other EU carriers. But even that proposal may hit the buffers.

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Tour de France riders in the Pyrenees: mirror image of the economy

growth for some time yet. Mr Jean-Jacques Rosé, economics professor at the Paris-based Institut d'Études Politiques, says he can see "no reason" why the government's forecast of 2.8 per cent gross domestic product growth in 1997, after 1.3 per cent this year, should be met.

Recent trends in investment, at least, are more positive. Analysts were encouraged by the 8.1 per cent quarter-on-quarter increase in industrial investment in the first three months of this year, although some questioned whether it would continue. According to Ms Lormeau of Paribas, companies have the means to invest but it is far from sure whether they will opt to do so. The May monthly industrial survey conducted by Insee, the French national statistics agency, did not bode well; it suggested the outlook of professional equipment suppliers had taken a turn for the worse, with order books falling.

One development that may facilitate a sustained upturn in investment is the steady downwards drift in interest rates made possible by France's improved standing on international capital markets. This was symbolised in early May when interest rates on long-term French government debt slipped to around the same level as rates payable on comparable German debt. At least one French business leader - Mr Jean-Louis Belfia, chairman and chief executive of Saint-Gobain, the glass, ceramics and insulation group - thinks French companies should be taking advantage of such rates. "Today, you can get low-cost finance", he says. "Companies which are not taking advantage of that for their shareholders are making a mistake."

The precise pattern of French growth in coming quarters may continue to depend to an uncomfortably large degree on the nature of the trade unions' response to the cocktail of privatisations, spending cuts, restructurings and - increasingly probably - tax reductions Mr Juppé unveils. Their unhappiness continues to smoulder, largely in the form of one-day stoppages and action days.

But whether a sustainable upswing materialises may hinge in large measure on how many business leaders and ordinary consumers share Mr Belfia's views on the attractiveness of present interest rates.

PUBLIC UTILITIES: by David Buchan

Giants feel the squeeze

Telecoms are being broken up but other utilities are more resistant to radical change

Mr Alain Juppé is like a man walking on eggs as he tries to move France's state-owned utilities to a more competitive future without bringing their workforces back on to the streets to protest.

He seems to be getting away with deregulating the French telecoms sector and partially privatising France Télécom without breaking too many eggshells. By contrast, industrial relations remain fragile at *Electricité de France (EDF)*, pending the outcome of European Union negotiations on a new directive to liberalise the energy market.

The government's attempt last autumn to streamline the SNCF rail company produced a messy omelette in the form of a paralysing 24-day national strike. Determined to avoid a repeat, the government is now to give the SNCF massive debt relief, without demanding productivity improvements from its workforce; however, rail unions are still unhappy with the more commercial approach that SNCF is being ordered to take.

A common theme to the debate over French public services is pressure for reform from Brussels and other members of the European Union. This pressure is often exaggerated in France and distorted into an erroneous belief that "Europe" is imposing privatisation on France; the Treaty of Rome is neutral between public and private ownership. But there is a free market spirit in much of the Treaty of Rome - of which France can hardly complain since it was the dominant EU country when that treaty was written in 1957 - and the recent trend in Brussels and in other member states has been to try to curtail monopolies.

However, much governments in Paris, particularly the centre-right one in power, may privately agree with this trend, they face special difficulties in following it. Overall, French unions are numerically weak, but strong in the public sector and further radicalised by the success of the December strikes. Nor is there much push for change from the French public, which accord-

KEY FACTS		
Area	549,980 sq km	
Population	58.4 million (1995 estimate)	
Head of state	President Jacques Chirac	
Currency	French Franc (FF)	
Average exchange rate	1995 \$1=FF4.9915; 12/6/96 \$1=FF5.2083	
ECONOMY		
	1995	1996*
Total GDP (\$bn)	1,543	1,570
Real GDP growth (%)	2.2	1.0
GDP per capita (\$)	26,560	26,840
Components of GDP (%)		
Private Consumption	59.9	
Total Investment	18.2	
Government Consumption	19.6	n.a.
Exports	23.5	
Imports	-21.2	
Consumer prices (% pa)	-1.7	-2.1
Manuf. prod. (% pa)	1.0	-0.0
Unemployment (% of lab force)	11.6	11.8
Reserves minus gold (\$bn)	28.9	28.9
3-month BILBO rate (%)	8.6	3.8
FTSE100 index (% change)	+0.5	+15.5
Gen.govt balance as % of GDP	-5.3	-4.7
Gross public debt as % of GDP	-51.2	n.a.
Current account balance (\$bn)	18.9	12.0
Exports (\$bn)	285.2	275.0
Imports (\$bn)	273.1	266.0
Trade balance (\$bn)	12.1	10.0
Trade partners (1995, % value)	Exports	Imports
Germany	17.7	18.5
Italy	9.8	10.0
UK	9.3	8.0
BLEU**	8.5	9.0
Spain	7.9	8.5
US	5.9	7.8

* = Latest figures - EU estimates for 1996 except Reserves (March), and stock market index (% change from 31/12 95 to 31/5/96). ** = Belgium-Luxembourg Economic Union. Sources: Economist Intelligence Unit, Datastream, IMF.

ing to all the opinion polls is relatively satisfied with the service it gets from most public service companies.

France Télécom has greatly improved the quality of telephone service in France in recent years, and even without the spur of domestic competition EDF now pays clients compensation if its agents do not keep appointments.

To ease the widespread French fear that even competition, let alone privatisation, would introduce inequalities of service, tariffs and access, France wants to use the inter-governmental conference to write into the EU treaties the right of citizens to universal public services open to all at a reasonable price.

But pressure for liberalisation in telecoms - the most international of services - has

proved irresistible. The French parliament is in the throes of passing bills to remove France Télécom's monopoly on business services by July 1 and on ordinary voice telephony by January 1998, to set up an independent body to regulate competition, and to turn France Télécom into a regular company with its own capital, up to 49 per cent of which will be sold to employees and investors.

There have been a series of one-day protests by France Télécom employees, but each was attended by fewer workers than the one before. This is hardly surprising, given that the government has promised to retain majority state control of France Télécom, to maintain it as the provider of a universal telephone service and to continue to give new recruits hired before 2002 the same civil service job rights that current employees enjoy. "The financial markets may not like this, but there it is," commented Mr Michel Bon, the France Télécom president, about the civil service guarantees.

EDF, one might have thought, would have everything to gain from greater liberalisation. It is the world's largest electricity producer with 54 nuclear plants, a big exporter of power (2 per cent of total output) to neighbouring countries which permit imports such as the UK, Italy and Switzerland, and increasingly a direct investor in power generation in remoter markets. To its competitors, EDF therefore looks more like predator than prey.

In fact, France does not mind EDF losing its monopoly on exports and imports, or for that matter, Gaz de France which has virtually no domestic output to protect. But France is adamant that EDF should keep control over the

ENNO!

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SWEDISH BANKING

Fresh challenges after crisis ends

The banks are disposing of the last legacy of their trauma. But several factors combine to make the coming years a tough prospect, reports Hugh Carnegie

Shortly after the traditional midsummer celebrations that will be held the length and breadth of Sweden this weekend, the country's banking establishment will have another reason for dancing to the maypole. From July 1, the blanket guarantee of all Swedish commercial bank commitments issued by the government in late 1992, when the banking system was teetering on the verge of collapse, will finally be withdrawn.

On the same day the Bank Support Authority, set up to steer the banks through the crisis - brought on by a calamitous spate of credit losses - will be disbanded. After disbursing SKr65bn in taxpayers' money to rescue the banks - most of it to take over, clean up and merge the two biggest victims, Nordbanken and Gota Bank - the authority's work is done.

At the same time, the banks themselves are in the process of disposing of the last legacy of the trauma. They are all set by the end of the year to spin off the large property holdings they acquired as a result of foreclosing on billions of kronor in bad loans to the real estate sector which were the principal cause of the credit losses.

"What is happening is extremely satisfying," says Mr Stefan Ingves, deputy governor of the Riksbank (the central bank) and a former chief executive of the Bank Support Authority. "When these steps

are taken, in a technical sense the whole banking crisis will be over and the banks can concentrate fully on their future banking business."

That future is not without big challenges. Several factors combine to make the coming years a tough prospect for the banks: a retail banking market showing little growth; a sharp increase in competition within the financial services sector caused by deregulation; the need to master fast-developing technology; and the looming prospect of European monetary union.

But they can at least take comfort that they are facing these challenges in relatively robust shape after the traumas of the loan loss episode.

First, profitability has been restored as levels of loan losses have dwindled. Last year, the top five banks (Svenska Handelsbanken, Sparbanken Sverige, or Swedbank, Skandinaviska Enskilda Banken, Nordbanken and Föreningsbanken) had combined operating profits of SKr18.5bn, a 50 per cent improvement on 1994 and a far cry from the SKr50bn in operating losses suffered by the banking system in 1992.

Loan losses in 1995 among the top five totalled SKr11.3bn - almost half the 1994 level and only a fraction of the SKr73bn lost in 1992. The banks have got the level of their loan losses down in most cases to less than 1 per cent of their total lending portfolio.

Income to equity ratios for the big five ranged in 1995 from a low of 10.3 per cent at SE-Banken, which suffered an unexpected new round of losses related to the early 1990s, to a high of 27.5 per cent at Nordbanken, whose results were still benefiting from the big clear-out of bad assets performed earlier by the state.

The state too, has seen a payback. The flotation of a one-third stake in Nordbanken last year raised SKr6.7bn to add to the SKr3.7bn Nordbanken had

already paid in dividends. The government now hopes to recoup at least SKr40bn of the support it gave by means of the further sale of Nordbanken shares and through the unwinding of former Nordbanken assets held by Securum, the state-owned "bad bank" set up to take on the bank's problem loans.

With their balance sheets rebuilt, the banks have moved on to the final task of offloading their property holdings. In the case of SE-Banken, Handelsbanken, Swedbank and Föreningsbanken, these have been put into special real estate companies that are now to be capitalised and spun off to their shareholders via stock exchange flotations.

Diligentia, the SE-Banken vehicle, is the biggest, with a property portfolio of no less than SKr23bn, about half of it outside Sweden. It will be Sweden's biggest real estate company. SE-Banken is spending SKr7bn of its own equity and providing another SKr3bn in subordinated loans to capitalise Diligentia, which is due to be listed on the Stockholm bourse in the second half of the year.

But even after such operations, the banks' equity will be strong. Before the spin-offs, the banks have capital ratios of 15 per cent or more - prompting some to say the Swedish banks had become overcapitalised. After spin-offs they will typically still have capital ratios of about 13 per cent.

Another important strength of the Swedish banks as they emerge from the after-effects of the loan loss affair is their largely efficient cost basis. Ironically, the banking crisis helped achieve this as it forced the banks to reduce staff and branch numbers - and provided a climate in which such reductions faced little trade union opposition.

As a result, Handelsbanken



Stockholm's main banking district challenges ahead



Midsummer dancing: a time for celebration

and SE-Banken emerged in first and fourth place respectively in a ranking of European banks by Merrill Lynch gauging the level of expenses to assets in mid-1995. At Handelsbanken, the level was 1.25 per cent, while at SE-Banken it was 1.75 per cent.

"After the banking crisis many people got the impression that the Nordic banking system was really in a mess," says Mr Arne Marienson, Handelsbanken chief executive. "But in Sweden, bank costs are really under control. It was a real estate crisis, not a cost crisis."

"The banks will need this advantage to help them meet increasingly tough constraints on profit-making."

The underlying banking business in Sweden is sluggish. Levels of lending declined sharply from 1991 to 1994 and although they have recovered somewhat they still stand well below pre-crisis peaks. The loss of tax breaks on interest pay-

ments, a sharp rise in the savings rate and the government's sharp spending cuts have all contributed to dampened demand for borrowing.

The banks are finding it increasingly hard to increase net interest income as interest spreads, once so generous for Sweden's banks, have shrunk.

There are more opportunities in servicing the corporate sector and in trading. The banks are all seeking to increase their fee income and have greatly increased their own bond and securities portfolios.

But competition is crowding in, from outside as well as within the traditional banking sector. The banks are anxiously anticipating the advent of European economic and monetary union as a likely harbinger of more foreign competition: already many top European and US banks have operations in Stockholm offering corporate and investment banking services.

Deregulation has also meant the old distinctions between banking, insurance and savings institutions have broken down to a significant degree.

Insurance companies, mortgage banks - even retailers - have opened so-called niche banks, using telephone systems backed by advanced technology to encroach on the banks' deposit base. The market share of the newcomers is still small - barely 3 per cent of household deposits. But there appears to be a clear trend developing towards services which offer premium interest rates based on streamlined, low-cost service charges - and which challenge the expensive, and extensive, bank branch networks.

But the banks themselves are raiding the traditional bastions of the insurers by marketing a growing range of savings products - in which the bank branch networks are an important selling tool.

The key appears to be developing the technology to minimise costs on routine transfer and payment systems and so devote resources to selling other products. Telephone banking - in which Sweden is one of Europe's leaders - is one route; the banks and other financial institutions are busily experimenting with others, from interactive "video-kiosks" for doing insurance business, to credit-loaded "smart cards" used to replace cash.

"The banks are taking market share in insurance savings products because of our branch networks," says Mr Reinhold Geijer, chief executive of Swedbank. "The idea is not to close them down but to convert them. The big challenge is to get out of cash handling."

Mr Marc Pinto, Nordic analyst at Fitch, the US ratings agency, says the Swedish banks have made strides in this direction. "The Swedish banks are very advanced in non-monetary transactions.

INSIDE THIS SURVEY

● **The economy:** The focus switches to growth and a struggle against record double-digit unemployment figures

● **Restructuring:** The loan loss crisis of the early 1990s is largely a bad memory but the banks still face difficult structural challenges

● **Niche banks:** Low cost base is the key

● **The insurance sector:** A period of transformation

● **Capital markets:** Sweden has two of Europe's most dynamic exchanges
● **National debt:** Lender sentiment has shifted
● **Preparing for EMU:** Uncertainty prevails
● **Supervisory regime:**

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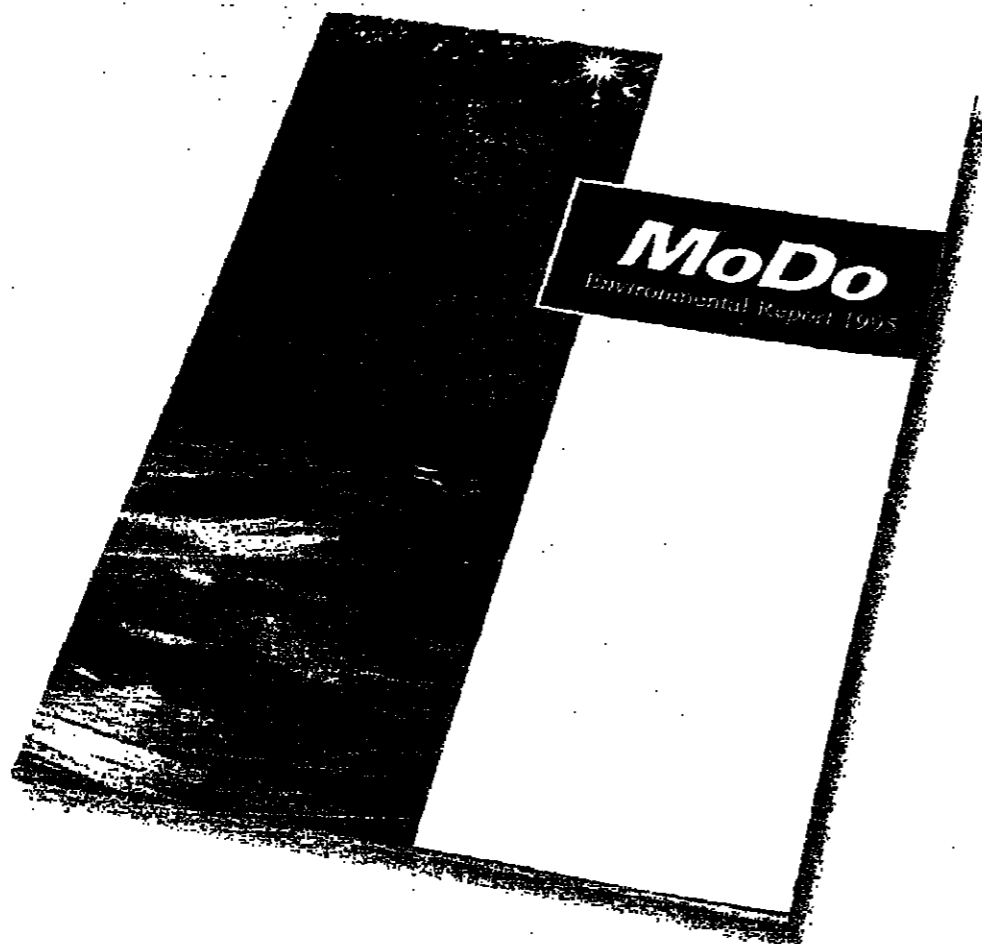
Production Editor: Phillip Sanders

That has helped drive down costs," he says.

But however efficient the various financial groups become, many analysts still foresee more rationalisation within the industry in Sweden. The banks have adopted different strategies to secure a growing future. Handelsbanken has embarked on an attempt to become a full-service bank in all Nordic markets. SE-Banken, through its Enskilda investment banking arm, aims to be the premier Nordic bank for the international corporate sector. Nordbanken and Swedbank are concentrating more on the domestic retail sector.

These last two particularly may look to expand through merger or acquisition. The same pressure is felt by the domestically-oriented insurers and the smaller banks and mortgage institutions. Some significant structural reshuffling within Sweden's financial sector seems highly likely in the near future.

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2 SWEDISH BANKING

The economy: by Hugh Carnegie

Focus switches to growth

A real worry has been created by the marked slow-down in growth this year after 3 per cent growth in 1995

The dominant issue in the Swedish economy since the country emerged two years ago from crippling recession has been the battle to regain control of public finances.

public spending was swelled by escalating unemployment and revenues were hit by recession.

Bringing the public finances back into balance became the urgent priority for the Social Democratic government that was elected in late 1994.

Some 30 months after taking office, the government has advanced a long way.

Mr Persson, who stepped up from the Finance ministry to become prime minister in March this year, a three-year programme of spending cuts, tax increases and asset sales has been implemented to achieve savings equivalent to nearly 8 per cent of GDP.

32 per cent of GDP in 1996 and declining steadily thereafter.

These developments should bring Sweden within sight of meeting Emu conditions.

The krona has gained sharply in strength, with some private sector economists predicting it will join the exchange rate mechanism of the European Monetary System by the end of this year.

Crucially - not least from the point of view of the country's banks - interest rates have tumbled.

Key facts

Table with columns for years 1995, 1996, 1997 and rows for Demand and output, Private consumption, Government consumption, etc.

The outlook for the economy is far from being without problems, however. A real worry has been created by the marked slow-down in growth this year after 3 per cent growth in 1995.

what had been a powerful export boom and the continued weakness of the domestic economy have led to two successive quarters of negative growth.

own estimate of 1.4 per cent growth is likely to prove over-optimistic.

Almost every institution expects a pick-up late this year or early next year - in line with most forecasts for the European economy as a whole.

These forecasts are to a large degree factored into the government's calculations for the public finances - which are highly sensitive to the swings in the macro-economy because of the large public sector dependence on the relatively small tax generating private economy.

But the low growth augers extremely badly for employment growth - and persistently high unemployment in turn puts pressure on public spending because of the high benefit levels in Sweden.

Mr Persson has promised to halve unemployment by the end of the century.

At present the total out of work, including those on government-funded training schemes, stands at about 12 per cent of the workforce.

Private sector economists are pressing for more radical policies to stimulate private sector growth. They are demanding more flexibility in labour market regulations and lower taxes on capital to encourage more small company growth, especially in the service sector.

But the Social Democrats - and especially the powerful LO blue collar labour organisation - are proving reluctant to go down this path, resisting changes such as the scrapping of first-in, last-out dismissal rules and the emergence of bigger wage differentials.

Mr Persson's approach is angled towards achieving a form of "social contract" between employers and unions to moderate wage agreements, rather than a big overhaul of established labour market practices.

Restructuring after the credit-loss crisis: by Hugh Carnegie

Banks wrestle with changes

Swedes are increasingly looking for high-yielding savings products rather than leaving their money in bank deposits

"Where do the banks go from here?" is perhaps a more pertinent question in Sweden in 1996 than in most European countries.

The loan loss crisis of the early 1990s may now be largely a bad memory, but the banks are still wrestling with the difficult structural challenges thrown up in the post-crisis era.

Several important rationalisation moves were made as a direct result of the credit loss crisis. Biggest of all was the merger by the state of Nordbanken and Gota Bank, the

two greatest victims of the trauma, whose losses were so great that the state was forced to take them over and perform a wholesale laundering of their balance sheets.

Together, they swallowed the lion's share of the SKr65bn which the crisis cost the Swedish taxpayer.

Nordbanken (the Gota name has disappeared) is now restored to profits. Its 1995 operating profit of SKr5.1bn was the highest of any Swedish bank and the process of its intended complete re-privatisation has begun with the sale

last year of a 94.5 per cent stake in the bank.

The early 1990s also saw the reorganisation of the highly fragmented - and loss-burdened - Swedish savings banks which were brought under one roof in a new commercial bank called Sparbanken Sverige - or Swedbank.

Swedbank has also moved firmly into the black and although it is still controlled by a group of savings bank foundations, was floated on the Stockholm bourse in early 1996.

Sweden's five largest commercial banks now rank as follows: Svenska Handelsbanken, with total assets at the end of 1995 of SKr476bn; Swedbank (SKr467bn); Skandinaviska Enskilda Banken (SKr439bn); Nordbanken (SKr339bn); and Föreningsbanken (SKr106bn).

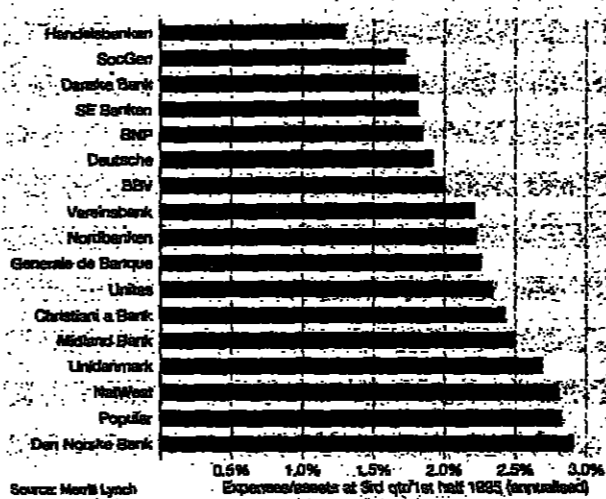
This year, all but Nordbanken - which had the largest majority of its bad loans extracted by the state - are engaged in one of the last important structural processes left over from the loan loss convulsion. They are spinning off the property subsidiaries they were forced to set up as they called in the security on thousands of their bad loans - most of which were to the real estate business.

These subsidiaries are now important property companies in their own right and are set to transform the Swedish real estate market as they are floated by their bank owners onto the bourse.

The biggest is Diligenta, held by SE-Banken, which holds properties worth no less than SKr23bn.

It will be easily Sweden's largest real estate company when it is spun off to the bank's shareholders in the second half of the year.

Expenses/assets



Swedbank has already spun off in similar fashion its unit, called Tornet, with property holdings worth more than SKr9bn.

rationalisation is likely, in the form of mergers or takeovers.

Mr Arne Mortenson, chief executive of Handelsbanken, says: "The general outlook is that it is difficult to increase revenues in the banking business in Sweden just now."

The scope for achieving profit growth through cost-cutting is meanwhile limited because of the relatively high efficiency of Swedish banks. In the past few years, they have cut staff numbers sharply - in Nordbanken

ambitions, although is much more lightly focused on the corporate and investment-banking operations of its Enskilda unit.

Nordbanken and Swedbank, meanwhile, are firmly focused on the domestic retail and small-to medium-sized corporate markets.

They argue in the words of one US ratings agency analyst, "really cutting heads".

But to gain a decisive advantage over their competitors, strategic moves towards merger or takeover could well be in the offing. Not many expect a "mega-merger" of the type which saw the creation of Merita Bank in Finland, when that country's two biggest banks joined forces.

Moves towards merger or takeover could be in the offing

Both Föreningsbanken, the smallest of the big five banks, and Stadsbyggetek, the recently de-mutualised mortgage house, are the main objects of speculation.

EQT PARTNERS AB A NORDIC INVESTMENT ADVISER. EQT was established in 1994 by Investor AB, AEA Investors Inc. and Skandinaviska Enskilda Banken.

PROFILE Securum The doubts have subsided. Few companies can have started life in such auspicious circumstances as Securum. Created in 1992 as a repository for SKr67bn in non-performing loans from Nordbanken - the hardest hit of the commercial banks in Sweden's worst banking crisis - Securum earned the dubious distinction of becoming the country's first "bad bank".

The Financial Times plans to publish a Survey on IMF/World Bank World Economy & Finance on Friday, September 27. To coincide with the IMF/World Bank meetings in Washington in 1996...

PROFILE Nordbanken

Important symbol of recovery

If the recovery at Nordbanken continues to progress smoothly, it can only be a matter of time before the government decides to press the privatisation button again. Last autumn, it successfully sold a 34.5 per cent stake in Nordbanken to domestic and international investors, raising SKr6.7bn in the first stage of a strategy to return 100 per cent of the bank to the private sector.

It was an important symbol of a broader recovery in the Swedish financial system because Nordbanken was the biggest victim of Sweden's banking crisis and would have collapsed under a huge burden of bad loans in 1992 without a state bail-out. Since the partial privatisation, the bank's financial performance has continued to improve while its shares, underpinned by a healthy yield, have soared above SKr125 from a sale price (to institutions) of SKr52. Swedish individuals, who bought shares for a discounted SKr85 have done even better.

The state has built further Nordbanken privatisation proceeds into its budget plans, but has yet to set a timetable for the sale of its remaining 65.5 per cent holding. Given that this stake is today worth SKr17bn, most analysts believe it is more likely to be sold in two tranches than one. A strong possibility is that the next stage will be launched on the back of the bank's half-year figures, due in late August, although much will depend on the direction of Swedish interest rates at the time.

It would be too glib to say that Nordbanken has progressed from basket case to showpiece, but it has certainly achieved a turnaround that few would have thought possible three years ago.

This owes much to a general upturn in the Swedish banking and corporate sector that has seen credit losses fall to more normal levels, as well as to vigorous cost-cutting. But there is no doubt that the

rebound would not have been as quick or as spectacular without extensive state support along the way - in particular the setting up of "bad bank" Securum. Nordbanken today is one of Sweden's four largest banks, with a customer base comprising 3.7m private individuals, 140,000 small and medium-sized companies and more than 30,000 organisations. Its market shares have been bolstered by its 1993 merger with Gota

it already has, rather than grow its client base dramatically. Two areas where it believes it has scope for growth are fund management and mortgages. It also aims very specifically to be the "best bank for small and medium-sized customers."

One area to which the bank has given a great deal of attention is its distribution base. On top of 300 Nordbanken branches, it has a collaboration with the Swedish post office, which

will pay lower transaction costs and have additional opportunities to market its products under the "Postbanken" name.

Like its fellow Swedish banks, Nordbanken has had to endure tough market conditions, characterised by fierce competition, narrow margins and weak loan demand. Yet despite these difficulties, few would quibble with the quality of its 1995 figures. Operating profits were up 23 per cent at SKr5.9bn. Credit losses were down 42 per cent to SKr1.27bn, or just 0.6 per cent of lending. It was a long way from the dark days of 1992 when the bank suffered credit losses of SKr19.3bn, or 7 per cent of lending. Return on equity was 23.7 per cent.

The performance enabled the bank to pay SKr1.6bn in dividends, or 38 per cent of net profits. In line with its commitment to pay a dividend of between 30 and 50 per cent of profits to avoid an excessive build-up of capital. There are still those who would argue that the bank is overcapitalised - with a year-end capital adequacy ratio of 14.4 per cent - but international credit rating agencies continue to view it cautiously following its problems earlier in the decade.

Progress continued in the first quarter of this year, with operating profits rising 30 per cent to SKr1.56bn. The figures were helped by a further reduction in loan losses and lower costs, although the scope for substantial further improvements in both categories is now decreasing. That is why the bank was periodically encouraged by evidence of increased corporate borrowing after a long period of subdued demand. If this trend is shown to have continued in the second quarter, it will make it all the more tempting for the government to proceed with the next stage of the privatisation.

Christopher Brown-Humes



Nordbanken: one of Sweden's four largest banks. Picture: Tony Anderson

Bank, the other main casualty of the Swedish banking crisis. Nordbanken says it intends to keep a tight focus on the Swedish market and it rules out expansion even into neighbouring markets such as Norway and Finland, where two of its rivals, Skandinaviska Enskilda Banken and Svenska Handelsbanken, are becoming more active.

A key aim is to do more business with the customers

has a further 1,300 outlets, and a fast-growing telephone banking system which boasts 220,000 customers.

Nordbanken believes its collaboration with Sweden Post gives it plenty to go for because more than 75 per cent of the 500,000 people a day who use the post office are not Nordbanken customers.

The bank says a recent renegotiation of its post office agreement will provide increased benefits because it

Niche banks: by Hugh Carnegie

Low cost base is the key

Many Swedes have responded with enthusiasm to the promise of high returns offered by the new operators

Like the profusion of mushrooms which sprout in Swedish forests during the autumn, a crop of new "niche" banks has sprung up in the country in the past 18 months. Fertilised by deregulation, which has allowed all kinds of institutions to gain a banking licence, and the opportunities presented by new technology, a number of insurance companies and retailers have opened specialist banking services aimed both at exploiting their own existing customer bases and at raiding the clients of the traditional commercial banks.

The new banking operators include the three insurers, Skandia, Trygg-Hansa and Wassa, the recently de-mutualised mortgage institution Stadshypotek and the Swedish-based worldwide furniture retailer Ikea, which has started a niche bank called Ikonobank. Typically, these operators have set up shop combining premium interest rates on deposits with specialised credit and payment services tailored to their own core businesses - such as mortgage loans and insurance-based savings policies.

The key to their operations is their low cost base achieved by working via the telephone and confining their services to electronic transactions, thus keeping staff and fixed costs to a minimum.

Apparently undeterred - perhaps even encouraged - by conducting bank business over the telephone, many Swedes have responded with enthusiasm to the promise of high returns offered by the new participants. Deposit interest rates at the telephone banks are still as much as 2.5 percentage points higher than those offered by the traditional banks, depending on the class and size of saving.

By April this year, the new operators had taken about a 3 per cent share of the SKr406bn market for household deposits

in Sweden. The established banks have tended to downplay the impact of the newcomers, arguing that the market share of the niche banks as a proportion of the total retail banking market is very small and already shows some signs of panning out.

But the old banks have responded by themselves opening in-house telephone banks offering premium deposit interest rates in an attempt to blunt the new competition.

The newcomers, meanwhile, argue that they are pioneering the future of retail private

months ago by Skandia, the country's leading insurance group. It now offers a wide range of services from the core savings accounts, through car finance, mortgage loans and asset management to automatic premium payments schemes for Skandia's insurance policy holders.

"They call us a niche bank, but we are only a niche bank in the sense that we don't do corporate banking. We do almost everything for the private client," says Mr Göran Lenkel, chief executive.

Skandia Banken has grown

needed an Internet service. The new banks do not all share the same strategies, however. Skandia Banken, for example, is an additional service within the Skandia group, rather than an integrated part of the whole.

Mr Lenkel describes it as "an island" which can defend, exploit and expand Skandia's customer base - but which will not be used as a tool to lock customers into Skandia by cross-subsidisation between insurance and banking services.

By contrast, Trygg-Banken,

Swedish niche banks - market share April 1996

	Market total	Skandia Banken	Wassa Banken	Trygg-Banken	Stadshypotek	Ikonobanken
Lending to households*	SKr 170 bn	2.6 bn	288 m	47 m	-	527 m
%	100	1.52	0.17	0.03	-	0.31
Household deposits	SKr 405	4.5	1.8 bn	553 m	1.9 bn	739 m
%	100	1.12	0.46	0.14	0.48	0.18

*including mortgages



According to Datamonitor, 11 per cent of all Sweden's banking customers use telephone services

banking services. According to Datamonitor, Sweden now has the highest telephone penetration in Europe after Finland, with 11 per cent of all banking customers using telephone services. The biggest of the new banks is Skandia Banken, started 18

to 80,000 customers, a total that exceeds its original target for the first three years of operations. Half its clients are existing Skandia policy holders, the rest it has attracted from elsewhere.

The bank employs a total of 210 employees to service these customers. Its deposits totalled SKr5bn by April, while lending had reached more than SKr3bn. Virtually all business is conducted over the telephone - and 70 per cent of calls are handled on a self-service basis. In other words, customers calling in complete their inquiry or transaction using the telephone's touch-tone facilities.

"We aim to get this proportion up to 85 per cent," says Mr Lenkel. "The customers are willing to do it because they know it is the reason they get a better deal from us."

Exploiting electronic technology is vital to the low-cost advantage of the niche bank operators. Skandia Banken will later this year introduce interactive services for customers using their home PCs - linked via modems to the bank's own computer network.

The banks are also studying the potential for servicing clients via the Internet; Ostgöta Bank, the smallest of the universal banks, has already pio-

the bank opened six months ago by Trygg-Hansa, is designed as a hub within the group which will be a vital link in Trygg's development of a full range of financial services.

Trygg-Banken offers full payments services - traditionally a loss-making side of banking - with the intention of becoming a "one stop shop" for customers, serving everything from salary and household payments to savings and insurance products.

Mr Yngve Andersson, head of Trygg-Banken, acknowledges this is initially expensive, but says the pay-off will come through inducing customer loyalty. "The costs of taking full-service customers on board is five times the cost of deposit-only customers. But we feel these customers will not leave us. Loyalty will be high. We are building for the future," says Mr Andersson.

Whatever the differences in approach, the niche operators have one thing in common. They believe their "distance" - or "do-it-yourself" - banking system, with simplified, technology-based services and conditions, is the way of the future. If they are right, they surely foreshadow further painful restructuring for the traditional, local branch-based retail banks.

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4 SWEDISH BANKING

PROFILE Stadshypotek

Ownership issue is significant

No one is quite sure whether Stadshypotek AB, Sweden's largest mortgage bank with a 30 per cent share of the domestic market, really is a state-controlled bank - but the government assumes that it is and announced on June 11 that it plans to sell the 34 per cent of the bank's shares which it believes it owns in order to help fill a hole in the budget.

"The Swedish credit market is on the threshold of major structural changes," wrote Mr Lars Wohlin, managing director until his retirement in May, in the 1995 annual report, a prescient remark in the light of recent developments.

Stadshypotek, which became a public company in 1993 and obtained a stock exchange listing in 1994, is a sizeable institution. It has assets of Skr21.4bn and equity capital of Skr17.6bn; a core capital ratio of 10.9 per cent; and the Skr3.06bn pre-tax profit in 1995 gave a return on equity of 13.3 per cent.

How the ownership of Stadshypotek is finally settled, therefore, is a matter of some significance for the future of the Swedish banking structure.

Mr Hans Dahlgren, Nordbanken's chief executive, has made it no secret that he has an acquisitive eye on the mortgage bank. If he were to get his way, it would create a bank which would loom very large indeed on the domestic scene. But there are many other possible solutions and the government has given no indication of how it will dispose of the shares if it seems odd that there should be any doubt about who owns Stadshypotek, the explanation lies in the peculiarly Swedish character of the institution from which the bank in its present guise has emerged.

It was founded in 1908 as an association of borrowers, a "mortgage mutual". Until 1993, when it was converted into a public company, it consisted of 20 regional associations, responsible for lending, and a central unit,



Picturesque homes on Lake Mälaren. The end to subsidised mortgages caused Sweden's market for new housing to collapse. Picture: FSP

Konungriktet Sveriges Stadshypotekskassa (Urban Mortgage Bank - UBM), responsible for funding by bond issue. But although it was a self-owning association of borrowers for its first 84 years, it became, so to speak, the government's poodle.

Firstly, in 1909, it gained certain tax privileges, a fact which in 1993 led the government to argue that it had a right to claim ownership of half (at that point) of the equity, with the borrowers entitled to the rest.

Secondly, in the regulated post-war banking world it was, as Mr Christer Bergquist, deputy managing director, put it, "not so much a loan-generating as a loan service company." Mortgage loans were subsidised. The commercial banks automatically referred customers to the mortgage associations. The insurance companies were legally obliged to buy the mortgage

bonds sold by UBM and its colleagues. Stadshypotek had a 40 per cent share of this market which, however, was radically changed when the government stopped subsidising loans in the early 1990s. Stadshypotek had to change equally radically. It was converted

The commercial banks no longer send customers to Stadshypotek

into a public company in 1993, when UBM became sole shareholder. In 1994, UBM issued half the existing equity to the borrowers and then made a new share issue and obtained a stock exchange listing. Ownership was spread. The outcome was to leave UBM with 34 per cent and foreigners currently own about 17 per cent.

Mr Bergquist says that the government's statement on June 11 that it intended to sell UBM's shares and to use the proceeds to shore up the budget was the first time that a government had actually said: "This money is ours." It remains to be seen whether borrowers will emerge to challenge the government's assumption in the courts.

In the meantime, Stadshypotek has become a competitor in a highly competitive market. The commercial banks no longer send customers over to Stadshypotek. They have their own mortgage finance subsidiaries, which are exploiting their extensive branch networks to win new business.

Mr Bergquist says that the Stadshypotek thinks it has done well to maintain such a substantial market share against fierce competition. He attributes its success to the mortgage bank's cost

efficiency. Nevertheless, Stadshypotek is shrinking.

The end to subsidised mortgages caused the market for new housing to collapse. In 1992 and 1993 only about 5,000 new houses or apartments were built a year and although the figure rose to about 12,000 in 1995, this is far below what Mr Bergquist regards as normal - about 40,000 a year.

At the moment, therefore, mortgage repayments exceed new lending. Stadshypotek's loan portfolio has shrunk by about Skr25bn to Skr296bn over the past two years. But after two years in the red in 1992 and 1993, when the collapse of the housing market and the finance industry crisis caused loan losses to soar, Stadshypotek made a comfortable profit in 1995 - a first-quarter operating profit this year of Skr732m points to another satisfactory year in 1996.

Hilary Barnes

PROFILE Enskilda

A prominent role

Are regional merchant banks inevitably going to struggle in a world increasingly dominated by big US and European investment houses with capital strength and global reach?

If the answer is yes, you might think Enskilda, the international merchant banking arm of Skandinaviska Enskilda Banken, to be a prime merger candidate in the wave of consolidation sweeping through the industry. If no, you could point to the company's considerable strengths as an argument that it can continue to operate both profitably and independently.

Ask Mr Jacob Wallenberg, Enskilda's chief operating officer, how he sees the situation and he chooses his words carefully: "We don't have to go with someone else. It's not a foregone conclusion, but it's not totally excluded," he says.

Should it come to a tie-up, Enskilda can at least talk from a stronger position than it had three or four years ago. Then, not only was the parent bank burdened by huge bad loans that brought it within a whisker of a state bail-out, but the big international merchant banking houses, such as Goldman Sachs, Merrill Lynch and Morgan Stanley, started to seek business aggressively in the Nordic countries.

Operating in this more competitive environment has forced Enskilda to sharpen up its act and market itself more aggressively. This has brought a recovery in its fortunes, and it is now meeting a target of producing a return on equity of more than 15 per cent.

Enskilda says its advantages include a strong regional base, long-term client relationships, healthy market shares and high rankings in a wide number of different areas. For example, it is number 14 worldwide in foreign exchange and number three in European cash management. In mergers and acquisitions advice, it

dominates the Swedish domestic market, and was ranked number 10 in Europe last year.

These achievements make Enskilda the leading Nordic-based international investment bank. Outside the Nordic region, its office network spans London, New York, Paris, Frankfurt, Tokyo, Hong Kong and Singapore. London, with 400 staff, is by far the most important of the non-Nordic offices, and is seen by Mr Wallenberg as "a funnel of know-how and ingenuity into the Nordic region."

Amplifying the global coverage, the bank has an alliance with Blackstone in the US, covering advisory services in North American-Nordic mergers and acquisitions.

If Enskilda did not have this reach, it is arguable whether it would have had such a prominent role in the recent initial public offering of Scania, the Swedish truck group. In one of the most prestigious offerings to come out of Sweden in many years, Enskilda was appointed joint global co-ordinator alongside SBC Warburg and Morgan Stanley. Had there been doubts about its placing power outside the Nordic region, it might have had a more limited role.

"Two years ago it would not have been a foregone conclusion that Enskilda would have been a global co-ordinator of the Scania offering," says Mr Peter O'Kane, director of Enskilda Securities in London. He says the mandate shows the group is marketing itself more successfully to issuers, and getting the message across that it has a good distribution base to international institutions.

Other big deals in which the group has been involved include last year's merger of Pharmacia and Upjohn, the drug groups, and the purchase of part of the research and development activities of the UK group Fisons by Astra, the fast-growing Swedish

pharmaceuticals group. Inevitably, Enskilda is accused of acquiring a lot of its business simply because of the historical links between the bank and the Wallenberg family, Europe's pre-eminent industrial dynasty.

But Jacob Wallenberg (son of Peter Wallenberg, the current patriarch of the empire) says: "This is one of the biggest fallacies around. Our problem is that we have to work harder to get Wallenberg business than to get other clients." He says the bank has a lower market share of deals involving Wallenberg companies than other Swedish companies.

Mr Wallenberg says he is most proud of the fact that the group's research team is now ranked second in the Nordic region (after Alfred Berg). This is because it was hit by a large number of research-team defections a few years ago. But he emphasises that the group cannot be all things to all people. It has deliberately avoided involvement in some areas, such as Eurobonds.

The bank has clearly indicated its wider Nordic ambitions by setting up sizeable offices in Oslo and Helsinki in the past two years. In its first year, it gained 8 per cent of equities trading in Helsinki and it is number one in fixed income.

In the longer term, Mr Wallenberg believes the group's home base could evolve to "Baltic" from "Nordic" as markets develop in the Baltic states, northern Russia and eastern Europe. He also believes the group has significant opportunities in south-east Asia, where many of its corporate clients are active. The ambition, says Mr Wallenberg, is to be "significantly larger in a Nordic context and significantly stronger in certain selective products outside the Nordic region."

That also means the bank will reduce its emphasis in some areas, although it is not saying yet what they will be.

Christopher Brown-Humes



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The insurance sector by Hugh Carnegie

Period of transformation

There is an atmosphere of almost frantic activity as various participants seek to position themselves for the future

For Sweden's insurers - like the country's banks - the 1990s have proved to be a difficult, sometimes traumatic period.

As recently as last year, the two biggest groups, Skandia and Trygg-Hansa, were both still in the throes of overcoming structural problems caused by loss-making ventures into the US.

Meanwhile, at home, the insurance sector is facing a challenging and fast-changing operating environment. Deregulation and new conditions in savings markets have opened up enticing growth opportunities, particularly in the life business.

"The whole market is in a state of rapid transformation with new products being created, rules for insurance companies changing and a new national pension scheme being introduced," commented Goldman Sachs in a review of the sector earlier this year.

- The allowance of unit-linked insurance;
- Liberalisation of banking laws to allow insurers to open their own deposit-taking banking operations;
- Cuts in Sweden's hitherto all-embracing welfare system which have boosted demand for private pension and other long-term savings products;
- The state pension, or ATP, system is due to be reformed next year in a way likely to result in a role for the private sector in ATP fund management;
- Next year, legislation is set to allow traditional life assurance operations to be run as for-profit operations.

These changes have blurred the lines between the traditional banking and insurance sectors - opening up the insurers to competition from the banks no less than the insurers now have the chance to compete directly in banking services previously barred to them.

Insurers also have to bear in mind the potential threat of newcomers from abroad - especially with the looming advent of European monetary union, which is likely to render all kinds of financial services more transparent.

The result is an atmosphere of almost frantic activity as various participants seek to position themselves for the future. The insurance companies have been busily remodelling to ensure they have the right structure to cope with the challenges facing them.

The biggest Swedish group with premium income of SKr52bn and operating profits



Hospital care for the elderly: cuts in the welfare system have boosted demand for insurance. Picture: Peter Prestvedt



Björn Wolrath: echoed the frustrations of many in the sector of SKr550m last year - is Skandia.

Skandia only finally put behind it an expensive foray into reinsurance in the US when it wrote off SKr2bn in 1995 to complete the sale of its US reinsurance vehicle SARC.

But Skandia remains the only Swedish insurer with significant international operations: 75 per cent of its business is outside Sweden. It considers the Nordic region - not just Sweden - as its home market, with life and non-life operations in Norway, Denmark and Finland. Its AFS life and savings unit has business spread around the world, including in the US and the UK, with unit-linked and life premium income of more than SKr23bn in 1995.

By contrast, Trygg-Hansa has become almost completely Sweden-oriented since it retreated last year from a highly costly venture into the

US market through Home Holdings - a venture since hived off to Zurich Insurance.

But Trygg has been busy restructuring to meet the future, de-mutualising its life business and merging the life and non-life operations into one streamlined organisation. Likewise Wasa - having seen off a takeover attempt by Trygg this year - has arranged the buy-out of its life policy holders by its non-life organisation to achieve a similar unified structure.

For all the insurers, the fundamental feature of their sector today is the contrast between the profitable, but mature non-life operations and the fast-developing life and savings operations where the real growth potential lies.

The former, in which the mutuals Länsförsäkringar and Folksam are the main players alongside Skandia, Trygg and Wasa, accounts for total annual premiums of SKr23bn, split about 60-40 commercial-personal.

The life and pension insurance sector has total premiums of some SKr65bn a year and is expanding rapidly. Mr Björn Wolrath, chief executive of Skandia, echoed the frustrations of many in the sector over the uncertainty over tax and other rules governing new savings products.

"Instead of long-term, stable rules, each year we are handed down new changes to the web of rules and regulations and this is having an adverse impact," Mr Wolrath complained.

But still, growth is evident. Some estimates suggest the anticipated ATP changes will add SKr15bn to the private occupational pension business. Foreign endowment insurance doubled in 1994 to an estimated

premium value of SKr10bn.

The insurance companies - and their bank competitors - are constantly looking for new products in areas such as pensions, health insurance and income replacement insurance to fill the gaps increasingly subject to the effects of budget-driven cuts in the government welfare programme.

One of Skandia's latest ideas is called "competence" insurance. In the age of high unemployment and low job security, the idea of "competence" insurance is to build up savings to be deployed to cover retraining costs for workers to enhance their job skills.

PROFILE Trygg-Hansa

Rushing to re-model itself

Mr Lars Thunell, chief executive of Trygg-Hansa, must have created some kind of speed record for a failed takeover bid when he attempted to swallow rival insurer Wasa early last month.

On Tuesday May 7, he launched a two-pronged move on Wasa by proposing a SKr1.5bn bid to buy in Wasa's non-life policy holders, while offering a merger with Wasa's life assurance operations. The deal would have created a group with more than 30 per cent market share in Sweden - compared with Trygg's 20 per cent - and a real challenger to Skandia market leadership.

Wasa executives reacted with indignation to the Trygg bid, which they dismissed as an opportunist grab which was, in reality, worth less than one third of the price offered. Representatives of Wasa policyholders agreed and on Thursday May 9 voted unanimously to reject the Trygg offer, which duly fell.

If there was a note of irritated impatience in Mr Thunell's abortive bid for Wasa, it stemmed from Trygg's anxiety to catch up ground lost during a series of disastrous investments in the first half of the 1990s. Under Mr Thunell, who was appointed in late 1994, the group has been rushing to re-model itself to meet the increasing competition in the financial sector.

Trygg's trail of woes began with ill-fated forays into banking and credit insurance in Sweden just before the credit-loss crisis of the early

1990s. It took control of Gota AB, parent of Gota Bank, and Svenska Kredit only to see them collapse in 1992 under the weight of loan losses. And in 1991 it bought into Home Holdings, one of the highest property and casualty insurance companies in the US, only to see Home fall into heavy losses. These investments cost the company accumulated losses of SKr11bn.

Mr Thunell was well suited to clear up the resulting debris: his previous job was as head of Securum, the "bad bank" set up by the government to manage the bad loans of Nordbanken. Within weeks of taking over at Trygg he arranged a deal to exit from Home by handing it off to Zurich Insurance. Then he set about rebuilding Trygg out of the ruins of his failed ambitions.

"The company basically lost half of its equity through these problems and didn't really earn anything during the period," he says. "But throughout, the basic core Swedish insurance business was profitable. So after sorting out the problems we looked at what we were good at, to focus on our strengths, and the core was the Swedish business."

In the 18 months that has passed since the deal on Home with Zurich was struck, Trygg has recovered its poise. In 1995, the group swung from a SKr3.6bn operating loss in 1994 to a profit of SKr2.75bn. Premium income declined from SKr7.2bn to SKr6.6bn, but this was partly because it ceased writing new

reinsurance business. Underwriting losses fell from SKr1.3bn to SKr550m.

Boosted by this improvement in performance - and in balance sheet strength - Mr Thunell moved to restructure Trygg's complex organisation by merging the Trygg-Hansa Life operations, hitherto a mutual company, into the Trygg-Hansa parent through a SKr1.15bn takeover of the former by the latter.

The purpose was to simplify the organisation, gain "literally billions of kronor"

in lower administrative costs and allow Trygg to take maximum advantage of deregulation which has opened up new savings markets on the life side of the business. "It means we are one company - one organisation - and it means we can position ourselves for the future," says Mr Thunell. "Life is where we are going to have growth. The non-life sector is mature and is not going to grow very much."

Trygg's intention is to be a "one-stop shop" for financial services. Its advertising slogans proclaim it to be the "supermarket of life". It is also experimenting with technology-driven sales outlets such as the Internet and interactive video kiosks. A key part of its new services is Trygg-Banken which, unlike other newly-opened "niche" banks offers payments services as well as savings products.

Mr Thunell's agenda is ambitious. But he knows the competitive pressures are such that organic growth alone will not ensure Trygg's future. Hence his unsuccessful grab for Wasa. "These days, you have three choices," he says. "To link up with another Nordic insurer, or with a Swedish bank or become, eventually, a branch of one of the big international insurers."

Clearly, his intentions lie in the first option. The move on Wasa may have failed, but it is unlikely to be the last strategic effort by Mr Thunell.



Thunell: set about rebuilding Trygg from the ruins of his failed ambitions

Hugh Carnegie

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November 1995

SPILIC
ISK 1,788,000,000, US\$ 954,175,000, GBP 447,113, FRF 41,557,974 and DEM 18,314,997
Construction Loan Facility for the purpose of financing the construction of Hvalfordur Tunnel, a 5.3 kilometre long toll road tunnel in Iceland
The undersigned acted as an arranger.
Enskilda
February 1996



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